# HOPA PORTS



### MANAGING WORKING WATERFRONTS ON THE CANADIAN GREAT LAKES

- Hamilton + Oshawa + Niagara
- 1,400 acres
- 10+ million MT cargo
- 700 vessel calls per year
- 180+ tenant companies
- 66 staff



NORTHWEST

### HAMILTON-OSHAWA PORT AUTHORITY IS ONE OF 17 PORT AUTHORITIES IN CANADA

HOPA's mandate is to facilitate trade and support Canadian industry, by providing industrial space, and efficient transportation connections.





HOPA PORTS

### **CANADA PORT AUTHORITY**

- Non-share capital corporation
- Government-business enterprise
- Self-funded
- Reinvesting in our assets
- Activities determined by the Canada Marine Act and Letters Patent



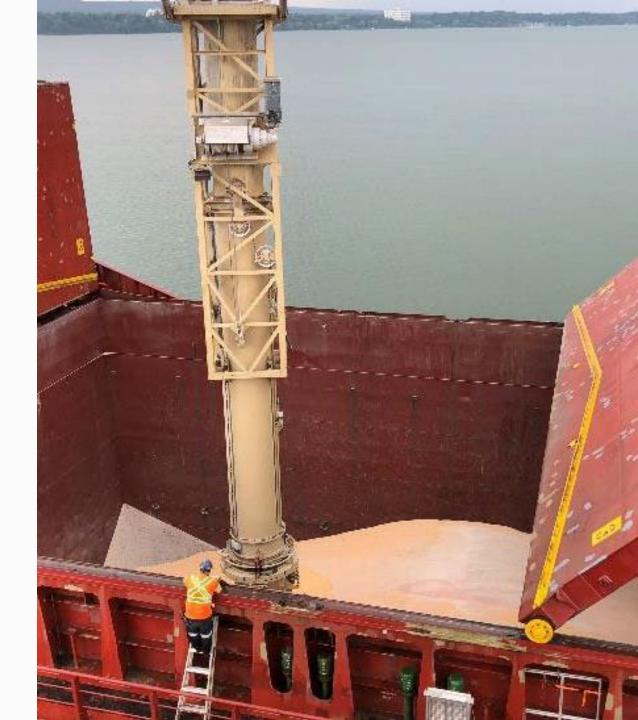
HOPA OVERVIEW

### **OUR VISION:**

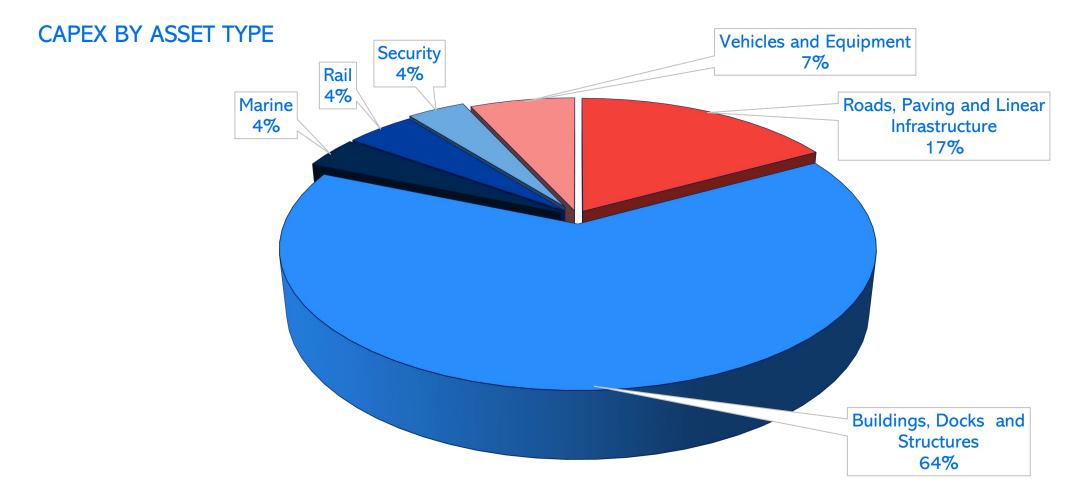
Building an integrated port network on the Great Lakes, to boost supply chain resilience

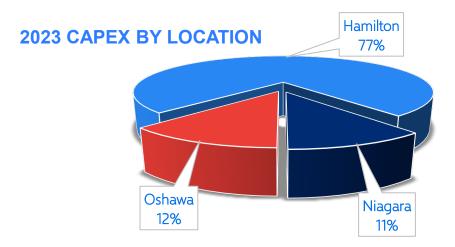
### REGIONAL ECONOMIC IMPACT

- 40,000 jobs in Ontario
- \$4 billion in cargo
- Support for key industries



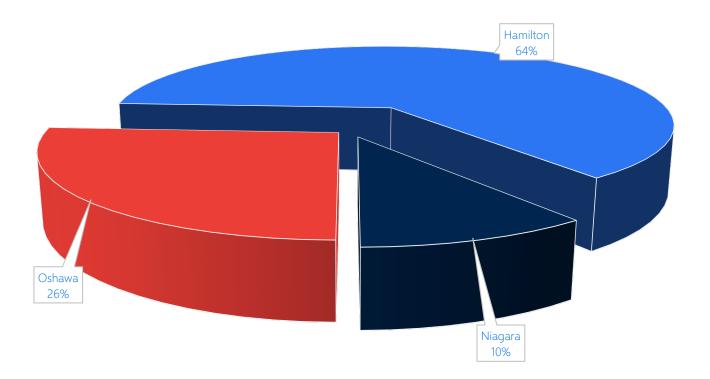
#### 2024 CAPEX HIGHLIGHTS





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### **2024 CAPEX BY LOCATION**



#### INTEGRATED NETWORK

Southern Ontario is heading for a population of 10 million in the next 20 years.

HOPA takes a regional perspective on goods movement.

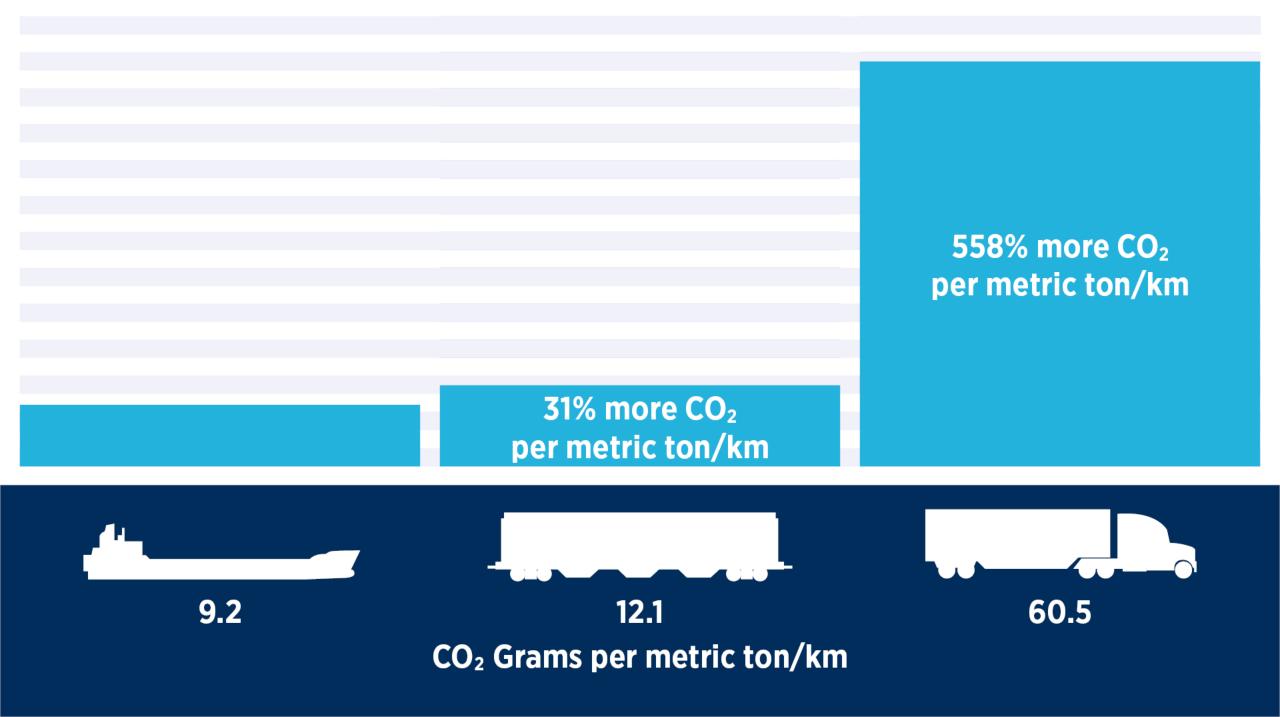




### ΙΝΝΟΥΑΤΙΟΝ

Using data to optimize modal choice

- Data analysis partnership with McMaster University
- 2.5 million heavy truck trips per year GTHA-US Midwest
- Identifying key commodities as targets for new marine services





### ΙΝΝΟΥΑΤΙΟΝ

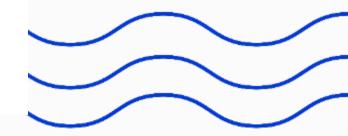
Incentivizing sustainable choices

- LNG bunkering in Hamilton Port
- Environmental initiatives funding program
- EV charging, solar installations, energy efficiency upgrades



# We manage 3<sup>rd</sup> party industrial properties

- Redevelop more brownfield sites in Ontario for modern industrial use
- Private or public sector owners tap into HOPA's expertise, brand and network

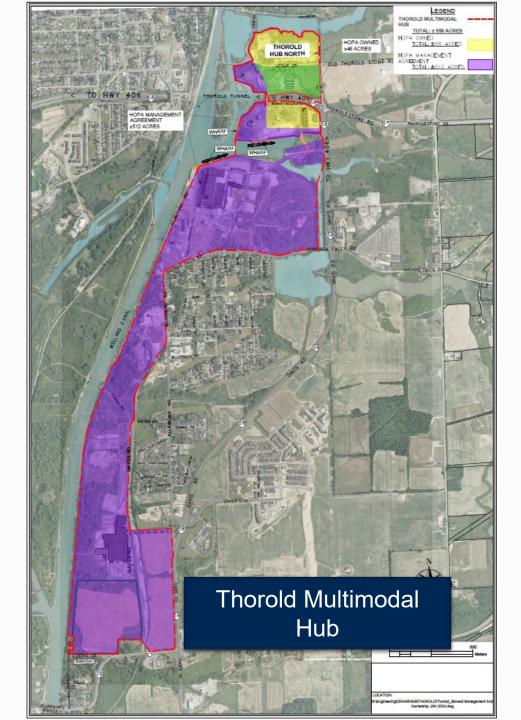


#### EXPANDING FOOTPRINT

### **GROWTH IN NIAGARA: A REGIONAL PERSPECTIVE ON GOODS MOVEMENT**



HOPA PORTS

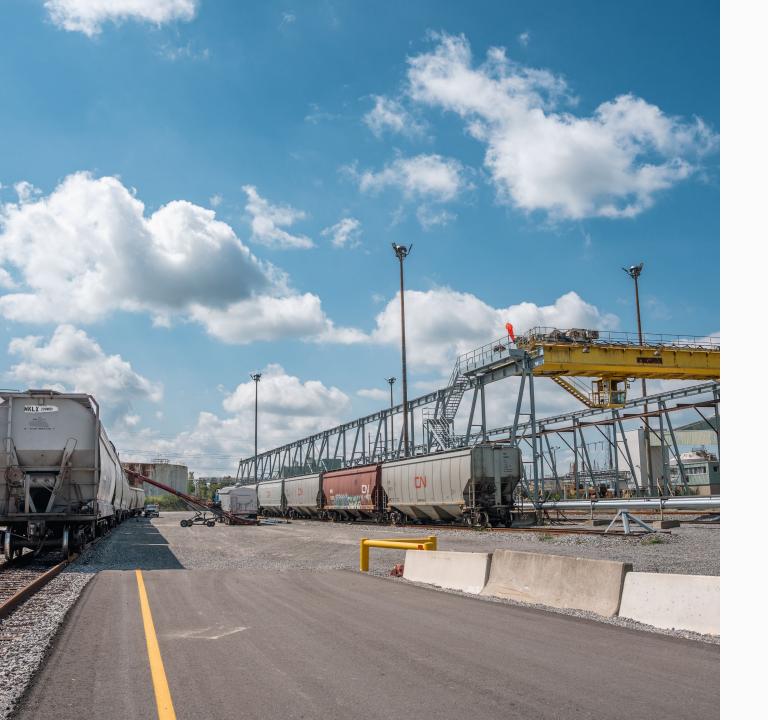


### EXPANDING FOOTPRINT

### **Thorold Multimodal Hub**

### Tremendous progress since 2021

- Grown to over 500+ acres
- Over 1 million sq ft of building space



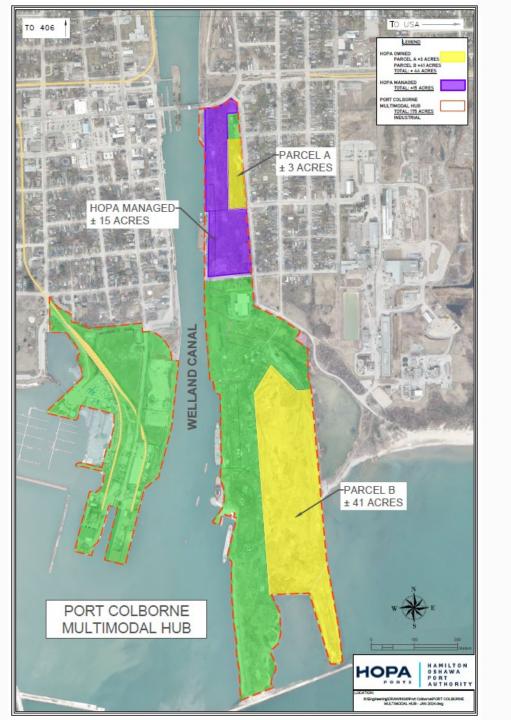
# Thorold Multimodal Hub

2023 Canadian Urban Institute
Brownie Award for excellence in
Brownfield redevelopment



# Thorold Multimodal Hub

- Partnership with BMI Canada
- 30+ tenants
- Over \$125 million invested
- Estimated 250 FTE jobs by end of 2024



### **Port Colborne Lands**

### **Transport Canada Surplus Lands**

- Transfer announced transfer of 41 acres of surplus lands to HOPA in November, currently amending Letters Patent
- 175 Acres Marine Related Development





# **Port Colborne**

- Great Lakes Centre
  - Niagara College
  - Brock University
  - Seafarers International Union
  - Niagara Peninsula Conservation Authority



# **Port Colborne**

- Compatible industrial uses
- Rail connection
- Improved port-city interface



### COMMUNITY RELATIONS

- Hotel Dieu Shaver Celebrity Ice Cup
- Port Colborne Canal Days
- 2024 Niagara Rowing Championships

### LOOKING AHEAD

## HOPA in 2024:

- Supply Chain Sustainability
- Climate and Energy
- Digitization
- Creating a Sustainably Great Organization