

Project Name	ID	Year	Funding at YE23	In-Year Approval	Total Funding	Spending 2024 T1	T1 Balance	Closeout in T1 (Yes/No)	Under/(Over) Budget for closeout	Project Progress Notes	Completing Timeline (Year)	Completing Timeline (Period)
Global - CLT												
A.13 Waterfront Centre	22C-PW-B13	2022	395,500		395,500	-	-	Yes	395,500	Project closed-out. Working with VALE to repurpose initiative. Future decision of Council projected through the 2025 Capital and Related Project Budget.	2024	T1
F.3 Council Composition Review	23C-LS-BF3	2023	50,000	30,000	80,000	-	80,000	No		In progress, subject matter expert retained	2024	T3
West Street Hydro Lines	23C-PW-R10	2023	1,630,000	55,330	1,685,330	513,888	1,171,442	No		Currently under design with construction to start in Fall	2025	T2
Subtotal for Corporate Leadership Team			2,075,500	85,330	2,160,830	513,888	1,251,442		395,500			
Economic Development												
Community Impro Plans Review	21C-ED-R47	2021	5,478		5,478	10,876		Yes	(5,398)	Project completed	2024	T1
Welland St Site Remediation	21C-PW-B29	2021	128,484		128,484	-	128,484	No		Finalizing an agreement with the external vendor in the next 2 months, which will determine the utilization of the funds.	2024	T2
F.7 Development Charge Review	22C-LS-B50	2022	45,304		45,304	36,531	8,773	No		Project on track, should be complete by Q4/2024	2024	T3
D.1 Cemetery Land Acquisition(2023)	22C-CE-B85	2023	300,330		300,330	-	300,330	No		Ongoing negotiation with property owners	2024	T3
Industrial Land Readiness	24C-ED-BD1	2024	300,000		300,000	2,862	297,138	No		More work to do at Stonebridge and Invertose. Project may go under budget.	2024	T3
East Side Employment Lands Report 2024-47	24C-ED-R01	2024		550,000	550,000	15,270	534,730	No		Design underway. 40% submission to be received in June	2026	T3
Subtotal for Economic Development			779,596	550,000	1,329,596	65,539	1,269,455		(5,398)			
Communications												
E.5 Main Street Banners	22C-PW-B40	2022	13,101		13,101	73	13,028	No		Curtis transferred budget to communications	2024	T2
H.1 Service Club Sign	22C-PW-B62	2022	15,000		15,000	-	15,000	No		Working with service clubs currently	2024	T3
#C Public Education Campaign	22C-WW-R08	2022	30,000		30,000	-	30,000	No		Currently in development	2024	T3
Subtotal for Communications			58,101	-	58,101	73	58,028		-			
Corporate Services												
C.1 IT Evergreening	23C-IT-BC1	2023	23,799	23,799	-	-	-	Yes		Remaining funds transfer to 24C-IT-BC3	2024	T2
C.2 Meeting Room Upgrades	23C-IT-BC2	2023	90,385		90,385	65,430	24,955	No		Wrapping up some loose ends	2024	T2
C.3 Facilities Security System	23C-IT-BC3	2023	125,000		125,000	344	124,656	No		Assessing technological options	2025	T2
C.8 Video Surveillance Program	23C-IT-BC8	2023	128,696	128,696	-	-	-	Yes		Remaining funds transfer to 24C-IT-BC4	2025	T3
B.4 Records Management	22C-LS-B17	2022	110,000		110,000	-	110,000	No		Investigating Stone Share as file architect	2025	T3
Enterprise Resource Planning	24C-IT-BC2	2024	1,240,000	23,799	1,263,799	220,815	1,042,983	No		Project commencing	2025	T2
IT Evergreening	24C-IT-BC3	2024	150,000		150,000	-	150,000	No		Purchase planning	2024	T3
Video Surveillance Program	24C-IT-BC4	2024	75,000	128,696	203,696	-	203,696	No		Identifying locations for RFP, Nickel Beach cameras to be live in T2	2024	T3
Develop and Optimize GIS	24C-IT-BG1	2024	500,000		500,000	-	500,000	No		Moving forward following approval of AMP	2025	T3
Subtotal for Corporate Services			2,442,880	-	2,442,880	286,589	2,156,290		-			

Community Safety											
C.5 By-Law System Replacement	23C-IT-BC5	2023	48,035	48,035	-	48,035	No	Working with CityWide	2024	T3	
Digital Radio System	24C-IT-BC1	2024	600,000	600,000	3,810	596,190	No	Funding of 150,000 accumulating 2024-2027	2027	T3	
Fire Training Area	24C-FA-BA6	2024	65,000	65,000	-	65,000	No	In progress / on-hold during interim Chief phase, potential to look at Ministry funding to increase budget to 100,000	2025	T3	
Subtotal for Community Safety			713,035	-	713,035	3,810	709,225	-			

Planning											
C.4 Citywide - Planning Module	23C-IT-BC4	2023	22,000	22,000	-	22,000	No	Working with Citywide to implement this year	2024	T3	
F.1 Official Plan + DC Study	23C-LS-BF1	2023	216,419	216,419	19,863.55	196,555.65	No	The project is underway with engagement component.	2025	T3	
Subtotal for Planning			238,419	-	238,419	19,864	218,556	-			

Library											
K.2 Library Elevator Moderniza	23C-LB-BK2	2023	148,881	148,881	82,386	66,495	No	In progress, contractor is working on it	2024	T3	
Existing Stairway Replacement	24C-LB-BK1	2024	32,500	32,500	-	32,500	No	Obtaining contractor, may need customized parts and materials	2024	T3	
Exterior Double-door Rplc	24C-LB-BK2	2024	8,000	8,000	-	8,000	No	Design phase, exploring options	2024	T2	
Skylight Above Atrium Rplc	24C-LB-BK3	2024	20,000	20,000	-	20,000	No	Have a contractor coming in to do the site visit, inspection and quote in June	2024	T3	
UV Coating for Windows	24C-LB-BK4	2024	5,000	5,000	-	5,000	No	Secured contractor, awaits for work to start	2024	T2	
Auditorium Floor Repairing	24C-LB-BK5	2024	5,000	5,000	-	5,000	No	Design phase, original determined material and scope of the project might be changed	2024	T3	
Subtotal for Library			219,381	-	219,381	82,386	136,995	-			

Museum											
N.1 Delta Y System Conversion	22C-MU-B78	2022	47,128	47,128	-	47,128	No	Completed. Need to process invoices	2024	T3	
N.3 Theatre Entrance Roof	22C-MU-B80	2022	18,686	18,686	4,315	14,370	No	Assessing Leaks	2024	T3	
L.1 Carriage House Restoration	23C-MU-BL1	2023	3,793	3,793	-		Yes	3,793 Project completed	2024	T1	
L.2 Exhibit Cases	23C-MU-BL2	2023	1,826	1,826	-		Yes	1,826 Project completed	2024	T1	
M.1 Roselawn Interior	23C-RL-BM1	2023	18,432	18,432	17,389	1,043	No	window to safely access roof	2024	T3	
M.2 Roselawn Flooring	23C-RL-BM2	2023	13,673	13,673	1,176	12,498	No	Reviewing Options	2024	T3	
Archives Improvements	24C-MU-BL1	2024	15,000	15,000	-	15,000	No	Stucco roof and carpet replacement. Job Awarded	2024	T3	
Resource Centre Improvements	24C-MU-BL2	2024	12,500	12,500	-	12,500	No	Quotes obtained - drop ceiling lighting and door	2024	T3	
Museum Capital Improvements	24C-MU-BL3	2024	55,000	55,000	-	55,000	No	Quotes obtained - structural engineer to be hired	2024	T3	
Roselawn Capital Improvements	24C-MU-BL4	2024	185,000	185,000	17,177	167,823	No	Procurement evaluation in progress. Design completed.	2024	T3	
Lighthouse Capital Improvement	24C-MU-BL5	2024	5,000	5,000	-	5,000	No	Work completed. Awaiting invoice processing	2024	T2	
Museum Digital Communication	24C-MU-BL6	2024	12,000	12,000	-	12,000	No	Stephanie to continue purchasing equipment	2024	T3	
Subtotal for Museum			388,038	-	388,038	40,056	342,362	5,619			

Self-Sustaining Entities

Q.5 Dredging Project Planning	22C-MA-B90	2022	82,680		82,680	-	82,680	No	Consultant to be retained to assist with design/approvals. Constructio in Fall	2024	T3
Marina Building Improvements	22C-MA-R25	2022	24,209		24,209	20,206	4,003	No	projects are in progress and are targeted to be completed by Q4	2024	T3
Marina Security Upgrade	22C-MA-R26	2022	43,250		43,250	-	43,250	No	projects are in progress and are targeted to be completed by Q4	2024	T3
Marina Walkway Lighting	24C-PA-BE3	2024	40,000		40,000	-	40,000	No	Project completed, awaits for invoices	2024	T2
Cemetery Maintenance Area	24C-CE-BF1	2024	75,000		75,000	-	75,000	No	Looking to time work with the assuming of additional cemetary. Report coming to Council in T2.	2025	T3
Subtotal for Self-Sustaining Entities			265,139	-	265,139	20,206	244,933		-		

Public Works

Active Transportation Masterplan	20O-PW-L51	2020	40,430		40,430	18,668	21,762	No	Draft report circulated - public survey required	2024	T3
PC Operations Centre Upgrades	20C-PW-L39	2020	95,470		95,470	5,374	90,097	No	Completing minor repairs/painting and security upgrades	2024	T3
Urban Forest Management Plan	20O-PW-L45	2020	89,982		89,982	50,066	39,916	No	Finalizing report	2024	T2
VHWC Air Removal Unit	21C-PW-B14	2021	20,978		20,978	24,726		Yes	(3,747) Project completed	2024	T1
Infrastructure Needs Studies	21C-PW-B22	2021	73,357		73,357	35,844		Yes	37,513 Project completed	2024	T1
Erie St Wtmain Replacement Project	21C-PW-R48	2021	415,100		415,100	4,792		Yes	410,307 Project completed	2024	T1
Project Management Consulting	21O-PW-R41	2021	39,717		39,717	37,399		Yes	2,317 Project completed	2024	T1
B.5 CH 2nd Floor Furniture	22C-LS-B18	2022	35,000		35,000	-	35,000	No	Mary Murray working with Beaties to complete	2024	T3
A.3 CH Fire Panel Replacement	22C-PW-B03	2022	5,612		5,612	7,530		Yes	(1,919) Project completed	2024	T1
A.7 VHWC Tile Replacement	22C-PW-B07	2022	36,869		36,869	20,400	16,469	No	Work is done. Invoices processing	2024	T2
A.12 CH AODA renovation	22C-PW-B12	2022	122,514		122,514	21,625	100,888	No	Work scheduled for summer	2024	T3
C.2 Route Patrol Software	22C-PW-B29	2022	15,265		15,265	-		Yes	15,265 Project cancelled, grant not achieved	2024	T1
E.2 Welland St to Beach Trail	22C-PW-B37	2022	459,426		459,426	11,248	448,178	No	Project working through design. Scope changes added to include portions of roadway	2025	T3
E.6 Promenade Improvements	22C-PW-B41	2022	123,798		123,798	-	123,798	No	Account remain open, awaits West Street Hydro line project	2025	T3
E.7 Lock 8 Park Improvements	22C-PW-B42	2022	250,000		250,000	7,937	242,063	No	Masterplan sent to council and approved	2025	T3
E.8 Lockview Park Construction	22C-PW-B43	2022	337,376	600,000	937,376	15,764	921,613	No	Construction to begin this summer	2025	T2
F.3 Marina & PC Grain Seawall	22C-PW-B46	2022	60,000		60,000	24,321	35,679	No	Joe and Eliza to review final report - inspection and report completed	2024	T3
F.4 Phase 2 Building Condition	22C-PW-B47	2022	30,572		30,572	51,300		Yes	(20,728) Project completed	2024	T1
G.1 Street Light Repairs	22C-PW-B52	2022	36,227		36,227	11,300		Yes	24,927 Project completed	2024	T1
G.3 Rail Crossing Safety	22C-PW-B54	2022	104,047		104,047	-	104,047	No	Discussing with rail operator	2024	T3
G.8 OSIM Culvert and Structure	22C-PW-B59	2022	123,665		123,665	13,978	109,688	No	Design of Wignell and Eagle Marsh Bridge in Progress	2024	T3
2022-73 Lion's Field Streetscape	22C-PW-R04	2022	290,000		290,000	-	290,000	No	Construction to start in June	2024	T3
Wayfindings	22C-PW-R24	2022	55,330	- 55,330	-	-	-	Yes	Transfer grant funding to West Street Hydro Lines project 23C-PW-R10 for poles and lights	2024	T1
B.4 Pre-commitment for Fleet Rplc (2023)	22C-PW-B20	2023	1,188,562		1,188,562	336,459	852,103	No	Waiting on delivery of 2 dump trucks	2025	T1
A.2 VHWC Thermal Window Film	23C-FA-BA2	2023	22,000		22,000	1,979		Yes	20,021 Project completed	2024	T1
A.3 Committee Rm 3 Refurbish	23C-FA-BA3	2023	23,000		23,000	4,040	18,960	No	In progress, work has begun	2024	T3

E.1 Playground Rplc - Victoria	23C-PA-BE1	2023	34,141		34,141	-	34,141	No	Account to remain open to pay for new trail system in park	2024	T3
E.2 PC Sign Renewal (2023)	22C-PW-B63	2023	118,877	172,800	291,677	38,896	252,781	No	Construction underway	2024	T3
F.2 Infra Need Study- Non-Core	23C-PW-BF2	2023	272,813		272,813	47,978	224,835	No	Working with consultant	2024	T3
G.1 Culvert Design	23C-PW-BG1	2023	634,107		634,107	11,112	622,994	No	Construction to be paid through account	2024	T3
G.3 Road End Gate Access	23C-PW-BG3	2023	30,000		30,000	-	30,000	No	Report coming to Council in T2 / early T3	2025	T2
2023-06 VHWC Roof Repair	23C-PW-R02	2023	92,366		92,366	-	92,366	No	Remaining Invoices to be paid through account	2024	T2
Sugarloaf Archeological Resrch	23C-PW-R05	2023	416,072		416,072	1,470	414,602	No	On-going	TBD	TBD
Pleasant Beach Retaining Wall Remediation	23C-PW-R09	2023	1,000,000		1,000,000	30,676	969,324	No	Design to take place this summer. Construction in Fall	2024	T3
VHWC Energy Audit/Feasib Study	24C-FA-BA1	2024	100,000		100,000	-	100,000	No	Need to finalize RFP. Expanding scope to City Hall, Fire Hall, and Ops	2024	T3
CH Energy Audit/Feas Study	24C-FA-BA2	2024	80,000		80,000	-	80,000	No	Being completed with Vale audit	2024	T3
Net Zero Building Feasib Study	24C-FA-BA3	2024	100,000		100,000	-	100,000	No	Sherkston. Prepare RFP	2024	T3
VHWC Water Filling Station	24C-FA-BA4	2024	25,000		25,000	17,651	7,349	No	Work complete. Awaiting Invoices	2024	T2
Events Infrastructure	24C-FA-BA5	2024	135,000		135,000	4,055	130,945	No	In progress, working with Canal Days / Events Working Group	2024	T3
Fleet Replacement	24C-FL-BB1	2024	1,195,000		1,195,000	15,366	1,179,634	No	Roads and Water to approve equipment	2024	T3
Tennessee Gates	24C-PA-BE1	2024	300,000		300,000	-	300,000	No	Waiting for planning to advise on whether or to council report is required	2024	T3
Road Ends at Lake	24C-PA-BE2	2024	100,000		100,000	-	100,000	No	Report coming to Council in T2 / early T3	2025	T2
Annual Roads Resurfacing	24C-RD-BH1	2024	1,543,680		1,543,680	39,604	1,504,076	No	Construction to be completed throughout year	2024	T3
Annual Sidewalk Program	24C-RD-BH2	2024	600,000		600,000	83,868	516,132	No	Construction to be completed throughout year	2024	T3
Guiderail Replacement	24C-RD-BH4	2024	90,000		90,000	-	90,000	No	Construction to be completed throughout year	2024	T3
Subtotal for Public Works			10,961,352	717,470	11,678,822	995,427	10,199,439		483,956		

Rates

I.1 Neff St Outlet Retrofit	22C-SS-B64	2022	383,617	425,000	808,617	10,505	798,112	No	Construction to be completed in Summer	2024	T3
I.4 + J.2 CLI-ECA's Studies	22C-SS-B67	2022	76,216		76,216	4,173	72,043	No	Project ongoing	2024	T3
I.6 Storm Pond Cleaning & Mtnc	22C-SS-B69	2022	73,840		73,840	23,105	50,735	No	Report to be completed in Summer	2024	T2
H.1 Storm Outlet Backflow Ctr	23C-SS-BH1	2023	300,000		300,000	1,420	298,580	No	Contract Underway	2024	T3
H.2 Storm Inventory and Condit	23C-SS-BH2	2023	456,123		456,123	61,117	395,006	No	working with Bob Robinson. 75% Zoom complete. CCTV Scheduled to start	2024	T3
H.3 Coastal Engineering Svcs	23C-SS-BH3	2023	50,000		50,000	-	50,000	No	Joe to meet with Alana, Laura to retain consultant to investigate	2024	T3
Master Servicing Plan	24C-SS-R12	2024		200,000	200,000	-	200,000	No	Project to begin in T2	2025	T2
Flow Monitoring Program	24C-SS-R13	2024		100,000	100,000	-	100,000	No	AMG work ongoing	2024	T3
C.6 WT/WW Digital System	23C-IT-BC6	2023	50,000		50,000	-	50,000	No	Determining scope of work	2024	T3
C.7 AMI Meter Reading	23C-IT-BC7	2023	95,756		95,756	54,244	41,512	No	Project underway, 2/3 towers installed. Invoice has been sent to be corrected (it was coded incorrectly).	2024	T2
J.2 Watermain Rplc (2 of 5) 2023	22C-WW-B73	2023	4,823,814		4,823,814	126,445	4,697,369	No	Construction to begin in T2	2025	T2
New Hydrant - 2nd Concession	24C-RD-BH5	2024	45,000		45,000	-	45,000	No	Quote for work has been requested	2024	T3
2024 Water Master Plan	24C-WT-R02	2024		250,000	250,000	-	250,000	No	To start in September	2025	T2
AI Leak Detection Devices	24C-WT-R03	2024		150,000	150,000	-	150,000	No	Hydrants to be purchased and installed in Fall	2025	T1
Satellite Imagery	24C-WT-R04	2024		50,000	50,000	-	50,000	No	Work scheduled for Fall	2025	T1
2025 Wtmain Replacement Design	24C-WT-R05	2024		275,000	275,000	-	275,000	No	RFP being drafted	2025	T2

2026 Wtmain Replacement Design	24C-WT-R06	2024		465,000	465,000	-	465,000	No	RFP being drafted	2025	T2
I.1 Sanitary Sewer Lining	23C-WW-BI1	2023	479,709		479,709	471,455		Yes	8,254 Project completed	2024	T1
I.3 Omer Sanitary Pipe Investi	23C-WW-BI3	2023	111,474		111,474	101,863	9,611	No	90% complete	2024	T2
J.5 Clarke Area inflow reduction	22C-WW-B72	2022	591,742		591,742	77,850	513,892	No	Flow monitoring in progress. CCTV work and Lateral launches in progress.	2024	T3
#A Stormwater Mgmt Strategy	22C-WW-R06	2022	160,175		160,175	12,740	147,435	No	Investigations ongoing	2025	T2
#B Investigation & Remediation	22C-WW-R07	2022	156,570		156,570	-	156,570	No	80% complete	2024	T3
#D Pollution Prevention	22C-WW-R09	2022	58,650		58,650	57,858	792	No	80% Complete	2024	T3
CIPP Wastewater Relining	24C-WW-BI1	2024	10,000,000		10,000,000	14,621	9,985,379	No	Project underway	2025	T3
Wet Weather Management	24C-WW-R07	2024		550,000	550,000	-	550,000	No	In progress	2025	T2
Flow Monitoring Program	24C-WW-R08	2024		175,000	175,000	-	175,000	No	Ongoing. 30% Complete	2025	T2
CCTV Gaps (2024)	24C-WW-R09	2024		325,000	325,000	-	325,000	No	80% Complete	2024	T3
P1-3 Area Manhole Scans	24C-WW-R10	2024		150,000	150,000	-	150,000	No	20% Complete	2025	T2
Lateral Launches	24C-WW-R11	2024		650,000	650,000	-	650,000	No	Ongoing	2025	T2
Subtotal for Rates			17,912,685	3,765,000	21,677,685	1,017,394	20,652,037		8,254		
Grand TOTAL			36,054,124	5,117,800	41,171,924	3,045,232	37,238,761		887,931		