

Appendix B - Divisional Summary & Detail

Rates (Water, Wastewater, Storm Sewer) Divisional Summary

**CITY OF PORT COLBORNE
2025 Budget - Rates Divisional Summary**

	Storm Sewer	Wastewater	Water	Total 2025 Rate Budget
Revenue				
Other Revenue			\$3,900	\$3,900
Fees		1,700	6,600	8,300
Penalties and Interest		34,400	22,800	57,200
Rate Revenue - Variable		650,200	2,917,200	3,567,400
Rate Revenue - Fixed	2,741,300	8,756,200	3,833,200	15,330,700
Total Revenue	2,741,300	9,442,500	6,783,700	18,967,500
Expense				
Personnel Expense				
Salaries and Wages - Full Time			936,600	936,600
Salaries and Wages - Students			28,300	28,300
Overtime Pay			32,600	32,600
Employee Benefits			345,800	345,800
Subtotal Personnel Expense			1,343,300	1,343,300
Operating Expense				
Association/Membership Fees		3,100	3,100	6,200
Comm and Public Relations		5,200	5,200	10,400
Computer Software		20,600	24,100	44,700
Contract Services	82,400	307,600	203,200	593,200
Cost of of Goods Sold			10,300	10,300
PAP / Online Incentives		4,100	4,100	8,200
GIS Credit		40,000		40,000
Equipment - Purchase		15,000	20,600	35,600
Equipment - Rental	2,100			2,100
Grants and Sponsorship Expense		85,000	51,500	136,500
Hospitality Expense			1,000	1,000
Office Supplies		2,700	2,700	5,400
Postage & Courier		26,800	26,800	53,600
Protective & Uniform Clothing		3,100	3,100	6,200
R&M - Consumables and Parts	15,500	20,700	108,200	144,400

	Storm Sewer	Wastewater	Water	Total 2025 Rate Budget
Staff Training & Development			11,100	11,100
SME - Consultants	50,000	80,000	65,100	195,100
Telephone/Internet			7,400	7,400
Travel			11,100	11,100
Utilities - Hydro	5,300	24,800	4,500	34,600
Utilities - Water	1,100			1,100
Region Rate - Fixed		6,134,900	680,960	6,815,860
Region Rate - Variable			2,200,700	2,200,700
Subtotal Operating Expense	156,400	6,773,600	3,444,760	10,374,760
Total Expense	156,400	6,773,600	4,788,060	11,718,060
Surplus/(Deficit) Before Allocation	2,584,900	2,668,900	1,995,640	7,249,440
Allocations: Within Departments	268,660	537,320	(805,980)	
Surplus/(Deficit) After Allocation	2,316,240	2,131,580	2,801,620	7,249,440
Transfer to/ (from) Reserves	(190,298)	(139,174)	(25,956)	(355,428)
Transfer Between Funds	2,506,538	2,270,754	2,827,576	7,604,868
Total Transfer	2,316,240	2,131,580	2,801,620	7,249,440
Surplus / (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00

**City of Port Colborne
2025 5-year Operating Budget
Water/WasteWater/Storm**

	2024 Budget	2024 Forecast	2025 Proposed Budget	2026 Preliminary Budget	2027 Preliminary Budget	2028 Preliminary Budget	2029 Preliminary Budget
Revenue							
Other Revenue	\$6,000.00	\$4,500.00	\$3,900.00	\$4,000.00	\$4,100.00	\$4,200.00	\$4,300.00
Fees	3,700.00	8,100.00	8,300.00	8,600.00	8,900.00	9,200.00	9,500.00
Grant - Federal		1,700.00					
Penalties and Interest	50,400.00	51,100.00	57,200.00	63,300.00	69,900.00	77,200.00	85,300.00
Rate Revenue - Variable	3,303,393.00	3,185,100.00	3,567,400.00	3,995,500.00	4,427,700.00	4,906,700.00	5,437,600.00
Rate Revenue - Fixed	13,196,120.00	13,198,700.00	15,330,700.00	17,088,100.00	18,809,900.00	20,706,000.00	22,794,000.00
Total Revenue	16,559,613.00	16,449,200.00	18,967,500.00	21,159,500.00	23,320,500.00	25,703,300.00	28,330,700.00
Expense							
Personnel Expense							
Salaries and Wages - Full Time	684,000.00	633,000.00	936,600.00	964,700.00	993,600.00	1,023,400.00	1,054,100.00
Salaries and Wages - Part Time		15,000.00					
Salaries and Wages - Students	26,000.00	22,000.00	28,300.00	31,500.00	32,400.00	33,400.00	34,400.00
Overtime Pay	14,200.00	14,200.00	32,600.00	33,600.00	34,600.00	35,600.00	36,700.00
Employee Benefits	259,600.00	233,200.00	345,800.00	356,200.00	366,900.00	377,900.00	389,200.00
Subtotal Personnel Expense	983,800.00	917,400.00	1,343,300.00	1,386,000.00	1,427,500.00	1,470,300.00	1,514,400.00
Operating Expense							
Association/Membership Fees	6,000.00	6,000.00	6,200.00	6,400.00	6,600.00	6,800.00	7,000.00
Comm and Public Relations	10,000.00	10,000.00	10,400.00	10,800.00	11,200.00	11,600.00	12,000.00
Computer Software	40,000.00	40,000.00	44,700.00	46,000.00	47,300.00	48,600.00	50,000.00
Contract Services	456,500.00	506,500.00	593,200.00	611,200.00	629,600.00	648,600.00	668,000.00
Cost of of Goods Sold	10,000.00	10,000.00	10,300.00	10,600.00	10,900.00	11,200.00	11,500.00
PAP / Online Incentives	8,000.00	8,000.00	8,200.00	8,400.00	8,600.00	8,800.00	9,000.00
GIS Credit	35,000.00	40,000.00	40,000.00	41,200.00	42,400.00	43,700.00	45,000.00
Equipment - Purchase	40,000.00	40,000.00	35,600.00	31,200.00	32,300.00	33,500.00	34,800.00
Equipment - Rental	2,000.00	2,000.00	2,100.00	2,200.00	2,300.00	2,400.00	2,500.00
Grants and Sponsorship Expense	100,000.00	60,000.00	136,500.00	142,300.00	148,400.00	154,700.00	161,300.00
Hospitality Expense	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Office Supplies	5,200.00	5,200.00	5,400.00	5,600.00	5,800.00	6,000.00	6,200.00
Postage & Courier	52,000.00	52,000.00	53,600.00	55,200.00	56,800.00	58,600.00	60,400.00

Appendix B - Divisional Summary & Detail

	2024	2024	2025	2026	2027	2028	2029
	Budget	Forecast	Proposed Budget	Preliminary Budget	Preliminary Budget	Preliminary Budget	Preliminary Budget
Protective & Uniform Clothing	6,000.00	6,000.00	6,200.00	6,400.00	6,600.00	6,800.00	7,000.00
R&M - Consumables and Parts	140,000.00	140,000.00	144,400.00	149,000.00	153,300.00	157,900.00	162,500.00
Staff Training & Development	14,500.00	14,500.00	11,100.00	11,400.00	11,700.00	12,100.00	12,400.00
SME - Consultants	80,000.00	80,000.00	195,100.00	201,000.00	207,000.00	213,200.00	219,500.00
Subscriptions and Publications		13,500.00					
Telephone/Internet	7,200.00	7,200.00	7,400.00	7,600.00	7,800.00	8,000.00	8,200.00
Travel	7,300.00	7,600.00	11,100.00	11,400.00	11,700.00	12,100.00	12,400.00
Utilities - Hydro	29,900.00	32,000.00	34,600.00	37,400.00	40,400.00	43,700.00	47,300.00
Utilities - Water	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Region Rate - Fixed	6,405,279.00	6,085,600.00	6,815,860.00	7,365,300.00	7,960,200.00	8,604,300.00	9,301,600.00
Region Rate - Variable	1,964,900.00	2,093,100.00	2,200,700.00	2,295,300.00	2,394,000.00	2,496,900.00	2,604,300.00
Subtotal Operating Expense	9,421,879.00	9,261,300.00	10,374,760.00	11,058,000.00	11,797,000.00	12,591,600.00	13,445,000.00
Total Expense	10,405,679.00	10,178,700.00	11,718,060.00	12,444,000.00	13,224,500.00	14,061,900.00	14,959,400.00
Surplus/(Deficit) Before Allocation	6,153,934.00	6,270,500.00	7,249,440.00	8,715,500.00	10,096,000.00	11,641,400.00	13,371,300.00
Surplus/(Deficit) After Allocation	6,153,934.00	6,270,500.00	7,249,440.00	8,715,500.00	10,096,000.00	11,641,400.00	13,371,300.00
Transfer to/ (from) Reserves	1,961,300.00	(1,098,071.00)	(355,428.00)	11,870.00	(15,153.00)	(44,248.00)	84,660.00
Transfer Between Funds	4,192,634.00	7,368,571.00	7,604,868.00	8,703,630.00	10,111,153.00	11,685,648.00	13,286,640.00
Total Transfer	6,153,934.00	6,270,500.00	7,249,440.00	8,715,500.00	10,096,000.00	11,641,400.00	13,371,300.00
Surplus / (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Appendix B - Divisional Summary & Detail

Rates (Water, Wastewater, Storm Sewer) Divisional Detail

**City of Port Colborne
2025 5-year Operating Budget
Water**

	2024 Budget	2024 Forecast	2025 Proposed Budget	2026 Preliminary Budget	2027 Preliminary Budget	2028 Preliminary Budget	2029 Preliminary Budget
Revenue							
Other Revenue	\$6,000.00	\$3,800.00	\$3,900.00	\$4,000.00	\$4,100.00	\$4,200.00	\$4,300.00
Fees	3,000.00	6,400.00	6,600.00	6,800.00	7,000.00	7,200.00	7,400.00
Grant - Federal		1,700.00					
Penalties and Interest	19,700.00	20,400.00	22,800.00	25,500.00	28,300.00	31,400.00	34,900.00
Rate Revenue - Variable	2,604,993.00	2,604,600.00	2,917,200.00	3,267,300.00	3,626,700.00	4,025,600.00	4,468,400.00
Rate Revenue - Fixed	3,305,420.00	3,422,500.00	3,833,200.00	4,293,200.00	4,765,400.00	5,289,600.00	5,871,500.00
Total Revenue	5,939,113.00	6,059,400.00	6,783,700.00	7,596,800.00	8,431,500.00	9,358,000.00	10,386,500.00
Expense							
Personnel Expense							
Salaries and Wages - Full Time	684,000.00	633,000.00	936,600.00	964,700.00	993,600.00	1,023,400.00	1,054,100.00
Salaries and Wages - Part Time		15,000.00					
Salaries and Wages - Students	26,000.00	22,000.00	28,300.00	31,500.00	32,400.00	33,400.00	34,400.00
Overtime Pay	14,200.00	14,200.00	32,600.00	33,600.00	34,600.00	35,600.00	36,700.00
Employee Benefits	259,600.00	233,200.00	345,800.00	356,200.00	366,900.00	377,900.00	389,200.00
Subtotal Personnel Expense	983,800.00	917,400.00	1,343,300.00	1,386,000.00	1,427,500.00	1,470,300.00	1,514,400.00
Operating Expense							
Association/Membership Fees	3,000.00	3,000.00	3,100.00	3,200.00	3,300.00	3,400.00	3,500.00
Comm and Public Relations	5,000.00	5,000.00	5,200.00	5,400.00	5,600.00	5,800.00	6,000.00
Computer Software	20,000.00	20,000.00	24,100.00	24,800.00	25,500.00	26,200.00	27,000.00
Contract Services	176,500.00	226,500.00	203,200.00	209,300.00	215,500.00	222,000.00	228,600.00
Cost of Goods Sold	10,000.00	10,000.00	10,300.00	10,600.00	10,900.00	11,200.00	11,500.00
PAP / Online Incentives	4,000.00	4,000.00	4,100.00	4,200.00	4,300.00	4,400.00	4,500.00
Equipment - Purchase	20,000.00	20,000.00	20,600.00	21,200.00	21,800.00	22,500.00	23,200.00
Grants and Sponsorship Expense	50,000.00	30,000.00	51,500.00	53,000.00	54,600.00	56,200.00	57,900.00
Hospitality Expense	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Office Supplies	2,600.00	2,600.00	2,700.00	2,800.00	2,900.00	3,000.00	3,100.00
Postage & Courier	26,000.00	26,000.00	26,800.00	27,600.00	28,400.00	29,300.00	30,200.00
Protective & Uniform Clothing	3,000.00	3,000.00	3,100.00	3,200.00	3,300.00	3,400.00	3,500.00
R&M - Consumables and Parts	105,000.00	105,000.00	108,200.00	111,300.00	114,400.00	117,800.00	121,200.00

Appendix B - Divisional Summary & Detail

	2024	2024	2025	2026	2027	2028	2029
	Budget	Forecast	Proposed Budget	Preliminary Budget	Preliminary Budget	Preliminary Budget	Preliminary Budget
Staff Training & Development	14,500.00	14,500.00	11,100.00	11,400.00	11,700.00	12,100.00	12,400.00
SME - Consultants	35,000.00	35,000.00	65,100.00	67,100.00	69,100.00	71,200.00	73,300.00
Telephone/Internet	7,200.00	7,200.00	7,400.00	7,600.00	7,800.00	8,000.00	8,200.00
Travel	7,300.00	7,300.00	11,100.00	11,400.00	11,700.00	12,100.00	12,400.00
Utilities - Hydro	4,400.00	4,400.00	4,500.00	4,600.00	4,700.00	4,800.00	4,900.00
Region Rate - Fixed	608,000.00	608,000.00	680,960.00	710,200.00	740,700.00	772,600.00	805,800.00
Region Rate - Variable	1,964,900.00	2,093,100.00	2,200,700.00	2,295,300.00	2,394,000.00	2,496,900.00	2,604,300.00
Subtotal Operating Expense	3,067,400.00	3,225,600.00	3,444,760.00	3,585,200.00	3,731,200.00	3,883,900.00	4,042,500.00
Total Expense	4,051,200.00	4,143,000.00	4,788,060.00	4,971,200.00	5,158,700.00	5,354,200.00	5,556,900.00
Surplus/(Deficit) Before Allocation	1,887,913.00	1,916,400.00	1,995,640.00	2,625,600.00	3,272,800.00	4,003,800.00	4,829,600.00
Allocations: Within Departments	(393,900.00)	(393,900.00)	(805,980.00)	(858,100.00)	(883,800.00)	(910,400.00)	(937,700.00)
Surplus/(Deficit) After Allocation	2,281,813.00	2,310,300.00	2,801,620.00	3,483,700.00	4,156,600.00	4,914,200.00	5,767,300.00
Transfer to/ (from) Reserves	693,300.00	(481,280.00)	(25,956.00)				
Transfer Between Funds	1,588,513.00	2,791,580.00	2,827,576.00	3,483,700.00	4,156,600.00	4,914,200.00	5,767,300.00
Total Transfer	2,281,813.00	2,310,300.00	2,801,620.00	3,483,700.00	4,156,600.00	4,914,200.00	5,767,300.00
Surplus / (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**City of Port Colborne
2025 5-year Operating Budget
Wastewater**

	2024 Budget	2024 Forecast	2025 Proposed Budget	2026 Preliminary Budget	2027 Preliminary Budget	2028 Preliminary Budget	2029 Preliminary Budget
Revenue							
Other Revenue		\$700.00					
Fees	700.00	1,700.00	1,700.00	1,800.00	1,900.00	2,000.00	2,100.00
Penalties and Interest	30,700.00	30,700.00	34,400.00	37,800.00	41,600.00	45,800.00	50,400.00
Rate Revenue - Variable	698,400.00	580,500.00	650,200.00	728,200.00	801,000.00	881,100.00	969,200.00
Rate Revenue - Fixed	7,955,900.00	7,818,100.00	8,756,200.00	9,806,900.00	10,787,600.00	11,866,400.00	13,053,000.00
Total Revenue	8,685,700.00	8,431,700.00	9,442,500.00	10,574,700.00	11,632,100.00	12,795,300.00	14,074,700.00
Expense							
Personnel Expense							
Operating Expense							
Association/Membership Fees	3,000.00	3,000.00	3,100.00	3,200.00	3,300.00	3,400.00	3,500.00
Comm and Public Relations	5,000.00	5,000.00	5,200.00	5,400.00	5,600.00	5,800.00	6,000.00
Computer Software	20,000.00	20,000.00	20,600.00	21,200.00	21,800.00	22,400.00	23,000.00
Contract Services	200,000.00	200,000.00	307,600.00	317,000.00	326,700.00	336,600.00	346,800.00
PAP / Online Incentives	4,000.00	4,000.00	4,100.00	4,200.00	4,300.00	4,400.00	4,500.00
GIS Credit	35,000.00	40,000.00	40,000.00	41,200.00	42,400.00	43,700.00	45,000.00
Equipment - Purchase	20,000.00	20,000.00	15,000.00	10,000.00	10,500.00	11,000.00	11,600.00
Grants and Sponsorship Expense	50,000.00	30,000.00	85,000.00	89,300.00	93,800.00	98,500.00	103,400.00
Office Supplies	2,600.00	2,600.00	2,700.00	2,800.00	2,900.00	3,000.00	3,100.00
Postage & Courier	26,000.00	26,000.00	26,800.00	27,600.00	28,400.00	29,300.00	30,200.00
Protective & Uniform Clothing	3,000.00	3,000.00	3,100.00	3,200.00	3,300.00	3,400.00	3,500.00
R&M - Consumables and Parts	20,000.00	20,000.00	20,700.00	21,700.00	22,400.00	23,100.00	23,800.00
SME - Consultants	25,000.00	25,000.00	80,000.00	82,400.00	84,900.00	87,400.00	90,000.00
Subscriptions and Publications		13,500.00					
Travel		300.00					
Utilities - Hydro	20,400.00	22,500.00	24,800.00	27,300.00	30,000.00	33,000.00	36,300.00
Region Rate - Fixed	5,797,279.00	5,477,600.00	6,134,900.00	6,655,100.00	7,219,500.00	7,831,700.00	8,495,800.00
Subtotal Operating Expense	6,231,279.00	5,912,500.00	6,773,600.00	7,311,600.00	7,899,800.00	8,536,700.00	9,226,500.00

Appendix B - Divisional Summary & Detail

	2024	2024	2025	2026	2027	2028	2029
	Budget	Forecast	Proposed Budget	Preliminary Budget	Preliminary Budget	Preliminary Budget	Preliminary Budget
Total Expense	6,231,279.00	5,912,500.00	6,773,600.00	7,311,600.00	7,899,800.00	8,536,700.00	9,226,500.00
Surplus/(Deficit) Before Allocation	2,454,421.00	2,519,200.00	2,668,900.00	3,263,100.00	3,732,300.00	4,258,600.00	4,848,200.00
Allocations: Within Departments	356,025.00	356,025.00	537,320.00	581,300.00	598,700.00	616,700.00	635,200.00
Surplus/(Deficit) After Allocation	2,098,396.00	2,163,175.00	2,131,580.00	2,681,800.00	3,133,600.00	3,641,900.00	4,213,000.00
Transfer to/ (from) Reserves	384,000.00	(788,597.00)	(139,174.00)	11,870.00	(15,153.00)	(44,248.00)	84,660.00
Transfer Between Funds	1,714,396.00	2,951,772.00	2,270,754.00	2,669,930.00	3,148,753.00	3,686,148.00	4,128,340.00
Total Transfer	2,098,396.00	2,163,175.00	2,131,580.00	2,681,800.00	3,133,600.00	3,641,900.00	4,213,000.00
Surplus / (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**City of Port Colborne
2025 5-year Operating Budget
Storm Sewer**

	2024 Budget	2024 Forecast	2025 Proposed Budget	2026 Preliminary Budget	2027 Preliminary Budget	2028 Preliminary Budget	2029 Preliminary Budget
Revenue							
Rate Revenue - Fixed	\$1,934,800.00	\$1,958,100.00	\$2,741,300.00	\$2,988,000.00	\$3,256,900.00	\$3,550,000.00	\$3,869,500.00
Total Revenue	1,934,800.00	1,958,100.00	2,741,300.00	2,988,000.00	3,256,900.00	3,550,000.00	3,869,500.00
Expense							
Personnel Expense							
Operating Expense							
Contract Services	80,000.00	80,000.00	82,400.00	84,900.00	87,400.00	90,000.00	92,600.00
Equipment - Rental	2,000.00	2,000.00	2,100.00	2,200.00	2,300.00	2,400.00	2,500.00
R&M - Consumables and Parts	15,000.00	15,000.00	15,500.00	16,000.00	16,500.00	17,000.00	17,500.00
SME - Consultants	20,000.00	20,000.00	50,000.00	51,500.00	53,000.00	54,600.00	56,200.00
Utilities - Hydro	5,100.00	5,100.00	5,300.00	5,500.00	5,700.00	5,900.00	6,100.00
Utilities - Water	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Subtotal Operating Expense	123,200.00	123,200.00	156,400.00	161,200.00	166,000.00	171,000.00	176,000.00
Total Expense	123,200.00	123,200.00	156,400.00	161,200.00	166,000.00	171,000.00	176,000.00
Surplus/(Deficit) Before Allocation	1,811,600.00	1,834,900.00	2,584,900.00	2,826,800.00	3,090,900.00	3,379,000.00	3,693,500.00
Allocations: Within Departments	37,875.00	37,875.00	268,660.00	276,800.00	285,100.00	293,700.00	302,500.00
Surplus/(Deficit) After Allocation	1,773,725.00	1,797,025.00	2,316,240.00	2,550,000.00	2,805,800.00	3,085,300.00	3,391,000.00
Transfer to/ (from) Reserves	884,000.00	171,806.00	(190,298.00)				
Transfer Between Funds	889,725.00	1,625,219.00	2,506,538.00	2,550,000.00	2,805,800.00	3,085,300.00	3,391,000.00
Total Transfer	1,773,725.00	1,797,025.00	2,316,240.00	2,550,000.00	2,805,800.00	3,085,300.00	3,391,000.00
Surplus / (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00