

Report 2025-69 Appendix E - Capital and Related Projects Summary

| Project Name | Project ID | Project Year | Funding at the beginning of 2024 | In-Year Approval 2024 | Spending in 2024 | Closeout to Under/(Over) Reserve | Closeout to Other Funding Sources | Balance at the end of 2024 | Closeout (Y/N) | Close out Period in 2024 | Project Progress Notes | Completing Timeline |
|---|------------|--------------|----------------------------------|-----------------------|------------------|----------------------------------|-----------------------------------|----------------------------|----------------|--------------------------|---|---------------------|
| Global - CLT | | | | | | | | | | | | |
| A.13 Waterfront Centre | 22C-PW-B13 | 2022 | 494,227 | - | - | 98,727 | 395,500 | | Yes | T1 | Completed | |
| F.3 Council Composition Review | 23C-LS-BF3 | 2023 | 50,000 | 30,000 | 26,917 | - | | 53,083 | No | | In progress, subject matter expert retained and public input requested in early 2025 | 2025 T2 |
| West Street Hydro Lines | 23C-PW-R10 | 2024 | 1,630,000 | 55,330 | 806,897 | - | (123,798) | 1,002,231 | No | | Project is under construction by CNP, funding updated in 2025 by way of report 2025-38. Update not reflected here as this in the 2024 year end. | 2025 T3 |
| Subtotal for Corporate Leadership Team | | | 2,174,227 | 85,330 | 833,814 | 98,727 | 271,702 | 1,055,314 | | | | |
| Economic Development | | | | | | | | | | | | |
| Community Impro Plans Review | 21C-ED-R47 | 2021 | 5,478 | - | 10,876 | (5,398) | | - | Yes | T1 | Completed | |
| Welland St Site Remediation | 21C-PW-B29 | 2021 | 128,484 | - | - | - | | 128,484 | No | | Project under review, seeking Council direction on alternative solution | 2025 T3 |
| F.7 Development Charges Review | 22C-LS-B50 | 2022 | 45,304 | 50,000 | 71,440 | - | | 23,865 | No | | New development charges implimented in October 2024, anticipated additional public consultation in 2025 | 2025 T3 |
| D.1 Cemetery Land Acquisition(2023) | 22C-CE-B85 | 2023 | 300,330 | - | - | 300,330 | | | Yes | T3 | Ongoing negotiation with property owners | 2025 T3 |
| Industrial Land Readiness | 24C-ED-BD1 | 2024 | 300,000 | - | 8,410 | - | 291,590 | | Yes | T3 | Project ongoing at year end 2024 | 2025 T3 |
| East Side Employment Lands Report 2024-47 | 24C-ED-R01 | 2024 | - | 4,600,000 | 818,721 | - | | 3,781,279 | No | | Design underway, project ongoing at year end 2024 | 2025 T3 |
| Subtotal for Economic Development | | | 779,596 | 4,650,000 | 909,446 | 294,932 | 291,590 | 3,933,628 | | | | |
| Communications | | | | | | | | | | | | |
| E.5 Main Street Banners | 22C-PW-B40 | 2022 | 13,101 | - | 110 | - | | 12,991 | No | | Banner sizing confirmed working with BIA on seasonal banners | 2025 T3 |
| H.1 Service Club Sign | 22C-PW-B62 | 2022 | 15,000 | - | - | - | | 15,000 | No | | Awaiting MTO installation | 2025 T3 |
| #C Public Education Campaign | 22C-WW-R08 | 2022 | 30,000 | - | - | - | | 30,000 | No | | Currently in development | 2025 T2 |
| Subtotal for Communications | | | 58,101 | - | 110 | - | - | 57,991 | | | | |
| Corporate Services | | | | | | | | | | | | |
| C.1 IT Evergreening | 23C-IT-BC1 | 2023 | 23,799 | (23,799) | - | - | | | Yes | T1 | Completed | |
| C.2 Meeting Room Upgrades | 23C-IT-BC2 | 2023 | 90,385 | (24,851) | 65,534 | - | | | Yes | T2 | Completed | |
| C.3 Facilities Security System | 23C-IT-BC3 | 2023 | 125,000 | - | 344 | - | | 124,656 | No | | Project in quote stage as of year end 2024, ongoing. | 2025 T3 |
| C.8 Video Surveillance Program | 23C-IT-BC8 | 2023 | 128,696 | (128,696) | - | - | | | Yes | T1 | Transferred to 24C-IT-BC4 | |
| B.4 Records Management | 22C-LS-B17 | 2022 | 110,000 | - | - | - | | 110,000 | No | | Project will get underway in 2025 | 2025 T3 |
| Enterprise Resource Planning | 24C-IT-BC2 | 2024 | 1,240,000 | - | 653,989 | - | | 586,011 | No | | Software went live in January 2025, additional modules to be activated throughout the year in 2025 into 2026 | 2026 T2 |
| IT Evergreening | 24C-IT-BC3 | 2024 | 150,000 | 48,650 | 133,904 | - | | 64,746 | No | | Purchases have been made for the year, awaiting delivery | 2025 T1 |
| Video Surveillance Program | 24C-IT-BC4 | 2024 | 75,000 | 128,696 | 3,958 | - | | 199,737 | No | | Ongoing as of year end 2024 | 2025 T3 |
| Develop and Optimize GIS | 24C-IT-BG1 | 2024 | 500,000 | - | 20,814 | - | | 479,186 | No | | Some preparatory work has begun, project to continue through 2025 | 2026 T3 |
| Cruise Ship Dock Improvement | 24C-CS-R14 | 2024 | - | 250,000 | 40,996 | - | | 209,004 | No | | Ongoing as of year end 2024 | 2025 T3 |
| Subtotal for Corporate Services | | | 2,442,880 | 250,000 | 919,540 | - | - | 1,773,340 | | | | |
| Community Safety | | | | | | | | | | | | |
| C.5 By-Law System Replacement | 23C-IT-BC5 | 2023 | 48,035 | - | - | - | | 48,035 | No | | Working With Citywide | |
| Digital Radio System | 24C-IT-BC1 | 2024 | 600,000 | - | 3,810 | - | | 596,190 | No | | Funding of \$150,000 accumulating 2024-2027. | 2027 T3 |
| Fire Training Areas | 24C-FA-BA6 | 2024 | 65,000 | - | - | - | | 65,000 | No | | Ongoing as of year end 2024 | 2025 T3 |
| Subtotal for Community Safety | | | 713,035 | - | 3,810 | - | - | 709,225 | | | | |

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| Planning | | | | | | | | | | | | |
| C.4 Citywide - Planning Module | 23C-IT-BC4 | 2023 | 22,000 | - | - | - | | 22,000 | No | | Project being rescoped as a result of HAF (Housing Accelerator Funding) and proposed tax and water software to ensure integration. Staff have launched the project with a website, survey and open house to gather public feedback. The feedback will help staff identify the key priority areas for the new Official Plan. Funding was increased during the 2025 budget process. Update not reflected here as this in the 2024 year end. | 2026 T3 |
| F.1 Official Plan + DC Study | 23C-LS-BF1 | 2023 | 216,419 | - | 35,128 | - | | 181,292 | No | | | 2026 T2 |
| Subtotal for Planning | | | 238,419 | - | 35,128 | - | - | 203,292 | | | | |
| Library | | | | | | | | | | | | |
| K.2 Library Elevator Modernization | 23C-LB-BK2 | 2023 | 148,881 | - | 153,694 | (4,813) | | | Yes | T3 | Completed | |
| K.3 Library Flat Roof Repairs | 23C-LB-BK3 | 2023 | 59,612 | - | - | 59,612 | | | Yes | T1 | Completed | |
| Existing Stairwa Replacement | 24C-LB-BK1 | 2024 | 32,500 | - | 7,123 | - | | 25,377 | No | | Ongoing as of year end 2024 | 2025 T1 |
| Exterior Double-door Replacement | 24C-LB-BK2 | 2024 | 8,000 | - | - | 8,000 | | | Yes | T2 | Completed | |
| Skylight Above Atrium Replc | 24C-LB-BK3 | 2024 | 20,000 | - | 11,229 | - | | 8,771 | No | | Ongoing as of year end 2024 | 2025 T1 |
| UV Coating for Windows | 24C-LB-BK4 | 2024 | 5,000 | - | - | - | | 5,000 | No | | Ongoing as of year end 2024 | 2025 T1 |
| Auditorium Floor Repairing | 24C-LB-BK5 | 2024 | 5,000 | - | 5,088 | (88) | | | Yes | T2 | Completed | |
| Subtotal for Library | | | 278,992 | - | 177,134 | 62,711 | - | 39,148 | | | | |
| Museum | | | | | | | | | | | | |
| N.1 Delta Y System Conversion | 22C-MU-B78 | 2022 | 47,128 | - | 5,749 | 41,379 | | | Yes | T2 | Completed | |
| N.3 Theatre Entrance Roof | 22C-MU-B80 | 2022 | 18,686 | - | 22,907 | (4,221) | | | Yes | T3 | Completed | |
| L.1 Carriage House Restoration | 23C-MU-BL1 | 2023 | 3,793 | - | - | 3,793 | | | Yes | T1 | Completed | |
| L.2 Exhibit Cases | 23C-MU-BL2 | 2023 | 1,826 | - | - | 1,826 | | | Yes | T1 | Completed | |
| M.1 Roselawn Interior | 23C-RL-BM1 | 2023 | 18,432 | - | 26,537 | (8,105) | | | Yes | T2 | Completed | |
| M.2 Roselawn Flooring | 23C-RL-BM2 | 2023 | 13,673 | - | 1,176 | 12,498 | | | Yes | T3 | Completed | |
| Archives Improvements | 24C-MU-BL1 | 2024 | 15,000 | - | 13,493 | 1,507 | | | Yes | T3 | Completed | |
| Resource Centre Improvements | 24C-MU-BL2 | 2024 | 12,500 | - | - | - | | 12,500 | No | | Awaiting future works (AODA Doors) | 2025 T2 |
| Museum Capital Improvements | 24C-MU-BL3 | 2024 | 55,000 | - | 36,529 | - | | 18,471 | No | | Ongoing, working with engineers to plan | 2025 T3 |
| Roselawn Capital Improvements | 24C-MU-BL4 | 2024 | 185,000 | - | 33,458 | - | | 151,542 | No | | Main component is a new accessibility ramp. Museum identified vendor was not able to proceed as previously expressed. Project options are being reviewed. | 2026 T2 |
| Lighthouse Capital Improvement | 24C-MU-BL5 | 2024 | 5,000 | - | 4,100 | 900 | | | Yes | T2 | Completed | |
| Museum Digital Communication | 24C-MU-BL6 | 2024 | 12,000 | - | 14,267 | (2,267) | | | Yes | T3 | Completed | |
| Subtotal for Museum | | | 388,038 | - | 158,216 | 47,310 | - | 182,513 | | | | |
| Self-Sustaining Entities | | | | | | | | | | | | |
| Q.5 Dredging Project Planning | 22C-MA-B90 | 2022 | 82,680 | - | 18,698 | - | | 63,982 | No | | Public input gathered in T1 2025, Design to occur in summer/fall 2025, funding updated in the 2025 by way of report 2025-12. Update not reflected here as this in the 2024 year end. | 2025 T3 |
| Marina Building Improvements | 22C-MA-R25 | 2022 | 24,209 | - | 26,585 | (2,377) | | | Yes | T3 | Completed | |
| Marina Security Upgrade | 22C-MA-R26 | 2022 | 43,250 | - | - | - | | 43,250 | No | | Currently in development | 2025 T3 |
| Marina Walkway Lighting | 24C-PA-BE3 | 2024 | 11,132 | - | - | 11,132 | | | Yes | T2 | Completed | |
| Cemetery Maintenance Area | 24C-CE-BF1 | 2024 | 75,000 | - | - | - | | 75,000 | No | | Currently in development | 2025 T3 |
| Subtotal for Self-Sustaining Entities | | | 236,271 | - | 45,283 | 8,756 | - | 182,232 | | | | |

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| Public Works | | | | | | | | | | | | |
| Active Transportation Masterplan | 20O-PW-L51 | 2020 | 40,430 | - | 35,671 | - | | 4,759 | No | | Final Report to go to council in T1 2025 | 2025 T1 |
| PC Operations Centre Upgrades | 20C-PW-L39 | 2020 | 95,470 | - | 5,374 | 90,097 | | | Yes | T3 | Completed | |
| Urban Forest Management Plan | 20O-PW-L45 | 2020 | 89,982 | | 51,084 | 38,899 | | | Yes | T2 | Completed | |
| VHWC Air Removal Unit | 21C-PW-B14 | 2021 | 20,978 | - | 24,726 | (3,747) | | | Yes | T1 | Completed | |
| Infrastructure Needs Studies | 21C-PW-B22 | 2021 | 73,357 | - | 35,844 | 37,513 | | | Yes | T1 | Completed | |
| Erie St Wtmain Replacement Project | 21C-PW-R48 | 2021 | 415,100 | - | 4,792 | | 410,307 | | Yes | T1 | Completed | |
| Project Management Consulting | 21O-PW-R41 | 2021 | 39,717 | - | 37,399 | 2,317 | | | Yes | T1 | Completed | |
| B.5 CH 2nd Floor Furniture | 22C-LS-B18 | 2022 | 35,000 | - | - | - | | 35,000 | No | | Currently in development | 2025 T3 |
| A.3 CH Fire Panel Replacement | 22C-PW-B03 | 2022 | 5,612 | - | 7,530 | (1,919) | | | Yes | T1 | Completed | |
| A.7 VHWC Tile Replacement | 22C-PW-B07 | 2022 | 36,869 | | 20,400 | 16,469 | | | Yes | T2 | Completed | |
| A.12 CH AODA renovation | 22C-PW-B12 | 2022 | 122,514 | - | 128,104 | (5,590) | | | Yes | T3 | Completed | |
| C.2 Route Patrol Software | 22C-PW-B29 | 2022 | 15,265 | - | - | 5,343 | 9,922 | | Yes | T1 | Completed | |
| | | | | | | | | | | | Trail and road being done at the same time. Consultant hired to do detailed design - targeted completion of designed in June, construction to begin in | |
| E.2 Welland St to Beach Trail | 22C-PW-B37 | 2022 | 459,426 | - | 26,756 | - | | 432,670 | No | | T3 2025. Anticipated completion is early 2026. | 2026 T2 |
| E.6 Promenade Improvements | 22C-PW-B41 | 2022 | 123,798 | - | - | - | 123,798 | | Yes | T3 | Project closed and transferred funds to West St Hydro Project | |
| E.7 Lock 8 Park Improvements | 22C-PW-B42 | 2022 | 250,000 | | 45,605 | - | | 204,395 | No | | Revised Master Plan to be presented to Council in 2025 | 2026 T2 |
| E.8 Lockview Park Construction | 22C-PW-B43 | 2022 | 337,376 | 600,000 | 229,478 | - | | 707,898 | No | | Play structure installed, rubberized play surface to be installed in spring 2025 | 2026 T2 |
| F.3 Marina & PC Grain Seawall | 22C-PW-B46 | 2022 | 60,000 | - | 24,321 | - | | 35,679 | No | | Scan completed on wall, areas of concern require further investigation. | 2025 T3 |
| F.4 Phase 2 Building Condition | 22C-PW-B47 | 2022 | 30,572 | - | 51,300 | (20,728) | | | Yes | T1 | Completed | |
| G.1 Street Light Repairs | 22C-PW-B52 | 2022 | 36,227 | - | 11,300 | 24,927 | | | Yes | T1 | Completed | |
| G.3 Rail Crossing Safety | 22C-PW-B54 | 2022 | 104,047 | - | - | - | | 104,047 | No | | Work ongoing as of year end 2024, discussions continue with rail operator | 2025 T3 |
| G.8 OSIM Culvert and Structure | 22C-PW-B59 | 2022 | 123,665 | - | 22,038 | - | | 101,628 | No | | Design ongoing at year end, to be complete in spring 2025 | 2025 T2 |
| 2022-73 Lion's Field Streetscape | 22C-PW-R04 | 2022 | 290,000 | - | 261,900 | | 28,100 | | Yes | T2 | Completed | |
| PW Permit Digitization | 22C-PW-R20 | 2022 | 25,440 | - | - | 8,904 | 16,536 | | Yes | T1 | Completed | |
| Wayfindings | 22C-PW-R24 | 2022 | 55,330 | (55,330) | - | - | | | Yes | T1 | Completed | |
| B.4 Pre-commitment for Fleet Rplc (2023) | 22C-PW-B20 | 2023 | 1,188,562 | - | 1,247,535 | (58,973) | | | Yes | T3 | Completed | |
| A.2 VHWC Thermal Window Film | 23C-FA-BA2 | 2023 | 22,000 | - | 1,979 | 20,021 | | | Yes | T1 | Completed | |
| A.3 Committee Rm 3 Refurbish | 23C-FA-BA3 | 2023 | 23,000 | - | 4,488 | 18,512 | | | Yes | T2 | Completed | |
| E.1 Playgroung Rplc - Victoria | 23C-PA-BE1 | 2023 | 34,141 | - | - | 34,141 | | | Yes | T2 | Completed | |
| E.2 PC Sign Renewal (2023) | 22C-PW-B63 | 2023 | 118,877 | 172,800 | 319,833 | (28,155) | | | Yes | T3 | Completed | |
| F.2 Infra Need Study- Non-Core | 23C-PW-BF2 | 2023 | 272,813 | - | 118,034 | - | | 154,779 | No | | Levels of Service update ongoing, to be sent to council in May 2025 | 2025 T3 |
| G.1 Culvert Design | 23C-PW-BG1 | 2023 | 634,107 | - | 420,520 | - | | 213,587 | No | | Mitchner/Hopfwager complete - Eagle Marsh design is ongoing anticipated completion early 2025 | 2025 T2 |
| G.3 Road End Gate Access | 23C-PW-BG3 | 2023 | 30,000 | - | - | - | | 30,000 | No | | Going to council end of February, work not initiated yet | 2025 T3 |
| 2023-06 VHWC Roof Repair | 23C-PW-R02 | 2023 | 92,366 | - | 18,920 | 73,446 | | | Yes | T3 | Completed | |
| Sugarloaf Archeological Resrch | 23C-PW-R05 | 2023 | 416,072 | - | 2,519 | - | | 413,554 | No | | Awaiting ministry feedback, Indigenous feedback pending | 2025 T3 |
| Pleasant Beach Retaining Wall Remediation | 23C-PW-R09 | 2023 | 1,000,000 | - | 564,163 | - | | 435,837 | No | | Most restoration work is complete at year end, minor works and fence pending. Unspent funds repurposed in 2025 by way of report 2025-38. Update not reflected here as this in the 2024 year end. | 2025 T1 |
| VHWC Energy Audit/Feasib Study | 24C-FA-BA1 | 2024 | 100,000 | - | - | - | | 100,000 | No | | In progress, grant application pending. Expanding scope to City Hall, Fire Hall, and Ops | 2025 T3 |
| CH Energy Audit/Feas Study | 24C-FA-BA2 | 2024 | 80,000 | - | - | - | | 80,000 | No | | In progress, grant application pending | 2025 T3 |
| Net Zero Building Feasib Study | 24C-FA-BA3 | 2024 | 100,000 | - | - | - | | 100,000 | No | | In progress, grant application pending | 2025 T3 |
| VHWC Water Filling Station | 24C-FA-BA4 | 2024 | 25,000 | - | 20,756 | 4,244 | | | Yes | T3 | Completed | |
| Events Infrastructure | 24C-FA-BA5 | 2024 | 135,000 | - | 41,344 | - | | 93,656 | No | | In progress, working with Canal Days / Events Working Group | 2025 T3 |
| Fleet Replacement | 24C-FL-BB1 | 2024 | 1,195,000 | - | 57,591 | - | | 1,137,409 | No | | Holdback payment pending | 2025 T1 |

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| Tennessee Gates | 24C-PA-BE1 | 2024 | 300,000 | - | 166,615 | 133,385 | | | Yes | T3 | Completed | |
| Road Ends at Lake | 24C-PA-BE2 | 2024 | 100,000 | - | - | - | | 100,000 | No | | Currently in development | 2025 T2 |
| Annual Roads Resurfacing | 24C-RD-BH1 | 2024 | 1,527,460 | - | 1,333,993 | - | | 193,466 | No | | Last payment certificate pending at Year End | 2025 T1 |
| Annual Sidewalk Program | 24C-RD-BH2 | 2024 | 600,000 | - | 501,213 | - | | 98,787 | No | | Last payment certificate pending at Year End | 2025 T1 |
| Guiderail Replacement | 24C-RD-BH4 | 2024 | 90,000 | - | 62,464 | 27,536 | | | Yes | T2 | Completed | |
| Library Roof Restoration | 24C-FA-R14 | 2024 | - | 550,000 | 19,038 | - | | 530,962 | No | | Work ongoing as of year end 2024 | 2025 T2 |
| EV Charging Station | 24C-PW-R12 | 2024 | - | 106,618 | 51,846 | - | | 54,772 | No | | Concrete pads installed in 2024, stations to be installed in Spring 2025 | 2025 T3 |
| Subtotal for Public Works | | | 10,970,571 | 1,374,088 | 5,976,474 | 416,638 | 588,663 | 5,362,884 | | | | |
| Rates | | | | | | | | | | | | |
| I.1 Neff St Outlet Retrofit | 22C-SS-B64 | 2022 | 383,617 | 425,000 | 561,167 | - | | 247,450 | No | | Holdbacks pending, project is complete. | 2025 T2 |
| I.4 + J.2 CLI-ECAs Studies | 22C-SS-B67 | 2022 | 76,216 | - | 4,173 | - | | 72,043 | No | | Ongoing, awaiting guidance from the ministry (monitoring plan) | 2025 T3 |
| I.6 Storm Pond Cleaning & Mtncl | 22C-SS-B69 | 2022 | 73,840 | - | 23,105 | | 50,735 | | Yes | T3 | Completed | |
| H.1 Storm Outlet Backflow Ctr | 23C-SS-BH1 | 2023 | 300,000 | - | 24,410 | - | | 275,590 | No | | Work ongoing as of year end 2024 | 2025 T3 |
| H.2 Storm Inventory and Condit | 23C-SS-BH2 | 2023 | 456,123 | - | 418,905 | - | | 37,218 | No | | Condition assessment is 90% complete, anticipated completion at the end of T1 2025 | 2025 T1 |
| H.3 Coastal Engineering Svcs | 23C-SS-BH3 | 2023 | 50,000 | - | - | - | | 50,000 | No | | Quote is received, City to award contract for completion in 2025 | 2025 T3 |
| Master Servicing Plan | 24C-SS-R12 | 2024 | - | 200,000 | 15,722 | - | | 184,278 | No | | Work ongoing as of year end 2024 | 2025 T3 |
| Flow Monitoring Program | 24C-SS-R13 | 2024 | - | 100,000 | 124,454 | | (24,454) | | Yes | T3 | Completed | |
| C.6 WT/WW Digital System | 23C-IT-BC6 | 2023 | 50,000 | - | - | - | | 50,000 | No | | Quote is received, City to award contract for completion in 2025 | 2025 T3 |
| C.7 AMI Meter Reading | 23C-IT-BC7 | 2023 | 95,756 | - | 130,320 | (34,564) | | | Yes | T2 | Completed | |
| J.2 Watermain Rplc (2 of 5) 2023 | 22C-WW-B73 | 2023 | 5,090,514 | - | 1,797,871 | - | | 3,292,644 | No | | Anticipated completion Year End 2025 (Homewood, Davis, West, Berkley) | 2025 T3 |
| New Hydrant - 2nd Concession | 24C-RD-BH5 | 2024 | 45,000 | - | 25,269 | 19,731 | | | Yes | T2 | Completed | |
| 2024 Water Master Plan | 24C-WT-R02 | 2024 | - | 250,000 | 63,122 | - | | 186,878 | No | | In progress, to be completed by year end 2025 | 2025 T3 |
| AI Leak Detection Devices | 24C-WT-R03 | 2024 | - | 150,000 | 130,337 | - | | 19,663 | No | | Close to completion, some invoices pending in early 2025 | 2025 T1 |
| Satellite Imagery | 24C-WT-R04 | 2024 | - | 50,000 | - | - | | 50,000 | No | | Close to completion, some invoices pending in early 2025 | 2025 T1 |
| 2025 Wtmain Replacement Design | 24C-WT-R05 | 2024 | - | 275,000 | 6,411 | - | | 268,589 | No | | Work to continue through 2025, looking at lining as well | 2026 T1 |
| 2026 Wtmain Replacement Design | 24C-WT-R06 | 2024 | - | 465,000 | - | - | | 465,000 | No | | Work to continue through 2026, looking at lining as well | 2027 T1 |
| I.1 Sanitary Sewer Lining | 23C-WW-BI1 | 2023 | 479,709 | - | 471,455 | | 8,254 | | Yes | T1 | Completed | |
| I.3 Omer Sanitary Pipe Investi | 23C-WW-BI3 | 2023 | 111,474 | - | 111,734 | | (260) | | Yes | T2 | Completed | |
| J.5 Clarke Area inflow reduction | 22C-WW-B72 | 2022 | 591,742 | - | 180,192 | - | | 411,550 | No | | Study is complete, rehabilitation work in process | 2025 T2 |
| #A Stormwater Mgmt Strategy | 22C-WW-R06 | 2022 | 160,175 | - | 12,740 | | 147,435 | | Yes | T3 | Completed | |
| #B Investigation & Remediation | 22C-WW-R07 | 2022 | 156,570 | - | 40,037 | | 116,533 | | Yes | T3 | Completed | |
| #D Pollution Prevention | 22C-WW-R09 | 2022 | 58,650 | - | 103,040 | | (44,390) | | Yes | T3 | Completed | |
| CIPP Wastewater Relining | 24C-WW-BI1 | 2024 | 9,975,149 | - | 2,308,954 | - | | 7,666,196 | No | | Ongoing, anticipated completion by T1 2027 | 2027 T1 |
| Wet Weather Management | 24C-WW-R07 | 2024 | - | 550,000 | 82,454 | - | | 467,546 | No | | Ongoing, anticipated completion by T1 2027 | 2027 T1 |
| Flow Monitoring Program | 24C-WW-R08 | 2024 | - | 175,000 | 122,665 | - | | 52,335 | No | | Ongoing, anticipated completion by T1 2027 | 2027 T1 |
| CCTV Gaps (2024) | 24C-WW-R09 | 2024 | - | 325,000 | 128,160 | | 196,840 | | Yes | T3 | Completed | |
| P1-3 Area Manhole Scans | 24C-WW-R10 | 2024 | - | 150,000 | 117,406 | | 32,594 | | Yes | T3 | Completed | |
| Lateral Launches | 24C-WW-R11 | 2024 | - | 650,000 | 186,074 | - | | 463,926 | No | | Ongoing, anticipated completion by T1 2026 | 2026 T1 |
| Subtotal for Rates | | | 18,154,535 | 3,765,000 | 7,190,175 | (14,833) | 483,288 | 14,260,905 | | | | |
| 2025 Projects Pre-Spending | | | | | | | | | | | | |
| West St. Parkette | 25C-PA-BD2 | 2024 | - | - | 2,026 | - | | (2,026) | No | | Projected budgeted in 2025, on going - funding from the 2025 budget | 2025 T2 |
| OSIM Bridge and Culvert | 25C-RD-BG5 | 2024 | - | - | 1,120 | - | | (1,120) | No | | Projected budgeted in 2025, on going - funding from the 2025 budget | 2025 T3 |
| VHWC Facility Upgrades | 25C-RE-BA7 | 2024 | - | - | 18,400 | - | | (18,400) | No | | Projected budgeted in 2025, on going - funding from the 2025 budget | 2025 T3 |
| Storm Replacement-Clarence St | 25C-SS-BI2 | 2024 | - | - | 48,534 | - | | (48,534) | No | | Projected budgeted in 2025, on going - funding from the 2025 budget | 2025 T3 |
| Wastewater Latereal Launch | 25C-WW-BJ3 | 2024 | - | - | 47,687 | - | | (47,687) | No | | Projected budgeted in 2025, on going - funding from the 2025 budget | 2025 T3 |
| Subtotal for 2025 Project Pre-spending | | | - | - | 117,766 | - | - | (117,766) | | | | |
| Capital Project Total | 133 | | 36,434,664.89 | 10,124,418 | 16,366,896 | 914,241 | 1,635,242 | 27,642,703 | 75 | | | |