## Appendix B - 2021 Waste Water Budget

	2020		2021	\$	%
	Forecast	Budget	Budget	Y/Y Budget Change	
Penalties and other fees	14,330	19,500	33,000	13,500	69.2%
Variable	1,723,796	2,559,638	2,207,282	- 352,356	-13.8%
Fixed	3,521,426	3,409,291	4,519,326	1,110,035	32.6%
Total Revenue	5,259,552	5,988,429	6,759,608	771,179	12.9%
Fixed Ratio	67%	57%	67%		
Niagara Region Charges	4,531,531	4,544,117	4,805,000	260,883	5.7%
Personal costs	108,994	354,379	561,350	206,971	58.4%
Operations	721,483	585,333	785,050	199,717	34.1%
Capital Pay-as-you-go^	-	545,573	350,000	- 195,573	-35.8%
Capital Pay-as-you-go					
(Carryforward)^	545,573	-	-	-	-
Borrowing Costs <sup>^</sup>	-	-	-	-	-
Reserve Transfers	- 648,029	- 40,973	258,208	299,181	-730.2%
Total Expenses	5,259,552	5,988,429	6,759,608	771,179	12.9%
Surplus / (Deficit)	-	-	-	-	-

	Operating Costs			R&M - P&C	Contracted Services
Association /					
Membership Fees	2,000				
Communications &					
Public Relations	10,000		Sewer Mains	14000	16750
Computer Software	5,000		Sewer Laterals	19500	50000
Contract Services	187,550		Maintenance Hole	6000	42000
PAP / Online Incentives	20,000		Locates	600	2500
Seniors Discounts	100,000		Extraneous Flows	2500	63300
Equipment - Purchase	13,500		Scholfield Pumping	2500	13000
Equipment - Rental	-			45100	187550
Office Supplies	13,750				
Postage & Courier Protective & Uniform	40,000				
Clothing	4,000				
Repairs and	,				
Maintenance - Parts					
and Consumables	45,100				
Staff Training &					
Development	18,400				
Subject Matter Experts -					
Consultants	25,000				
Telephone/Internet	-				
Travel	1,800	▼	Costs covered in th		0
Utilities - Hydro	20,400		fleet, engineering, k	oilling clerk, co	ollections, etc.
Chargebacks	278,550	/			
	785,050				
			^ The capital budge		

November 23, 2020 Council meeting through Report 2020-125.