

Appendix F - Summary - Five Year Waste Water Budgets

	2017	2017	2018	2018	2019	2019	2020	2020	2021	\$	%
	Actual	Budget	Actual	Budget	Actual	Budget	Forecast	Budget	Budget	Y/Y Budget Change	
Penalties and other fees	11,380	12,000	23,689	10,500	24,563	14,000	14,330	19,500	33,000	13,500	69.23%
Variable	1,727,934	3,008,635	1,571,404	2,210,299	1,714,867	2,271,636	1,723,796	2,559,638	2,207,282	- 352,356	-13.77%
Fixed	2,612,682	2,608,347	2,962,497	2,997,089	3,242,518	3,205,857	3,521,426	3,409,291	4,519,326	1,110,035	32.56%
<b>Total Revenue</b>	4,351,996	5,628,982	4,557,590	5,217,888	4,981,948	5,491,493	5,259,552	5,988,429	6,759,608	<b>771,179</b>	<b>12.88%</b>
<b>Fixed vs. Variable</b>	<b>60%</b>	<b>46%</b>	<b>65%</b>	<b>58%</b>	<b>65%</b>	<b>59%</b>	<b>67%</b>	<b>57%</b>	<b>67%</b>		
Niagara Region	3,748,621	4,005,249	3,975,618	3,909,663	4,367,988	4,076,742	4,531,531	4,544,117	4,805,000	260,883	5.74%
Personal costs	157,997	319,559	90,313	327,285	49,809	326,369	108,994	354,379	561,350	206,971	58.40%
Operations	385,569	553,261	476,584	529,010	465,105	536,452	721,483	585,333	785,050	199,717	34.12%
Capital	-	325,380	17,620	325,153	227,348	545,573	-	545,573	350,000	- 195,573	-35.85%
Capital Pay-as-you-go (Carry forward)	-	-	-	-	-	-	545,573	-	-	-	0.00%
Borrowing costs	-	-	-	-	-	-	-	-	-	-	-
Reserve transfers	59,809	425,533	- 2,545	126,777	- 128,302	6,357	- 648,029	- 40,973	258,208	299,181	-730.19%
<b>Total Expenses</b>	4,351,996	5,628,982	4,557,590	5,217,888	4,981,948	5,491,493	5,259,552	5,988,429	6,759,608	<b>771,179</b>	<b>12.88%</b>
<b>Surplus / (Deficit)</b>	-	-	-	-	-	-	-	-	-	-	
Revenue Budget to Actual / Forecast	- 1,276,986		- 660,298		- 509,545		- 728,877				
Niagara Region	86.1%	71.2%	87.2%	74.9%	87.7%	74.2%	86.2%	75.9%	71.1%		
Capital & Reserves	1.4%	13.3%	0.3%	8.7%	2.0%	10.1%	-12.3%	8.4%	9.0%		
% of Total Revenue	87.5%	84.5%	87.6%	83.6%	89.7%	84.3%	73.8%	84.3%	80.1%		

This summary highlights that every year to balance the budget as a result of the revenue shortfall people were re-directed to other non water and wastewater tasks, capital plans were not deployed or reserves were reduced.