

Appendix A - 2021 Water Budget

	2020		2021	\$	%
	Forecast	Budget	Budget		
				Y/Y Budget Change	
Penalties and other fees	43,772	49,600	39,998	- 9,602	-19.36%
Variable	2,192,599	2,600,201	2,128,931	- 471,270	-18.12%
Fixed	2,649,504	2,530,023	2,572,569	42,546	1.68%
Total Revenue	4,885,875	5,179,824	4,741,498	- 438,326	-8.46%
Fixed Ratio	55%	49%	55%		
Niagara Region Charges	2,124,086	2,430,382	2,212,840	- 217,542	-8.95%
Personnel costs	540,705	790,145	561,350	- 228,795	-28.96%
Operations	877,788	741,748	739,260	- 2,488	-0.34%
Capital Pay-as-you-go^	171,261	509,219	250,000	- 259,219	-50.91%
Capital Pay-as-you-go (Carryforward)^	337,958	-	-	-	0.00%
Borrowing Costs^	362,242	364,299	364,300	1	0.00%
Reserve Transfers	471,835	344,031	613,748	269,717	78.40%
Total Expenses	4,885,875	5,179,824	4,741,498	- 438,326	-8.46%
Surplus / (Deficit)	-	-	-	-	

	Operating Costs
Association / Membership Fees	2,000
Communications & Public Relations	10,000
Computer Software	7,900
Contract Services	170,760
PAP / Online Incentives	20,000
Seniors Discounts	-
Equipment - Purchase	17,300
Equipment - Rental	2,900
Office Supplies	13,750
Postage & Courier	40,000
Protective & Uniform Clothing	6,000
Repairs and Maintenance - Parts and Consumables	104,500
Staff Training & Development	18,400
Subject Matter Experts - Consultants	34,000
Telephone/Internet	8,800
Travel	1,800
Utilities - Hydro	2,600
Chargebacks	278,550
	739,260

	R&M - P&C	Contracted Services
Water Main Maintenance	30000	34160
Water Main Valve Maintenance	4000	8000
Repair / Replacement	6500	9000
Water Main Flushing	2000	0
Fire Hydrants	29400	14300
Meters	7800	10200
Services (including thaws)	22200	38100
Leak Detection	500	52500
Locates	500	2500
Elizabeth St. Bulk Water Depot (W)	1100	1000
Elm St. Bulk Water Depot (W)	500	1000
	104,500	170,760

Costs covered in the levy including fleet, engineering, billing clerk, collections, etc

^ The capital budget was approved at the November 23, 2020 Council meeting through Report 2020-125.