Appendix B - 2021 Waste Water Budget

	2020		2021	\$	%
	Forecast	Budget	Budget	Y/Y Budget Change	
Penalties and other fees	14,330	19,500	33,000	13,500	69.23%
Variable	1,723,796	2,559,638	2,207,282	- 352,356	-13.77%
Fixed	3,521,426	3,409,291	4,519,326	1,110,035	32.56%
Total Revenue	5,259,552	5,988,429	6,759,608	771,179	12.88%
Fixed Ratio	67%	57%	67%		
Niagara Region Charges	4,531,531	4,544,117	4,805,000	260,883	5.74%
Personnel costs	108,994	354,379	561,350	206,971	58.40%
Operations	721,483	585,333	785,050	199,717	34.12%
Capital Pay-as-you-go^	-	545,573	350,000	- 195,573	-35.85%
Capital Pay-as-you-go					
(Carryforward)^	545,573	-	-	-	0.00%
Borrowing Costs [^]	-	-	-	_	0.00%
Reserve Transfers	- 648,029	40,973	258,208	299,181	-730.19%
Total Expenses	5,259,552	5,988,429	6,759,608	771,179	12.88%
Surplus / (Deficit)	-	-	-	-	0.00%

	Operating Costs
Association /	
Membership Fees	2,000
Communications &	
Public Relations	10,000
Computer Software	5,000
Contract Services	187,550
PAP / Online Incentives	20,000
Seniors Discounts	100,000
Equipment - Purchase	13,500
Equipment - Rental	-
Office Supplies	13,750
Postage & Courier	40,000
Protective & Uniform	
Clothing	4,000
Repairs and	
Maintenance - Parts	
and Consumables	45,100
Staff Training &	40.400
Development	18,400
Subject Matter Experts - Consultants	25 000
	25,000
Telephone/Internet Travel	- 1 000
Utilities - Hydro	1,800 20,400
Chargebacks	20,400
Ollargobaoks	785,050
	100,000

	R&M - P&C	Contracted Services
Sewer Mains	14000	16750
Sewer Laterals	19500	50000
Maintenance Hole	6000	42000
Locates	600	2500
Extraneous Flows	2500	63300
Scholfield Pumping	2500	13000
	45100	187550

▼ Costs covered in the levy including fleet, engineering, billing clerk, collections, etc

[^] The capital budget was approved at the November 23, 2020 Council meeting through Report 2020-125.