

## City of Port Colborne

### General Government

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Donations	176,584.13		176,584.13	0.00%
Investment Income	604,671.87	145,000.00	459,671.87	317.02%
Lease Income	51,726.00	40,200.00	11,526.00	28.67%
Rentals	20,610.92	18,000.00	2,610.92	14.51%
Other Revenue	2,237,116.39		2,237,116.39	0.00%
Fees	307.77		307.77	0.00%
Provincial Offences Act	(5,080.83)	23,020.00	(28,100.83)	(122.07%)
Grants - Other	150,255.10	132,540.00	17,715.10	13.37%
Grant - Federal	1,382,657.60	580,577.00	802,080.60	138.15%
Grant - Provincial	4,663,550.00	2,987,760.00	1,675,790.00	56.09%
Penalties and Interest	565,073.38	470,500.00	94,573.38	20.10%
Property Taxes	21,897,527.34	21,873,989.00	23,538.34	0.11%
Payment In lieu	318,397.69	384,000.00	(65,602.31)	(17.08%)
Supplemental Tax	291,594.67	150,000.00	141,594.67	94.40%
<b>Total Revenue</b>	<b>32,354,992.03</b>	<b>26,805,586.00</b>	<b>5,549,406.03</b>	<b>20.70%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	395,915.90	(243,200.00)	639,115.90	(262.79%)
Employee Benefits	(432,596.45)	(83,400.00)	(349,196.45)	418.70%
Association/Membership Fees	12,606.54	22,700.00	(10,093.46)	(44.46%)
Auto - Fuel	309,145.83	229,350.00	79,795.83	34.79%
Computer Software	409,346.17	340,000.00	69,346.17	20.40%
Contract Services	526,170.23	688,400.00	(162,229.77)	(23.57%)
Cost of Borrowing Ext Interest	902,403.75	920,000.00	(17,596.25)	(1.91%)
Cost of Borrowing Ext Principl	1,419,178.01	1,444,000.00	(24,821.99)	(1.72%)
Credit Card Fees	140,310.49	105,000.00	35,310.49	33.63%
PAP / Online Incentives	4,590.00		4,590.00	0.00%
Equipment - Purchase	37,162.45		37,162.45	0.00%
Equipment - Rental	220,631.20	309,400.00	(88,768.80)	(28.69%)
Financial Expenses	10,298.30	7,000.00	3,298.30	47.12%
Land Leases	48,703.58	40,000.00	8,703.58	21.76%
Insurance - Contract	713,190.87	642,091.00	71,099.87	11.07%
Insurance Ded and Adm cost	107,341.43	150,000.00	(42,658.57)	(28.44%)
Protective & Uniform Clothing	26,822.46	32,300.00	(5,477.54)	(16.96%)
R&M - Consumables and Parts	197,066.48	162,300.00	34,766.48	21.42%
R&M - External Contractor	333,009.59		333,009.59	0.00%
R&M - Auto	199,919.36	170,000.00	29,919.36	17.60%
Staff Training & Development	113,910.41	104,200.00	9,710.41	9.32%
SME - Consultants	42,113.02		42,113.02	0.00%
Subject Matter Experts - Legal	355,772.67	200,000.00	155,772.67	77.89%
Telephone/Internet	142,807.34	106,000.00	36,807.34	34.72%
Utilities - Gas	190,300.75	195,800.00	(5,499.25)	(2.81%)
Utilities - Hydro	807,724.93	1,177,400.00	(369,675.07)	(31.40%)
Utilities - Water	194,648.73	214,520.00	(19,871.27)	(9.26%)
Reassessment/Uncollectable	300,247.33	186,974.00	113,273.33	60.58%
Property Taxes - Rebates	17,748.77	37,000.00	(19,251.23)	(52.03%)
Tax Incentive Grants	25,453.00	34,000.00	(8,547.00)	(25.14%)
<b>Total Expense</b>	<b>7,771,943.14</b>	<b>7,191,835.00</b>	<b>580,108.14</b>	<b>8.07%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>24,583,048.89</b>	<b>19,613,751.00</b>	<b>4,969,297.89</b>	<b>25.34%</b>

# Appedix C - 2022 Year End Levy Department and Division Summaries

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
Allocation:Between Departments	(2,679,732.35)	(2,781,152.43)	101,420.08	(3.65%)
Allocation:SSE	(396,203.96)	(506,888.51)	110,684.55	(21.84%)
<b>Surplus/(Deficit) After Allocations</b>	<b>27,658,985.20</b>	<b>22,901,791.94</b>	<b>4,757,193.26</b>	<b>20.77%</b>
Transfer to/ (from) Capital	10,550,683.11	3,932,143.00	6,618,540.11	168.32%
Transfer to/ (from) Reserves	272,354.38	167,600.00	104,754.38	62.50%
Transfer Between Funds	(2,948,831.52)	(1,918,261.06)	(1,030,570.46)	53.72%
<b>Total Transfers</b>	<b>7,874,205.97</b>	<b>2,181,481.94</b>	<b>5,692,724.03</b>	<b>260.96%</b>
<b>Surplus / (Deficit)</b>	<b>19,784,779.23</b>	<b>20,720,310.00</b>	<b>(935,530.77)</b>	<b>(4.52%)</b>

## City of Port Colborne

### Global Revenue

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Investment Income	604,671.87	145,000.00	459,671.87	317.02%
Lease Income	51,726.00	40,200.00	11,526.00	28.67%
Rentals	20,610.92	18,000.00	2,610.92	14.51%
Other Revenue	2,189,805.45		2,189,805.45	0.00%
Provincial Offences Act	(5,080.83)	23,020.00	(28,100.83)	(122.07%)
Grant - Federal	27,080.00		27,080.00	0.00%
Grant - Provincial	2,569,900.00	2,569,000.00	900.00	0.04%
Penalties and Interest	565,073.38	470,500.00	94,573.38	20.10%
Property Taxes	21,897,527.34	21,873,989.00	23,538.34	0.11%
Payment In lieu	318,397.69	384,000.00	(65,602.31)	(17.08%)
Supplemental Tax	291,594.67	150,000.00	141,594.67	94.40%
<b>Total Revenue</b>	<b>28,531,306.49</b>	<b>25,673,709.00</b>	<b>2,857,597.49</b>	<b>11.13%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	395,915.90	(243,200.00)	639,115.90	(262.79%)
Employee Benefits	(432,596.45)	(83,400.00)	(349,196.45)	418.70%
PAP / Online Incentives	4,590.00		4,590.00	0.00%
Reassessment/Uncollectable	300,247.33	186,974.00	113,273.33	60.58%
Property Taxes - Rebates	17,748.77	37,000.00	(19,251.23)	(52.03%)
Tax Incentive Grants	25,453.00	34,000.00	(8,547.00)	(25.14%)
<b>Total Expense</b>	<b>311,358.55</b>	<b>(68,626.00)</b>	<b>379,984.55</b>	<b>(553.70%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>28,219,947.94</b>	<b>25,742,335.00</b>	<b>2,477,612.94</b>	<b>9.62%</b>
Allocation:SSE	(17,400.00)	(147,800.00)	130,400.00	(88.23%)
<b>Surplus/(Deficit) After Allocations</b>	<b>28,237,347.94</b>	<b>25,890,135.00</b>	<b>2,347,212.94</b>	<b>9.07%</b>
Transfer to/ (from) Reserves	3,099,944.73	167,600.00	2,932,344.73	1749.61%
<b>Total Transfers</b>	<b>3,099,944.73</b>	<b>167,600.00</b>	<b>2,932,344.73</b>	<b>1749.61%</b>
<b>Surplus / (Deficit)</b>	<b>25,137,403.21</b>	<b>25,722,535.00</b>	<b>(585,131.79)</b>	<b>(2.27%)</b>

**City of Port Colborne**  
**Capital - Non-Debt Funding**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Donations	176,584.13		176,584.13	0.00%
Grants - Other	150,255.10	132,540.00	17,715.10	13.37%
Grant - Federal	1,355,577.60	580,577.00	775,000.60	133.49%
Grant - Provincial	2,093,650.00	418,760.00	1,674,890.00	399.96%
<b>Total Revenue</b>	<b>3,776,066.83</b>	<b>1,131,877.00</b>	<b>2,644,189.83</b>	<b>233.61%</b>
<b>Expense</b>				
<b>Surplus/(Deficit) Before Allocation</b>	<b>3,776,066.83</b>	<b>1,131,877.00</b>	<b>2,644,189.83</b>	<b>233.61%</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>3,776,066.83</b>	<b>1,131,877.00</b>	<b>2,644,189.83</b>	<b>233.61%</b>
Transfer to/ (from) Capital	10,550,683.11	3,932,143.00	6,618,540.11	168.32%
Transfer to/ (from) Reserves	(2,965,208.36)		(2,965,208.36)	0.00%
Transfer Between Funds	(1,779,738.92)	(770,597.00)	(1,009,141.92)	130.96%
<b>Total Transfers</b>	<b>5,805,735.83</b>	<b>3,161,546.00</b>	<b>2,644,189.83</b>	<b>83.64%</b>
<b>Surplus / (Deficit)</b>	<b>(2,029,669.00)</b>	<b>(2,029,669.00)</b>		<b>0.00%</b>

**City of Port Colborne**  
**Capital - Borrowing Costs**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Cost of Borrowing Ext Interest	902,403.75	920,000.00	(17,596.25)	(1.91%)
Cost of Borrowing Ext Principl	1,419,178.01	1,444,000.00	(24,821.99)	(1.72%)
<b>Total Expense</b>	<b>2,321,581.76</b>	<b>2,364,000.00</b>	<b>(42,418.24)</b>	<b>(1.79%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(2,321,581.76)</b>	<b>(2,364,000.00)</b>	<b>42,418.24</b>	<b>(1.79%)</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(2,321,581.76)</b>	<b>(2,364,000.00)</b>	<b>42,418.24</b>	<b>(1.79%)</b>
Transfer Between Funds	(895,785.00)	(895,785.00)		0.00%
<b>Total Transfers</b>	<b>(895,785.00)</b>	<b>(895,785.00)</b>		<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>(1,425,796.76)</b>	<b>(1,468,215.00)</b>	<b>42,418.24</b>	<b>(2.89%)</b>

# City of Port Colborne

## Global Facilities

### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Contract Services	355,332.51	502,400.00	(147,067.49)	(29.27%)
Equipment - Purchase	30,085.50		30,085.50	0.00%
Equipment - Rental	3,609.49	9,400.00	(5,790.51)	(61.60%)
Land Leases	48,703.58	40,000.00	8,703.58	21.76%
R&M - Consumables and Parts	195,622.16	162,300.00	33,322.16	20.53%
R&M - External Contractor	254,940.11		254,940.11	0.00%
Utilities - Gas	190,300.75	195,800.00	(5,499.25)	(2.81%)
Utilities - Hydro	807,724.93	1,177,400.00	(369,675.07)	(31.40%)
Utilities - Water	194,648.73	214,520.00	(19,871.27)	(9.26%)
<b>Total Expense</b>	<b>2,080,967.76</b>	<b>2,301,820.00</b>	<b>(220,852.24)</b>	<b>(9.59%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(2,080,967.76)</b>	<b>(2,301,820.00)</b>	<b>220,852.24</b>	<b>(9.59%)</b>
Allocation:Between Departments	(1,749,392.30)	(1,982,672.03)	233,279.73	(11.77%)
Allocation:SSE	(158,744.89)	(157,138.51)	(1,606.38)	1.02%
<b>Surplus/(Deficit) After Allocations</b>	<b>(172,830.57)</b>	<b>(162,009.46)</b>	<b>(10,821.11)</b>	<b>6.68%</b>
Transfer to/ (from) Reserves	(21,878.40)		(21,878.40)	0.00%
Transfer Between Funds	(150,952.17)	(162,009.46)	11,057.29	(6.83%)
<b>Total Transfers</b>	<b>(172,830.57)</b>	<b>(162,009.46)</b>	<b>(10,821.11)</b>	<b>6.68%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Global Fleet

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue	40,588.00		40,588.00	0.00%
Fees	307.77		307.77	0.00%
<b>Total Revenue</b>	<b>40,895.77</b>		<b>40,895.77</b>	<b>0.00%</b>
<b>Expense</b>				
Auto - Fuel	309,145.83	229,350.00	79,795.83	34.79%
Contract Services	26,968.82	106,000.00	(79,031.18)	(74.56%)
Equipment - Rental	217,021.71	300,000.00	(82,978.29)	(27.66%)
R&M - External Contractor	78,069.48		78,069.48	0.00%
R&M - Auto	199,919.36	170,000.00	29,919.36	17.60%
Telephone/Internet	24,297.07	21,000.00	3,297.07	15.70%
<b>Total Expense</b>	<b>855,422.27</b>	<b>826,350.00</b>	<b>29,072.27</b>	<b>3.52%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(814,526.50)</b>	<b>(826,350.00)</b>	<b>11,823.50</b>	<b>(1.43%)</b>
Allocation:Between Departments	(892,784.44)	(775,380.40)	(117,404.04)	15.14%
<b>Surplus/(Deficit) After Allocations</b>	<b>78,257.94</b>	<b>(50,969.60)</b>	<b>129,227.54</b>	<b>(253.54%)</b>
Transfer to/ (from) Reserves	159,496.41		159,496.41	0.00%
Transfer Between Funds	(81,238.47)	(50,969.60)	(30,268.87)	59.39%
<b>Total Transfers</b>	<b>78,257.94</b>	<b>(50,969.60)</b>	<b>129,227.54</b>	<b>(253.54%)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Global Operations

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue	6,722.94		6,722.94	0.00%
<b>Total Revenue</b>	<b>6,722.94</b>		<b>6,722.94</b>	<b>0.00%</b>
<b>Expense</b>				
Association/Membership Fees	12,606.54	22,700.00	(10,093.46)	(44.46%)
Computer Software	409,346.17	340,000.00	69,346.17	20.40%
Contract Services	143,868.90	80,000.00	63,868.90	79.84%
Credit Card Fees	140,310.49	105,000.00	35,310.49	33.63%
Equipment - Purchase	7,076.95		7,076.95	0.00%
Financial Expenses	10,298.30	7,000.00	3,298.30	47.12%
Insurance - Contract	713,190.87	642,091.00	71,099.87	11.07%
Insurance Ded and Adm cost	107,341.43	150,000.00	(42,658.57)	(28.44%)
Protective & Uniform Clothing	26,822.46	32,300.00	(5,477.54)	(16.96%)
R&M - Consumables and Parts	1,444.32		1,444.32	0.00%
Staff Training & Development	113,910.41	104,200.00	9,710.41	9.32%
SME - Consultants	42,113.02		42,113.02	0.00%
Subject Matter Experts - Legal	355,772.67	200,000.00	155,772.67	77.89%
Telephone/Internet	118,510.27	85,000.00	33,510.27	39.42%
<b>Total Expense</b>	<b>2,202,612.80</b>	<b>1,768,291.00</b>	<b>434,321.80</b>	<b>24.56%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(2,195,889.86)</b>	<b>(1,768,291.00)</b>	<b>(427,598.86)</b>	<b>24.18%</b>
Allocation:Between Departments	(37,555.61)	(23,100.00)	(14,455.61)	62.58%
Allocation:SSE	(220,059.07)	(201,950.00)	(18,109.07)	8.97%
<b>Surplus/(Deficit) After Allocations</b>	<b>(1,938,275.18)</b>	<b>(1,543,241.00)</b>	<b>(395,034.18)</b>	<b>25.60%</b>
Transfer Between Funds	(41,116.96)	(38,900.00)	(2,216.96)	5.70%
<b>Total Transfers</b>	<b>(41,116.96)</b>	<b>(38,900.00)</b>	<b>(2,216.96)</b>	<b>5.70%</b>
<b>Surplus / (Deficit)</b>	<b>(1,897,158.22)</b>	<b>(1,504,341.00)</b>	<b>(392,817.22)</b>	<b>26.11%</b>



**City of Port Colborne**  
**Programs, Grants & Actitivites**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship	118,946.97	110,500.00	8,446.97	7.64%
Donations	27,051.15		27,051.15	0.00%
Lease Income	160,000.00	160,500.00	(500.00)	(0.31%)
Rentals	250.00		250.00	0.00%
Other Revenue	92,413.24	50,500.00	41,913.24	83.00%
Fees	82,904.58	125,500.00	(42,595.42)	(33.94%)
Grants - Other	268,927.35	16,500.00	252,427.35	1529.86%
Grant - Provincial	445,718.20		445,718.20	0.00%
Sales	281,478.54	252,000.00	29,478.54	11.70%
<b>Total Revenue</b>	<b>1,477,690.03</b>	<b>715,500.00</b>	<b>762,190.03</b>	<b>106.53%</b>
<b>Expense</b>				
Salaries and Wages - Part Time	236,118.33	275,668.00	(39,549.67)	(14.35%)
Honourariums	13,375.00		13,375.00	0.00%
Employee Benefits	24,937.81	76,256.00	(51,318.19)	(67.30%)
Cleaning Supplies	355.04	8,000.00	(7,644.96)	(95.56%)
Comm and Public Relations	86,825.53	62,000.00	24,825.53	40.04%
Computer Software	47,613.37	4,000.00	43,613.37	1090.33%
Contract Services	784,355.33	733,100.00	51,255.33	6.99%
Cost of of Goods Sold	171,163.33	120,160.00	51,003.33	42.45%
Equipment - Purchase	69,571.87		69,571.87	0.00%
Equipment - Rental	97,818.86	54,000.00	43,818.86	81.15%
Financial Expenses	3,579.84	2,000.00	1,579.84	78.99%
Grants and Sponsorship Expense	508,895.29	383,700.00	125,195.29	32.63%
Hospitality Expense	567.39		567.39	0.00%
Office Supplies	2,446.10	7,500.00	(5,053.90)	(67.39%)
Postage & Courier	7,842.76		7,842.76	0.00%
Program Supplies	539,927.60	331,540.00	208,387.60	62.85%
Protective & Uniform Clothing	8,952.28	23,000.00	(14,047.72)	(61.08%)
R&M - Grounds	101,503.71	87,500.00	14,003.71	16.00%
R&M - Consumables and Parts	357.72		357.72	0.00%
Staff Training & Development	692.93	6,900.00	(6,207.07)	(89.96%)
SME - Consultants		4,000.00	(4,000.00)	(100.00%)
Telephone/Internet	324.44		324.44	0.00%
Travel	118.09	1,400.00	(1,281.91)	(91.57%)
Utilities - Hydro	422.76		422.76	0.00%
<b>Total Expense</b>	<b>2,707,765.38</b>	<b>2,180,724.00</b>	<b>527,041.38</b>	<b>24.17%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(1,230,075.35)</b>	<b>(1,465,224.00)</b>	<b>235,148.65</b>	<b>(16.05%)</b>
Allocation:Between Departments	448,058.66	186,729.80	261,328.86	139.95%
<b>Surplus/(Deficit) After Allocations</b>	<b>(1,678,134.01)</b>	<b>(1,651,953.80)</b>	<b>(26,180.21)</b>	<b>1.58%</b>
Transfer to/ (from) Reserves	(460,956.99)	(219,600.00)	(241,356.99)	109.91%
<b>Total Transfers</b>	<b>(460,956.99)</b>	<b>(219,600.00)</b>	<b>(241,356.99)</b>	<b>109.91%</b>
<b>Surplus / (Deficit)</b>	<b>(1,217,177.02)</b>	<b>(1,432,353.80)</b>	<b>215,176.78</b>	<b>(15.02%)</b>

**City of Port Colborne**  
**Crossing Guards**  
**For the Twelve Months Ending December**

	YTD Dec <b>ACTUAL</b>	2022 <b>BUDGET</b>	<b>VARIANCE</b>	<b>VAR %</b>
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Part Time	195,987.33	275,668.00	(79,680.67)	(28.90%)
Employee Benefits	21,014.37	76,256.00	(55,241.63)	(72.44%)
Office Supplies	60.03	500.00	(439.97)	(87.99%)
Program Supplies	356.90	1,000.00	(643.10)	(64.31%)
Protective & Uniform Clothing	1,918.91	3,000.00	(1,081.09)	(36.04%)
R&M - Consumables and Parts	357.72		357.72	0.00%
Staff Training & Development	692.93	6,900.00	(6,207.07)	(89.96%)
Travel		1,400.00	(1,400.00)	(100.00%)
<b>Total Expense</b>	<b>220,388.19</b>	<b>364,724.00</b>	<b>(144,335.81)</b>	<b>(39.57%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(220,388.19)</b>	<b>(364,724.00)</b>	<b>144,335.81</b>	<b>(39.57%)</b>
Allocation:Between Departments	88,530.00	10,002.56	78,527.44	785.07%
<b>Surplus/(Deficit) After Allocations</b>	<b>(308,918.19)</b>	<b>(374,726.56)</b>	<b>65,808.37</b>	<b>(17.56%)</b>
<b>Surplus / (Deficit)</b>	<b>(308,918.19)</b>	<b>(374,726.56)</b>	<b>65,808.37</b>	<b>(17.56%)</b>

## City of Port Colborne

### Airport

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
Revenue				
<b>Expense</b>				
Contract Services	29,406.00	30,000.00	(594.00)	(1.98%)
<b>Total Expense</b>	<b>29,406.00</b>	<b>30,000.00</b>	<b>(594.00)</b>	<b>(1.98%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(29,406.00)</b>	<b>(30,000.00)</b>	<b>594.00</b>	<b>(1.98%)</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(29,406.00)</b>	<b>(30,000.00)</b>	<b>594.00</b>	<b>(1.98%)</b>
<b>Surplus / (Deficit)</b>	<b>(29,406.00)</b>	<b>(30,000.00)</b>	<b>594.00</b>	<b>(1.98%)</b>

## City of Port Colborne

### Animal Control

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Contract Services	188,179.83	189,800.00	(1,620.17)	(0.85%)
<b>Total Expense</b>	<b>188,179.83</b>	<b>189,800.00</b>	<b>(1,620.17)</b>	<b>(0.85%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(188,179.83)</b>	<b>(189,800.00)</b>	<b>1,620.17</b>	<b>(0.85%)</b>
Allocation:Between Departments	4,374.02	3,900.00	474.02	12.15%
<b>Surplus/(Deficit) After Allocations</b>	<b>(192,553.85)</b>	<b>(193,700.00)</b>	<b>1,146.15</b>	<b>(0.59%)</b>
<b>Surplus / (Deficit)</b>	<b>(192,553.85)</b>	<b>(193,700.00)</b>	<b>1,146.15</b>	<b>(0.59%)</b>

## City of Port Colborne

### Canal Days

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship	86,946.97	110,000.00	(23,053.03)	(20.96%)
Donations	27,051.15		27,051.15	0.00%
Other Revenue	38,508.24	50,000.00	(11,491.76)	(22.98%)
Fees	82,975.00	115,000.00	(32,025.00)	(27.85%)
Grants - Other	242,927.35		242,927.35	0.00%
Sales	281,478.54	252,000.00	29,478.54	11.70%
<b>Total Revenue</b>	<b>759,887.25</b>	<b>527,000.00</b>	<b>232,887.25</b>	<b>44.19%</b>
<b>Expense</b>				
Comm and Public Relations	72,700.77	40,000.00	32,700.77	81.75%
Contract Services	172,923.43	140,000.00	32,923.43	23.52%
Cost of Goods Sold	171,163.33	120,160.00	51,003.33	42.45%
Equipment - Purchase	34,841.07		34,841.07	0.00%
Equipment - Rental	54,540.33	54,000.00	540.33	1.00%
Financial Expenses	3,579.84	2,000.00	1,579.84	78.99%
Grants and Sponsorship Expense	8,525.57	10,000.00	(1,474.43)	(14.74%)
Office Supplies		7,000.00	(7,000.00)	(100.00%)
Program Supplies	433,900.77	278,840.00	155,060.77	55.61%
R&M - Grounds	23,656.73		23,656.73	0.00%
Utilities - Hydro	422.76		422.76	0.00%
<b>Total Expense</b>	<b>976,254.60</b>	<b>652,000.00</b>	<b>324,254.60</b>	<b>49.73%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(216,367.35)</b>	<b>(125,000.00)</b>	<b>(91,367.35)</b>	<b>73.09%</b>
Allocation:Between Departments	65,821.26	92,622.24	(26,800.98)	(28.94%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(282,188.61)</b>	<b>(217,622.24)</b>	<b>(64,566.37)</b>	<b>29.67%</b>
Transfer to/ (from) Reserves	(30,000.00)		(30,000.00)	0.00%
<b>Total Transfers</b>	<b>(30,000.00)</b>		<b>(30,000.00)</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>(252,188.61)</b>	<b>(217,622.24)</b>	<b>(34,566.37)</b>	<b>15.88%</b>

## City of Port Colborne

### CIP Incentives

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue	44,155.00		44,155.00	0.00%
<b>Total Revenue</b>	<b>44,155.00</b>		<b>44,155.00</b>	<b>0.00%</b>
<b>Expense</b>				
Comm and Public Relations	707.23	10,000.00	(9,292.77)	(92.93%)
Grants and Sponsorship Expense	126,813.06	115,000.00	11,813.06	10.27%
<b>Total Expense</b>	<b>127,520.29</b>	<b>125,000.00</b>	<b>2,520.29</b>	<b>2.02%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(83,365.29)</b>	<b>(125,000.00)</b>	<b>41,634.71</b>	<b>(33.31%)</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(83,365.29)</b>	<b>(125,000.00)</b>	<b>41,634.71</b>	<b>(33.31%)</b>
Transfer to/ (from) Reserves	41,634.71		41,634.71	0.00%
<b>Total Transfers</b>	<b>41,634.71</b>		<b>41,634.71</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>(125,000.00)</b>	<b>(125,000.00)</b>		<b>0.00%</b>

## City of Port Colborne

### Civic Celebrations

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Fees		2,000.00	(2,000.00)	(100.00%)
Grants - Other	16,000.00	16,500.00	(500.00)	(3.03%)
<b>Total Revenue</b>	<b>16,000.00</b>	<b>18,500.00</b>	<b>(2,500.00)</b>	<b>(13.51%)</b>
<b>Expense</b>				
Contract Services	2,035.20		2,035.20	0.00%
Program Supplies	49,657.87	42,700.00	6,957.87	16.29%
R&M - Grounds	15,000.00	2,500.00	12,500.00	500.00%
<b>Total Expense</b>	<b>66,693.07</b>	<b>45,200.00</b>	<b>21,493.07</b>	<b>47.55%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(50,693.07)</b>	<b>(26,700.00)</b>	<b>(23,993.07)</b>	<b>89.86%</b>
Allocation:Between Departments	52,097.02	50,564.00	1,533.02	3.03%
<b>Surplus/(Deficit) After Allocations</b>	<b>(102,790.09)</b>	<b>(77,264.00)</b>	<b>(25,526.09)</b>	<b>33.04%</b>
<b>Surplus / (Deficit)</b>	<b>(102,790.09)</b>	<b>(77,264.00)</b>	<b>(25,526.09)</b>	<b>33.04%</b>

**City of Port Colborne**  
**Community Grants**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Grants and Sponsorship Expense	134,651.00	124,200.00	10,451.00	8.41%
<b>Total Expense</b>	<b>134,651.00</b>	<b>124,200.00</b>	<b>10,451.00</b>	<b>8.41%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(134,651.00)</b>	<b>(124,200.00)</b>	<b>(10,451.00)</b>	<b>8.41%</b>
Allocation:Between Departments	25,592.10	15,400.00	10,192.10	66.18%
<b>Surplus/(Deficit) After Allocations</b>	<b>(160,243.10)</b>	<b>(139,600.00)</b>	<b>(20,643.10)</b>	<b>14.79%</b>
Transfer to/ (from) Reserves	(10,801.00)		(10,801.00)	0.00%
<b>Total Transfers</b>	<b>(10,801.00)</b>		<b>(10,801.00)</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>(149,442.10)</b>	<b>(139,600.00)</b>	<b>(9,842.10)</b>	<b>7.05%</b>



**City of Port Colborne**  
**Residential Rebates**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
Revenue				
<b>Expense</b>				
Grants and Sponsorship Expense	600.00	1,000.00	(400.00)	(40.00%)
<b>Total Expense</b>	<b>600.00</b>	<b>1,000.00</b>	<b>(400.00)</b>	<b>(40.00%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(600.00)</b>	<b>(1,000.00)</b>	<b>400.00</b>	<b>(40.00%)</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(600.00)</b>	<b>(1,000.00)</b>	<b>400.00</b>	<b>(40.00%)</b>
<b>Surplus / (Deficit)</b>	<b>(600.00)</b>	<b>(1,000.00)</b>	<b>400.00</b>	<b>(40.00%)</b>

## City of Port Colborne

### COVID-19

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue	9,200.00		9,200.00	0.00%
Grant - Provincial	295,338.20		295,338.20	0.00%
<b>Total Revenue</b>	<b>304,538.20</b>		<b>304,538.20</b>	<b>0.00%</b>
<b>Expense</b>				
Cleaning Supplies	355.04	8,000.00	(7,644.96)	(95.56%)
Comm and Public Relations	7,783.82	10,000.00	(2,216.18)	(22.16%)
Computer Software	47,613.37	4,000.00	43,613.37	1090.33%
Contract Services	50,050.04	50,000.00	50.04	0.10%
Protective & Uniform Clothing	7,033.37	20,000.00	(12,966.63)	(64.83%)
<b>Total Expense</b>	<b>112,835.64</b>	<b>92,000.00</b>	<b>20,835.64</b>	<b>22.65%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>191,702.56</b>	<b>(92,000.00)</b>	<b>283,702.56</b>	<b>(308.37%)</b>
Allocation:Between Departments	198,620.00		198,620.00	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(6,917.44)</b>	<b>(92,000.00)</b>	<b>85,082.56</b>	<b>(92.48%)</b>
Transfer to/ (from) Reserves		(92,000.00)	92,000.00	(100.00%)
<b>Total Transfers</b>		<b>(92,000.00)</b>	<b>92,000.00</b>	<b>(100.00%)</b>
<b>Surplus / (Deficit)</b>	<b>(6,917.44)</b>		<b>(6,917.44)</b>	<b>0.00%</b>

**City of Port Colborne**  
**ED and Tourism Grants**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Grants - Other	10,000.00		10,000.00	0.00%
<b>Total Revenue</b>	<b>10,000.00</b>		<b>10,000.00</b>	<b>0.00%</b>
<b>Expense</b>				
Grants and Sponsorship Expense	17,017.60	25,000.00	(7,982.40)	(31.93%)
<b>Total Expense</b>	<b>17,017.60</b>	<b>25,000.00</b>	<b>(7,982.40)</b>	<b>(31.93%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(7,017.60)</b>	<b>(25,000.00)</b>	<b>17,982.40</b>	<b>(71.93%)</b>
Allocation:Between Departments	3,907.28	3,792.00	115.28	3.04%
<b>Surplus/(Deficit) After Allocations</b>	<b>(10,924.88)</b>	<b>(28,792.00)</b>	<b>17,867.12</b>	<b>(62.06%)</b>
<b>Surplus / (Deficit)</b>	<b>(10,924.88)</b>	<b>(28,792.00)</b>	<b>17,867.12</b>	<b>(62.06%)</b>

## City of Port Colborne

### Outdoor Vendors

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Lease Income	10,000.00	10,500.00	(500.00)	(4.76%)
Rentals	250.00		250.00	0.00%
Other Revenue	550.00	500.00	50.00	10.00%
<b>Total Revenue</b>	<b>10,800.00</b>	<b>11,000.00</b>	<b>(200.00)</b>	<b>(1.82%)</b>
<b>Expense</b>				
Program Supplies		2,000.00	(2,000.00)	(100.00%)
<b>Total Expense</b>		<b>2,000.00</b>	<b>(2,000.00)</b>	<b>(100.00%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>10,800.00</b>	<b>9,000.00</b>	<b>1,800.00</b>	<b>20.00%</b>
Allocation:Between Departments	2,604.85	4,128.00	(1,523.15)	(36.90%)
<b>Surplus/(Deficit) After Allocations</b>	<b>8,195.15</b>	<b>4,872.00</b>	<b>3,323.15</b>	<b>68.21%</b>
<b>Surplus / (Deficit)</b>	<b>8,195.15</b>	<b>4,872.00</b>	<b>3,323.15</b>	<b>68.21%</b>

## City of Port Colborne

### Goderich Elevator

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Lease Income	150,000.00	150,000.00		0.00%
<b>Total Revenue</b>	<b>150,000.00</b>	<b>150,000.00</b>		<b>0.00%</b>
<b>Expense</b>				
R&M - Grounds	62,846.98	85,000.00	(22,153.02)	(26.06%)
<b>Total Expense</b>	<b>62,846.98</b>	<b>85,000.00</b>	<b>(22,153.02)</b>	<b>(26.06%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>87,153.02</b>	<b>65,000.00</b>	<b>22,153.02</b>	<b>34.08%</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>87,153.02</b>	<b>65,000.00</b>	<b>22,153.02</b>	<b>34.08%</b>
Transfer to/ (from) Reserves	22,153.02		22,153.02	0.00%
<b>Total Transfers</b>	<b>22,153.02</b>		<b>22,153.02</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>65,000.00</b>	<b>65,000.00</b>		<b>0.00%</b>

**City of Port Colborne**  
**Municipal Election**  
**For the Twelve Months Ending December**

	YTD Dec <b>ACTUAL</b>	2022 <b>BUDGET</b>	<b>VARIANCE</b>	<b>VAR %</b>
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Part Time	40,131.00		40,131.00	0.00%
Honourariums	13,375.00		13,375.00	0.00%
Employee Benefits	3,923.44		3,923.44	0.00%
Comm and Public Relations	5,633.71		5,633.71	0.00%
Contract Services	8,194.06		8,194.06	0.00%
Equipment - Purchase	34,730.80		34,730.80	0.00%
Equipment - Rental	43,278.53		43,278.53	0.00%
Hospitality Expense	567.39		567.39	0.00%
Office Supplies	2,386.07		2,386.07	0.00%
Postage & Courier	7,842.76		7,842.76	0.00%
Telephone/Internet	324.44		324.44	0.00%
Travel	118.09		118.09	0.00%
<b>Total Expense</b>	<b>160,505.29</b>		<b>160,505.29</b>	<b>0.00%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(160,505.29)</b>		<b>(160,505.29)</b>	<b>0.00%</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(160,505.29)</b>		<b>(160,505.29)</b>	<b>0.00%</b>
Transfer to/ (from) Reserves	(118,587.94)	30,000.00	(148,587.94)	(495.29%)
<b>Total Transfers</b>	<b>(118,587.94)</b>	<b>30,000.00</b>	<b>(148,587.94)</b>	<b>(495.29%)</b>
<b>Surplus / (Deficit)</b>	<b>(41,917.35)</b>	<b>(30,000.00)</b>	<b>(11,917.35)</b>	<b>39.72%</b>

**City of Port Colborne**  
**Physician Recruitment**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Grants and Sponsorship Expense	195,848.06	83,000.00	112,848.06	135.96%
SME - Consultants		4,000.00	(4,000.00)	(100.00%)
<b>Total Expense</b>	<b>195,848.06</b>	<b>87,000.00</b>	<b>108,848.06</b>	<b>125.11%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(195,848.06)</b>	<b>(87,000.00)</b>	<b>(108,848.06)</b>	<b>125.11%</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(195,848.06)</b>	<b>(87,000.00)</b>	<b>(108,848.06)</b>	<b>125.11%</b>
Transfer to/ (from) Reserves	(108,848.06)		(108,848.06)	0.00%
<b>Total Transfers</b>	<b>(108,848.06)</b>		<b>(108,848.06)</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>(87,000.00)</b>	<b>(87,000.00)</b>		<b>0.00%</b>

**City of Port Colborne**  
**Showboat - Lighthouse**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Grants and Sponsorship Expense	25,440.00	25,500.00	(60.00)	(0.24%)
<b>Total Expense</b>	<b>25,440.00</b>	<b>25,500.00</b>	<b>(60.00)</b>	<b>(0.24%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(25,440.00)</b>	<b>(25,500.00)</b>	<b>60.00</b>	<b>(0.24%)</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(25,440.00)</b>	<b>(25,500.00)</b>	<b>60.00</b>	<b>(0.24%)</b>
<b>Surplus / (Deficit)</b>	<b>(25,440.00)</b>	<b>(25,500.00)</b>	<b>60.00</b>	<b>(0.24%)</b>



## City of Port Colborne

### SportsFest

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship	32,000.00	500.00	31,500.00	6300.00%
Fees		8,500.00	(8,500.00)	(100.00%)
<b>Total Revenue</b>	<b>32,000.00</b>	<b>9,000.00</b>	<b>23,000.00</b>	<b>255.56%</b>
<b>Expense</b>				
Comm and Public Relations		2,000.00	(2,000.00)	(100.00%)
Program Supplies	56,012.06	7,000.00	49,012.06	700.17%
<b>Total Expense</b>	<b>56,012.06</b>	<b>9,000.00</b>	<b>47,012.06</b>	<b>522.36%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(24,012.06)</b>		<b>(24,012.06)</b>	<b>0.00%</b>
Allocation:Between Departments	6,512.13	6,321.00	191.13	3.02%
<b>Surplus/(Deficit) After Allocations</b>	<b>(30,524.19)</b>	<b>(6,321.00)</b>	<b>(24,203.19)</b>	<b>382.90%</b>
Transfer to/ (from) Reserves	(45,000.00)		(45,000.00)	0.00%
<b>Total Transfers</b>	<b>(45,000.00)</b>		<b>(45,000.00)</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>14,475.81</b>	<b>(6,321.00)</b>	<b>20,796.81</b>	<b>(329.01%)</b>

## City of Port Colborne

### Transit

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Fees	(70.42)		(70.42)	0.00%
Grant - Provincial	150,380.00		150,380.00	0.00%
<b>Total Revenue</b>	<b>150,309.58</b>		<b>150,309.58</b>	<b>0.00%</b>
<b>Expense</b>				
Contract Services	333,566.77	323,300.00	10,266.77	3.18%
<b>Total Expense</b>	<b>333,566.77</b>	<b>323,300.00</b>	<b>10,266.77</b>	<b>3.18%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(183,257.19)</b>	<b>(323,300.00)</b>	<b>140,042.81</b>	<b>(43.32%)</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(183,257.19)</b>	<b>(323,300.00)</b>	<b>140,042.81</b>	<b>(43.32%)</b>
Transfer to/ (from) Reserves	(211,507.72)	(157,600.00)	(53,907.72)	34.21%
<b>Total Transfers</b>	<b>(211,507.72)</b>	<b>(157,600.00)</b>	<b>(53,907.72)</b>	<b>34.21%</b>
<b>Surplus / (Deficit)</b>	<b>28,250.53</b>	<b>(165,700.00)</b>	<b>193,950.53</b>	<b>(117.05%)</b>

## City of Port Colborne

### Boards and Committees

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship		2,500.00	(2,500.00)	(100.00%)
Donations	194,999.54	38,800.00	156,199.54	402.58%
Fines		200.00	(200.00)	(100.00%)
Rentals	7,735.64	6,300.00	1,435.64	22.79%
Other Revenue	7,181.88	7,900.00	(718.12)	(9.09%)
Fees	6,405.44	7,000.00	(594.56)	(8.49%)
Grants - Other	42,710.66	61,300.00	(18,589.34)	(30.33%)
Grant - Federal	36,525.00	4,000.00	32,525.00	813.13%
Grant - Provincial	149,047.52	24,093.00	124,954.52	518.63%
Sales	14,160.92	6,300.00	7,860.92	124.78%
<b>Total Revenue</b>	<b>458,766.60</b>	<b>158,393.00</b>	<b>300,373.60</b>	<b>189.64%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	686,928.07	677,500.00	9,428.07	1.39%
Salaries and Wages - Part Time	222,791.96	181,200.00	41,591.96	22.95%
Salaries and Wages - Students	17,529.36	12,200.00	5,329.36	43.68%
Overtime Pay	1,767.91		1,767.91	0.00%
Honourariums	640.00	700.00	(60.00)	(8.57%)
Employee Benefits	261,289.60	276,900.00	(15,610.40)	(5.64%)
Association/Membership Fees	1,734.48	2,500.00	(765.52)	(30.62%)
Cleaning Supplies	1,648.26	3,500.00	(1,851.74)	(52.91%)
Library Collection	62,103.23	74,700.00	(12,596.77)	(16.86%)
Comm and Public Relations	4,664.71	7,800.00	(3,135.29)	(40.20%)
Computer Software	640.96	1,000.00	(359.04)	(35.90%)
Contract Services	22,732.91	15,300.00	7,432.91	48.58%
Cost of of Goods Sold	4,759.71	5,000.00	(240.29)	(4.81%)
Equipment - Purchase	9,208.42	13,300.00	(4,091.58)	(30.76%)
Equipment - Rental		3,000.00	(3,000.00)	(100.00%)
Financial Expenses	31.64		31.64	0.00%
Grants and Sponsorship Expense		1,000.00	(1,000.00)	(100.00%)
Hospitality Expense	1,771.86	2,250.00	(478.14)	(21.25%)
Insurance - Contract		6,253.00	(6,253.00)	(100.00%)
Office Supplies	8,395.33	8,600.00	(204.67)	(2.38%)
Postage & Courier	2,228.49	2,940.00	(711.51)	(24.20%)
Program Supplies	19,514.48	23,200.00	(3,685.52)	(15.89%)
Protective & Uniform Clothing	64.24	2,300.00	(2,235.76)	(97.21%)
R&M - Grounds	2,107.85	1,000.00	1,107.85	110.79%
R&M - Consumables and Parts	5,867.69	15,000.00	(9,132.31)	(60.88%)
Staff Training & Development	6,427.46	12,200.00	(5,772.54)	(47.32%)
SME - Audit and Actuary	2,455.76	6,500.00	(4,044.24)	(62.22%)
Subscriptions and Publications	408.06	1,000.00	(591.94)	(59.19%)
Telephone/Internet	15,779.78	17,325.00	(1,545.22)	(8.92%)
Travel	888.50	1,700.00	(811.50)	(47.74%)
<b>Total Expense</b>	<b>1,364,380.72</b>	<b>1,375,868.00</b>	<b>(11,487.28)</b>	<b>(0.83%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(905,614.12)</b>	<b>(1,217,475.00)</b>	<b>311,860.88</b>	<b>(25.62%)</b>
Allocation:Between Departments	210,795.15	155,344.06	55,451.09	35.70%
<b>Surplus/(Deficit) After Allocations</b>	<b>(1,116,409.27)</b>	<b>(1,372,819.06)</b>	<b>256,409.79</b>	<b>(18.68%)</b>

**Appedix C - 2022 Year End Levy Department and Division Summaries**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
Transfer to/ (from) Reserves	139,030.76		139,030.76	0.00%
Transfer Between Funds	407,443.88	260,400.00	147,043.88	56.47%
<b>Total Transfers</b>	<b>546,474.64</b>	<b>260,400.00</b>	<b>286,074.64</b>	<b>109.86%</b>
<b>Surplus / (Deficit)</b>	<b>(1,662,883.91)</b>	<b>(1,633,219.06)</b>	<b>(29,664.85)</b>	<b>1.82%</b>

# City of Port Colborne

## Library

### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Donations	5,753.03	4,600.00	1,153.03	25.07%
Fines		200.00	(200.00)	(100.00%)
Rentals	239.12	300.00	(60.88)	(20.29%)
Other Revenue	190.73		190.73	0.00%
Fees	4,001.96	2,900.00	1,101.96	38.00%
Grants - Other	292.00	38,300.00	(38,008.00)	(99.24%)
Grant - Provincial	38,328.00		38,328.00	0.00%
Sales	1,021.11		1,021.11	0.00%
<b>Total Revenue</b>	<b>49,825.95</b>	<b>46,300.00</b>	<b>3,525.95</b>	<b>7.62%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	416,315.14	423,100.00	(6,784.86)	(1.60%)
Salaries and Wages - Part Time	66,992.78	66,600.00	392.78	0.59%
Overtime Pay	774.49		774.49	0.00%
Employee Benefits	155,062.50	165,700.00	(10,637.50)	(6.42%)
Association/Membership Fees	900.00	1,500.00	(600.00)	(40.00%)
Library Collection	60,561.25	72,700.00	(12,138.75)	(16.70%)
Comm and Public Relations	292.51	1,000.00	(707.49)	(70.75%)
Computer Software	640.96	1,000.00	(359.04)	(35.90%)
Contract Services	4,673.19	3,200.00	1,473.19	46.04%
Equipment - Purchase	5,627.24	7,300.00	(1,672.76)	(22.91%)
Financial Expenses	31.64		31.64	0.00%
Hospitality Expense	814.31	1,100.00	(285.69)	(25.97%)
Office Supplies	3,600.61	3,500.00	100.61	2.87%
Postage & Courier	456.37	400.00	56.37	14.09%
Program Supplies	3,693.78	3,000.00	693.78	23.13%
Protective & Uniform Clothing		1,200.00	(1,200.00)	(100.00%)
Staff Training & Development	4,191.62	7,100.00	(2,908.38)	(40.96%)
SME - Audit and Actuary	2,455.76	6,500.00	(4,044.24)	(62.22%)
Telephone/Internet	11,119.47	12,500.00	(1,380.53)	(11.04%)
Travel	6.00	500.00	(494.00)	(98.80%)
<b>Total Expense</b>	<b>738,209.62</b>	<b>777,900.00</b>	<b>(39,690.38)</b>	<b>(5.10%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(688,383.67)</b>	<b>(731,600.00)</b>	<b>43,216.33</b>	<b>(5.91%)</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(688,383.67)</b>	<b>(731,600.00)</b>	<b>43,216.33</b>	<b>(5.91%)</b>
Transfer to/ (from) Reserves	9,068.68		9,068.68	0.00%
Transfer Between Funds	(697,452.35)	(731,600.00)	34,147.65	(4.67%)
<b>Total Transfers</b>	<b>(688,383.67)</b>	<b>(731,600.00)</b>	<b>43,216.33</b>	<b>(5.91%)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Library

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Grant - Provincial	79,365.92		79,365.92	0.00%
<b>Total Revenue</b>	<b>79,365.92</b>		<b>79,365.92</b>	<b>0.00%</b>
<b>Expense</b>				
<b>Surplus/(Deficit) Before Allocation</b>	<b>79,365.92</b>		<b>79,365.92</b>	<b>0.00%</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>79,365.92</b>		<b>79,365.92</b>	<b>0.00%</b>
Transfer Between Funds	996,365.92	917,000.00	79,365.92	8.65%
<b>Total Transfers</b>	<b>996,365.92</b>	<b>917,000.00</b>	<b>79,365.92</b>	<b>8.65%</b>
<b>Surplus / (Deficit)</b>	<b>(917,000.00)</b>	<b>(917,000.00)</b>		<b>0.00%</b>

## City of Port Colborne

### Roselawn

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Donations	7,245.25	8,000.00	(754.75)	(9.43%)
Rentals	2,375.70	2,000.00	375.70	18.79%
Grants - Other	10,000.00	10,000.00		0.00%
Sales	548.68		548.68	0.00%
<b>Total Revenue</b>	<b>20,169.63</b>	<b>20,000.00</b>	<b>169.63</b>	<b>0.85%</b>
<b>Expense</b>				
Honourariums	190.00	200.00	(10.00)	(5.00%)
Cleaning Supplies	1,388.78	2,000.00	(611.22)	(30.56%)
Comm and Public Relations	1,269.46	700.00	569.46	81.35%
Contract Services	5,411.66	5,000.00	411.66	8.23%
Equipment - Purchase	2,062.59	3,000.00	(937.41)	(31.25%)
Grants and Sponsorship Expense		500.00	(500.00)	(100.00%)
Hospitality Expense	287.24	500.00	(212.76)	(42.55%)
Insurance - Contract		4,663.00	(4,663.00)	(100.00%)
Office Supplies	927.81	600.00	327.81	54.64%
Postage & Courier	63.89	140.00	(76.11)	(54.36%)
Program Supplies	2,845.00	5,500.00	(2,655.00)	(48.27%)
Staff Training & Development	31.03		31.03	0.00%
Subscriptions and Publications		200.00	(200.00)	(100.00%)
Telephone/Internet	1,362.50	1,825.00	(462.50)	(25.34%)
Travel	118.69	200.00	(81.31)	(40.66%)
<b>Total Expense</b>	<b>15,958.65</b>	<b>25,028.00</b>	<b>(9,069.35)</b>	<b>(36.24%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>4,210.98</b>	<b>(5,028.00)</b>	<b>9,238.98</b>	<b>(183.75%)</b>
Allocations: Within Departments	219,600.00	219,600.00		0.00%
Allocation:Between Departments	139,552.59	93,099.99	46,452.60	49.90%
<b>Surplus/(Deficit) After Allocations</b>	<b>(354,941.61)</b>	<b>(317,727.99)</b>	<b>(37,213.62)</b>	<b>11.71%</b>
<b>Surplus / (Deficit)</b>	<b>(354,941.61)</b>	<b>(317,727.99)</b>	<b>(37,213.62)</b>	<b>11.71%</b>

## City of Port Colborne

### Museum

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship		2,000.00	(2,000.00)	(100.00%)
Donations	180,628.54	25,000.00	155,628.54	622.51%
Other Revenue	6,460.18	7,300.00	(839.82)	(11.50%)
Fees	1,998.46	2,000.00	(1.54)	(0.08%)
Grants - Other	15,740.60	8,000.00	7,740.60	96.76%
Grant - Federal	36,525.00	4,000.00	32,525.00	813.13%
Grant - Provincial	31,353.60	24,093.00	7,260.60	30.14%
Sales	12,368.62	6,000.00	6,368.62	106.14%
<b>Total Revenue</b>	<b>285,075.00</b>	<b>78,393.00</b>	<b>206,682.00</b>	<b>263.65%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	233,785.61	254,400.00	(20,614.39)	(8.10%)
Salaries and Wages - Part Time	153,264.25	72,000.00	81,264.25	112.87%
Salaries and Wages - Students	17,529.36	12,200.00	5,329.36	43.68%
Overtime Pay	993.42		993.42	0.00%
Honourariums	450.00	500.00	(50.00)	(10.00%)
Employee Benefits	91,650.34	97,800.00	(6,149.66)	(6.29%)
Association/Membership Fees	739.48	800.00	(60.52)	(7.57%)
Cleaning Supplies	259.48	1,500.00	(1,240.52)	(82.70%)
Library Collection	1,541.98	2,000.00	(458.02)	(22.90%)
Comm and Public Relations	3,012.90	6,000.00	(2,987.10)	(49.79%)
Contract Services	2,648.06		2,648.06	0.00%
Cost of Goods Sold	4,759.71	5,000.00	(240.29)	(4.81%)
Equipment - Purchase	1,207.72	2,000.00	(792.28)	(39.61%)
Equipment - Rental		1,500.00	(1,500.00)	(100.00%)
Grants and Sponsorship Expense		500.00	(500.00)	(100.00%)
Hospitality Expense	470.31	500.00	(29.69)	(5.94%)
Insurance - Contract		1,480.00	(1,480.00)	(100.00%)
Office Supplies	3,016.38	3,500.00	(483.62)	(13.82%)
Postage & Courier	1,708.23	2,300.00	(591.77)	(25.73%)
Program Supplies	12,496.10	14,500.00	(2,003.90)	(13.82%)
Protective & Uniform Clothing	64.24	700.00	(635.76)	(90.82%)
R&M - Grounds	2,107.85	1,000.00	1,107.85	110.79%
R&M - Consumables and Parts	5,867.69	10,000.00	(4,132.31)	(41.32%)
Staff Training & Development	2,104.81	4,100.00	(1,995.19)	(48.66%)
Subscriptions and Publications	355.14	500.00	(144.86)	(28.97%)
Telephone/Internet	3,297.81	3,000.00	297.81	9.93%
Travel	763.81	800.00	(36.19)	(4.52%)
<b>Total Expense</b>	<b>544,094.68</b>	<b>498,580.00</b>	<b>45,514.68</b>	<b>9.13%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(259,019.68)</b>	<b>(420,187.00)</b>	<b>161,167.32</b>	<b>(38.36%)</b>
Allocations: Within Departments	(240,600.00)	(240,600.00)		0.00%
Allocation: Between Departments	37,151.33	51,644.07	(14,492.74)	(28.06%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(55,571.01)</b>	<b>(231,231.07)</b>	<b>175,660.06</b>	<b>(75.97%)</b>
Transfer to/ (from) Reserves	150,605.00		150,605.00	0.00%
<b>Total Transfers</b>	<b>150,605.00</b>		<b>150,605.00</b>	<b>0.00%</b>



Appedix C - 2022 Year End Levy Department and Division Summaries

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
Surplus / (Deficit)	(206,176.01)	(231,231.07)	25,055.06	(10.84%)

## City of Port Colborne

### Heritage Archives

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship		500.00	(500.00)	(100.00%)
Donations	1,372.72	1,200.00	172.72	14.39%
Rentals	5,120.82	4,000.00	1,120.82	28.02%
Other Revenue	530.97	600.00	(69.03)	(11.51%)
Fees	405.02	2,100.00	(1,694.98)	(80.71%)
Grants - Other	6,678.06	5,000.00	1,678.06	33.56%
Sales	222.51	300.00	(77.49)	(25.83%)
<b>Total Revenue</b>	<b>14,330.10</b>	<b>13,700.00</b>	<b>630.10</b>	<b>4.60%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	36,827.32		36,827.32	0.00%
Salaries and Wages - Part Time	2,534.93	42,600.00	(40,065.07)	(94.05%)
Employee Benefits	14,576.76	13,400.00	1,176.76	8.78%
Association/Membership Fees	95.00	200.00	(105.00)	(52.50%)
Comm and Public Relations	89.84	100.00	(10.16)	(10.16%)
Equipment - Purchase	310.87	1,000.00	(689.13)	(68.91%)
Equipment - Rental		1,500.00	(1,500.00)	(100.00%)
Hospitality Expense	200.00	150.00	50.00	33.33%
Insurance - Contract		110.00	(110.00)	(100.00%)
Office Supplies	850.53	1,000.00	(149.47)	(14.95%)
Postage & Courier		100.00	(100.00)	(100.00%)
Program Supplies	479.60	200.00	279.60	139.80%
Protective & Uniform Clothing		400.00	(400.00)	(100.00%)
R&M - Consumables and Parts		5,000.00	(5,000.00)	(100.00%)
Staff Training & Development	100.00	1,000.00	(900.00)	(90.00%)
Subscriptions and Publications	52.92	300.00	(247.08)	(82.36%)
Travel		200.00	(200.00)	(100.00%)
<b>Total Expense</b>	<b>56,117.77</b>	<b>67,260.00</b>	<b>(11,142.23)</b>	<b>(16.57%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(41,787.67)</b>	<b>(53,560.00)</b>	<b>11,772.33</b>	<b>(21.98%)</b>
Allocations: Within Departments	21,000.00	21,000.00		0.00%
Allocation: Between Departments	34,091.23	10,600.00	23,491.23	221.62%
<b>Surplus/(Deficit) After Allocations</b>	<b>(96,878.90)</b>	<b>(85,160.00)</b>	<b>(11,718.90)</b>	<b>13.76%</b>
<b>Surplus / (Deficit)</b>	<b>(96,878.90)</b>	<b>(85,160.00)</b>	<b>(11,718.90)</b>	<b>13.76%</b>

## City of Port Colborne

### NSCTA

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Grants - Other	10,000.00		10,000.00	0.00%
<b>Total Revenue</b>	<b>10,000.00</b>		<b>10,000.00</b>	<b>0.00%</b>
<b>Expense</b>				
<b>Surplus/(Deficit) Before Allocation</b>	<b>10,000.00</b>		<b>10,000.00</b>	<b>0.00%</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>10,000.00</b>		<b>10,000.00</b>	<b>0.00%</b>
Transfer Between Funds	108,530.31	75,000.00	33,530.31	44.71%
<b>Total Transfers</b>	<b>108,530.31</b>	<b>75,000.00</b>	<b>33,530.31</b>	<b>44.71%</b>
<b>Surplus / (Deficit)</b>	<b>(98,530.31)</b>	<b>(75,000.00)</b>	<b>(23,530.31)</b>	<b>31.37%</b>

## City of Port Colborne

### Committees

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
Revenue				
<b>Expense</b>				
Contract Services	10,000.00	7,100.00	2,900.00	40.85%
<b>Total Expense</b>	<b>10,000.00</b>	<b>7,100.00</b>	<b>2,900.00</b>	<b>40.85%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(10,000.00)</b>	<b>(7,100.00)</b>	<b>(2,900.00)</b>	<b>40.85%</b>
<b>Surplus/(Deficit) After Allocations</b>	<b>(10,000.00)</b>	<b>(7,100.00)</b>	<b>(2,900.00)</b>	<b>40.85%</b>
Transfer to/ (from) Reserves	(20,642.92)		(20,642.92)	0.00%
<b>Total Transfers</b>	<b>(20,642.92)</b>		<b>(20,642.92)</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>10,642.92</b>	<b>(7,100.00)</b>	<b>17,742.92</b>	<b>(249.90%)</b>

## City of Port Colborne

### Council

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Part Time	152,780.80	141,000.00	11,780.80	8.36%
Employee Benefits	78,111.02	82,100.00	(3,988.98)	(4.86%)
Contract Services	21,624.00	24,100.00	(2,476.00)	(10.27%)
Hospitality Expense	7,304.44	7,300.00	4.44	0.06%
Office Supplies	6,209.03	3,600.00	2,609.03	72.47%
Postage & Courier		1,000.00	(1,000.00)	(100.00%)
Staff Training & Development	9,784.43	32,100.00	(22,315.57)	(69.52%)
Telephone/Internet	1,852.04	3,000.00	(1,147.96)	(38.27%)
Travel	641.49	6,420.00	(5,778.51)	(90.01%)
<b>Total Expense</b>	<b>278,307.25</b>	<b>300,620.00</b>	<b>(22,312.75)</b>	<b>(7.42%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(278,307.25)</b>	<b>(300,620.00)</b>	<b>22,312.75</b>	<b>(7.42%)</b>
Allocation:Between Departments	53,208.12	62,377.00	(9,168.88)	(14.70%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(331,515.37)</b>	<b>(362,997.00)</b>	<b>31,481.63</b>	<b>(8.67%)</b>
<b>Surplus / (Deficit)</b>	<b>(331,515.37)</b>	<b>(362,997.00)</b>	<b>31,481.63</b>	<b>(8.67%)</b>

**City of Port Colborne**  
**Chief Administrator's Office**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue	21,266.56		21,266.56	0.00%
Fees	2,105.00		2,105.00	0.00%
Grants - Other		5,000.00	(5,000.00)	(100.00%)
Grant - Provincial	81,000.00		81,000.00	0.00%
<b>Total Revenue</b>	<b>104,371.56</b>	<b>5,000.00</b>	<b>99,371.56</b>	<b>1987.43%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	753,996.67	748,500.00	5,496.67	0.73%
Salaries and Wages - Part Time	60,243.69		60,243.69	0.00%
Salaries and Wages - Students	74,107.72	36,200.00	37,907.72	104.72%
Overtime Pay	9,197.09		9,197.09	0.00%
Employee Benefits	247,806.98	235,800.00	12,006.98	5.09%
Association/Membership Fees	14,126.59	14,300.00	(173.41)	(1.21%)
Comm and Public Relations	99,615.19	61,400.00	38,215.19	62.24%
Computer Software	1,805.53		1,805.53	0.00%
Contract Services	1,407.97		1,407.97	0.00%
Grants and Sponsorship Expense	2,035.20		2,035.20	0.00%
Hospitality Expense	6,098.49	1,700.00	4,398.49	258.73%
Office Supplies	1,936.50	6,700.00	(4,763.50)	(71.10%)
Postage & Courier	22.91	300.00	(277.09)	(92.36%)
Program Supplies	1,909.18		1,909.18	0.00%
Staff Training & Development	9,404.55	19,600.00	(10,195.45)	(52.02%)
SME - Consultants	64,219.35	60,000.00	4,219.35	7.03%
Subscriptions and Publications	6,397.22	1,500.00	4,897.22	326.48%
Telephone/Internet	6,565.49	5,034.00	1,531.49	30.42%
Travel	5,556.75	3,900.00	1,656.75	42.48%
<b>Total Expense</b>	<b>1,366,453.07</b>	<b>1,194,934.00</b>	<b>171,519.07</b>	<b>14.35%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(1,262,081.51)</b>	<b>(1,189,934.00)</b>	<b>(72,147.51)</b>	<b>6.06%</b>
Allocation:Between Departments	16,516.76	32,728.42	(16,211.66)	(49.53%)
Allocation:SSE	(3,400.00)	(17,700.00)	14,300.00	(80.79%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(1,275,198.27)</b>	<b>(1,204,962.42)</b>	<b>(70,235.85)</b>	<b>5.83%</b>
Transfer Between Funds	(45,000.00)	(45,000.00)		0.00%
<b>Total Transfers</b>	<b>(45,000.00)</b>	<b>(45,000.00)</b>		<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>(1,230,198.27)</b>	<b>(1,159,962.42)</b>	<b>(70,235.85)</b>	<b>6.06%</b>

## City of Port Colborne

### CAO

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	284,593.98	283,900.00	693.98	0.24%
Salaries and Wages - Part Time	5,801.61		5,801.61	0.00%
Overtime Pay	2,588.24		2,588.24	0.00%
Employee Benefits	76,936.28	76,800.00	136.28	0.18%
Association/Membership Fees	2,723.53	2,900.00	(176.47)	(6.09%)
Hospitality Expense	2,313.95	500.00	1,813.95	362.79%
Office Supplies	678.75	1,500.00	(821.25)	(54.75%)
Postage & Courier	18.33		18.33	0.00%
Staff Training & Development	2,348.44	7,100.00	(4,751.56)	(66.92%)
SME - Consultants	9,094.45	30,000.00	(20,905.55)	(69.69%)
Telephone/Internet	1,307.13	620.00	687.13	110.83%
Travel	3,915.86	1,400.00	2,515.86	179.70%
<b>Total Expense</b>	<b>392,320.55</b>	<b>404,720.00</b>	<b>(12,399.45)</b>	<b>(3.06%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(392,320.55)</b>	<b>(404,720.00)</b>	<b>12,399.45</b>	<b>(3.06%)</b>
Allocation:Between Departments	8,033.38	20,789.21	(12,755.83)	(61.36%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(400,353.93)</b>	<b>(425,509.21)</b>	<b>25,155.28</b>	<b>(5.91%)</b>
<b>Surplus / (Deficit)</b>	<b>(400,353.93)</b>	<b>(425,509.21)</b>	<b>25,155.28</b>	<b>(5.91%)</b>

**City of Port Colborne**  
**Marketing and Communication**  
**For the Twelve Months Ending December**

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	142,364.26	139,400.00	2,964.26	2.13%
Salaries and Wages - Students	20,260.91	18,100.00	2,160.91	11.94%
Overtime Pay	3,173.68		3,173.68	0.00%
Employee Benefits	44,377.63	49,400.00	(5,022.37)	(10.17%)
Association/Membership Fees	375.10	1,400.00	(1,024.90)	(73.21%)
Comm and Public Relations	56,112.73	51,400.00	4,712.73	9.17%
Hospitality Expense	297.97	200.00	97.97	48.99%
Office Supplies	126.34	200.00	(73.66)	(36.83%)
Postage & Courier		100.00	(100.00)	(100.00%)
Staff Training & Development		3,900.00	(3,900.00)	(100.00%)
Subscriptions and Publications	6,381.52	1,500.00	4,881.52	325.43%
Telephone/Internet	2,120.63	1,832.00	288.63	15.75%
Travel	192.87	800.00	(607.13)	(75.89%)
<b>Total Expense</b>	<b>275,783.64</b>	<b>268,232.00</b>	<b>7,551.64</b>	<b>2.82%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(275,783.64)</b>	<b>(268,232.00)</b>	<b>(7,551.64)</b>	<b>2.82%</b>
Allocation:Between Departments	(400.00)		(400.00)	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(275,383.64)</b>	<b>(268,232.00)</b>	<b>(7,151.64)</b>	<b>2.67%</b>
<b>Surplus / (Deficit)</b>	<b>(275,383.64)</b>	<b>(268,232.00)</b>	<b>(7,151.64)</b>	<b>2.67%</b>



# City of Port Colborne

## Economic Development

### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue	21,266.56		21,266.56	0.00%
Fees	2,105.00		2,105.00	0.00%
Grants - Other		5,000.00	(5,000.00)	(100.00%)
Grant - Provincial	81,000.00		81,000.00	0.00%
<b>Total Revenue</b>	<b>104,371.56</b>	<b>5,000.00</b>	<b>99,371.56</b>	<b>1987.43%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	327,038.43	325,200.00	1,838.43	0.57%
Salaries and Wages - Part Time	54,442.08		54,442.08	0.00%
Salaries and Wages - Students	53,846.81	18,100.00	35,746.81	197.50%
Overtime Pay	3,435.17		3,435.17	0.00%
Employee Benefits	126,493.07	109,600.00	16,893.07	15.41%
Association/Membership Fees	11,027.96	10,000.00	1,027.96	10.28%
Comm and Public Relations	43,502.46	10,000.00	33,502.46	335.02%
Computer Software	1,805.53		1,805.53	0.00%
Contract Services	1,407.97		1,407.97	0.00%
Grants and Sponsorship Expense	2,035.20		2,035.20	0.00%
Hospitality Expense	3,486.57	1,000.00	2,486.57	248.66%
Office Supplies	1,131.41	5,000.00	(3,868.59)	(77.37%)
Postage & Courier	4.58	200.00	(195.42)	(97.71%)
Program Supplies	1,909.18		1,909.18	0.00%
Staff Training & Development	7,056.11	8,600.00	(1,543.89)	(17.95%)
SME - Consultants	55,124.90	30,000.00	25,124.90	83.75%
Subscriptions and Publications	15.70		15.70	0.00%
Telephone/Internet	3,137.73	2,582.00	555.73	21.52%
Travel	1,448.02	1,700.00	(251.98)	(14.82%)
<b>Total Expense</b>	<b>698,348.88</b>	<b>521,982.00</b>	<b>176,366.88</b>	<b>33.79%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(593,977.32)</b>	<b>(516,982.00)</b>	<b>(76,995.32)</b>	<b>14.89%</b>
Allocation:Between Departments	8,883.38	11,939.21	(3,055.83)	(25.59%)
Allocation:SSE	(3,400.00)	(17,700.00)	14,300.00	(80.79%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(599,460.70)</b>	<b>(511,221.21)</b>	<b>(88,239.49)</b>	<b>17.26%</b>
Transfer Between Funds	(45,000.00)	(45,000.00)		0.00%
<b>Total Transfers</b>	<b>(45,000.00)</b>	<b>(45,000.00)</b>		<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>(554,460.70)</b>	<b>(466,221.21)</b>	<b>(88,239.49)</b>	<b>18.93%</b>

## City of Port Colborne

### Corporate Services

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship	21,212.39	35,000.00	(13,787.61)	(39.39%)
Lease Income	11,440.59	18,700.00	(7,259.41)	(38.82%)
Licences and Permits	26,370.00	20,000.00	6,370.00	31.85%
Rentals	356,634.06	504,000.00	(147,365.94)	(29.24%)
Other Revenue	431.64		431.64	0.00%
Fees	46,142.96	65,000.00	(18,857.04)	(29.01%)
<b>Total Revenue</b>	<b>462,231.64</b>	<b>642,700.00</b>	<b>(180,468.36)</b>	<b>(28.08%)</b>
<b>Expense</b>				
Salaries and Wages - Full Time	2,255,365.91	2,158,400.00	96,965.91	4.49%
Salaries and Wages - Part Time	152,850.46	102,600.00	50,250.46	48.98%
Salaries and Wages - Students	44,376.41	110,000.00	(65,623.59)	(59.66%)
Overtime Pay	72,837.04	43,500.00	29,337.04	67.44%
Employee Benefits	778,069.60	797,700.00	(19,630.40)	(2.46%)
Association/Membership Fees	10,962.87	14,400.00	(3,437.13)	(23.87%)
Cleaning Supplies	8,080.35	22,000.00	(13,919.65)	(63.27%)
Contract Services	369,656.91	395,000.00	(25,343.09)	(6.42%)
Equipment - Purchase	7,005.70	8,500.00	(1,494.30)	(17.58%)
Equipment - Rental	2,912.76	5,000.00	(2,087.24)	(41.74%)
Hospitality Expense	3,625.93	3,500.00	125.93	3.60%
Office Supplies	32,415.43	26,700.00	5,715.43	21.41%
Postage & Courier	39,888.18	48,700.00	(8,811.82)	(18.09%)
Program Supplies	5,961.08	4,000.00	1,961.08	49.03%
Protective & Uniform Clothing	2,261.10	1,400.00	861.10	61.51%
R&M - Grounds	9,847.66	24,000.00	(14,152.34)	(58.97%)
R&M - Consumables and Parts	980.44		980.44	0.00%
Staff Training & Development	44,098.98	59,200.00	(15,101.02)	(25.51%)
SME - Audit and Actuary	68,779.13	85,000.00	(16,220.87)	(19.08%)
SME - Consultants	20,744.18	30,000.00	(9,255.82)	(30.85%)
Subscriptions and Publications	2,853.14	3,500.00	(646.86)	(18.48%)
Telephone/Internet	8,491.63	8,911.00	(419.37)	(4.71%)
Travel	17,928.28	11,600.00	6,328.28	54.55%
<b>Total Expense</b>	<b>3,959,993.17</b>	<b>3,963,611.00</b>	<b>(3,617.83)</b>	<b>(0.09%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(3,497,761.53)</b>	<b>(3,320,911.00)</b>	<b>(176,850.53)</b>	<b>5.33%</b>
Allocation:Between Departments	902,186.15	1,328,164.90	(425,978.75)	(32.07%)
Allocation:SSE	(224,492.79)	(241,500.00)	17,007.21	(7.04%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(4,175,454.89)</b>	<b>(4,407,575.90)</b>	<b>232,121.01</b>	<b>(5.27%)</b>
Transfer to/ (from) Reserves	(92,600.00)	(74,600.00)	(18,000.00)	24.13%
Transfer Between Funds	(465,959.52)	(526,543.83)	60,584.31	(11.51%)
<b>Total Transfers</b>	<b>(558,559.52)</b>	<b>(601,143.83)</b>	<b>42,584.31</b>	<b>(7.08%)</b>
<b>Surplus / (Deficit)</b>	<b>(3,616,895.37)</b>	<b>(3,806,432.07)</b>	<b>189,536.70</b>	<b>(4.98%)</b>

## City of Port Colborne

### Events

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	97,511.89	63,700.00	33,811.89	53.08%
Salaries and Wages - Students	14,625.90	45,300.00	(30,674.10)	(67.71%)
Overtime Pay	2,435.18		2,435.18	0.00%
Employee Benefits	33,013.27	34,600.00	(1,586.73)	(4.59%)
Staff Training & Development	1,869.93	2,700.00	(830.07)	(30.74%)
Subscriptions and Publications	1,267.89		1,267.89	0.00%
Telephone/Internet	96.33	611.00	(514.67)	(84.23%)
Travel	422.15	500.00	(77.85)	(15.57%)
<b>Total Expense</b>	<b>151,242.54</b>	<b>147,411.00</b>	<b>3,831.54</b>	<b>2.60%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(151,242.54)</b>	<b>(147,411.00)</b>	<b>(3,831.54)</b>	<b>2.60%</b>
Allocations: Within Departments	(21,000.00)	(21,000.00)		0.00%
Allocation: Between Departments	(130,242.54)	(126,411.00)	(3,831.54)	3.03%
<b>Surplus/(Deficit) After Allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**City of Port Colborne**  
**Comm Sports and Rec (VHWC)**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship	21,212.39	35,000.00	(13,787.61)	(39.39%)
Lease Income	11,440.59	18,700.00	(7,259.41)	(38.82%)
Rentals	356,634.06	504,000.00	(147,365.94)	(29.24%)
Other Revenue	431.64		431.64	0.00%
Fees	20,565.96	35,000.00	(14,434.04)	(41.24%)
<b>Total Revenue</b>	<b>410,284.64</b>	<b>592,700.00</b>	<b>(182,415.36)</b>	<b>(30.78%)</b>
<b>Expense</b>				
Salaries and Wages - Full Time	539,519.49	516,900.00	22,619.49	4.38%
Salaries and Wages - Part Time	51,654.82	34,200.00	17,454.82	51.04%
Overtime Pay	40,755.50		40,755.50	0.00%
Employee Benefits	201,873.38	202,500.00	(626.62)	(0.31%)
Association/Membership Fees	2,547.42		2,547.42	0.00%
Cleaning Supplies	8,080.35	22,000.00	(13,919.65)	(63.27%)
Contract Services	367,350.97	385,000.00	(17,649.03)	(4.58%)
Equipment - Purchase	7,005.70	8,500.00	(1,494.30)	(17.58%)
Equipment - Rental	2,912.76	5,000.00	(2,087.24)	(41.74%)
Office Supplies	903.09	600.00	303.09	50.52%
Program Supplies	5,961.08	4,000.00	1,961.08	49.03%
Protective & Uniform Clothing	2,261.10	1,400.00	861.10	61.51%
R&M - Grounds	9,847.66	24,000.00	(14,152.34)	(58.97%)
R&M - Consumables and Parts	980.44		980.44	0.00%
Staff Training & Development	9,193.15	13,800.00	(4,606.85)	(33.38%)
Telephone/Internet	1,858.56	1,200.00	658.56	54.88%
Travel	9,274.79	2,800.00	6,474.79	231.24%
<b>Total Expense</b>	<b>1,261,980.26</b>	<b>1,221,900.00</b>	<b>40,080.26</b>	<b>3.28%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(851,695.62)</b>	<b>(629,200.00)</b>	<b>(222,495.62)</b>	<b>35.36%</b>
Allocations: Within Departments	111,011.73	129,700.00	(18,688.27)	(14.41%)
Allocation: Between Departments	990,695.17	1,371,419.09	(380,723.92)	(27.76%)
Allocation: SSE	(92,200.00)	(27,700.00)	(64,500.00)	232.85%
<b>Surplus/(Deficit) After Allocations</b>	<b>(1,861,202.52)</b>	<b>(2,102,619.09)</b>	<b>241,416.57</b>	<b>(11.48%)</b>
<b>Surplus / (Deficit)</b>	<b>(1,861,202.52)</b>	<b>(2,102,619.09)</b>	<b>241,416.57</b>	<b>(11.48%)</b>

**City of Port Colborne**  
**Corporate Services - Global**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	171,183.06	160,500.00	10,683.06	6.66%
Overtime Pay		43,500.00	(43,500.00)	(100.00%)
Employee Benefits	43,105.84	41,900.00	1,205.84	2.88%
Association/Membership Fees	1,279.33	2,400.00	(1,120.67)	(46.69%)
Contract Services	2,305.94	10,000.00	(7,694.06)	(76.94%)
Hospitality Expense	3,625.93	3,500.00	125.93	3.60%
Office Supplies	31,512.34	26,100.00	5,412.34	20.74%
Postage & Courier	245.09	700.00	(454.91)	(64.99%)
Staff Training & Development	846.00	4,000.00	(3,154.00)	(78.85%)
SME - Consultants	17,564.18	30,000.00	(12,435.82)	(41.45%)
Telephone/Internet	1,543.81	600.00	943.81	157.30%
Travel	438.49	800.00	(361.51)	(45.19%)
<b>Total Expense</b>	<b>273,650.01</b>	<b>324,000.00</b>	<b>(50,349.99)</b>	<b>(15.54%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(273,650.01)</b>	<b>(324,000.00)</b>	<b>50,349.99</b>	<b>(15.54%)</b>
Allocations: Within Departments	(181,882.22)	(215,500.00)	33,617.78	(15.60%)
Allocation:Between Departments	(1,800.00)		(1,800.00)	0.00%
Allocation:SSE	(89,967.79)	(108,500.00)	18,532.21	(17.08%)
<b>Surplus/(Deficit) After Allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Customer Service

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	283,463.72	273,200.00	10,263.72	3.76%
Salaries and Wages - Students	8,493.77	43,100.00	(34,606.23)	(80.29%)
Overtime Pay	4,920.64		4,920.64	0.00%
Employee Benefits	104,574.26	119,400.00	(14,825.74)	(12.42%)
Association/Membership Fees		1,200.00	(1,200.00)	(100.00%)
Staff Training & Development	936.19	7,900.00	(6,963.81)	(88.15%)
Subscriptions and Publications		500.00	(500.00)	(100.00%)
Telephone/Internet	660.52	600.00	60.52	10.09%
Travel		1,600.00	(1,600.00)	(100.00%)
<b>Total Expense</b>	<b>403,049.10</b>	<b>447,500.00</b>	<b>(44,450.90)</b>	<b>(9.93%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(403,049.10)</b>	<b>(447,500.00)</b>	<b>44,450.90</b>	<b>(9.93%)</b>
Allocations: Within Departments	(12,082.58)	(7,330.00)	(4,752.58)	64.84%
Allocation:Between Departments	4,733.38	20,789.21	(16,055.83)	(77.23%)
Allocation:SSE	(42,325.00)	(105,300.00)	62,975.00	(59.81%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(353,374.90)</b>	<b>(355,659.21)</b>	<b>2,284.31</b>	<b>(0.64%)</b>
Transfer Between Funds	(68,430.69)	(77,328.08)	8,897.39	(11.51%)
<b>Total Transfers</b>	<b>(68,430.69)</b>	<b>(77,328.08)</b>	<b>8,897.39</b>	<b>(11.51%)</b>
<b>Surplus / (Deficit)</b>	<b>(284,944.21)</b>	<b>(278,331.13)</b>	<b>(6,613.08)</b>	<b>2.38%</b>

# City of Port Colborne

## Financial Services

### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Licences and Permits	26,370.00	20,000.00	6,370.00	31.85%
Fees	25,577.00	30,000.00	(4,423.00)	(14.74%)
<b>Total Revenue</b>	<b>51,947.00</b>	<b>50,000.00</b>	<b>1,947.00</b>	<b>3.89%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	532,719.05	549,200.00	(16,480.95)	(3.00%)
Salaries and Wages - Part Time	77,151.05	68,400.00	8,751.05	12.79%
Overtime Pay	15,851.56		15,851.56	0.00%
Employee Benefits	195,167.31	203,500.00	(8,332.69)	(4.09%)
Association/Membership Fees	2,981.17	3,600.00	(618.83)	(17.19%)
Postage & Courier	39,643.09	48,000.00	(8,356.91)	(17.41%)
Staff Training & Development	14,140.50	15,400.00	(1,259.50)	(8.18%)
SME - Audit and Actuary	68,779.13	85,000.00	(16,220.87)	(19.08%)
Subscriptions and Publications		1,000.00	(1,000.00)	(100.00%)
Telephone/Internet	954.57	2,400.00	(1,445.43)	(60.23%)
Travel	1,250.64	3,100.00	(1,849.36)	(59.66%)
<b>Total Expense</b>	<b>948,638.07</b>	<b>979,600.00</b>	<b>(30,961.93)</b>	<b>(3.16%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(896,691.07)</b>	<b>(929,600.00)</b>	<b>32,908.93</b>	<b>(3.54%)</b>
Allocations: Within Departments	53,141.87	57,630.00	(4,488.13)	(7.79%)
Allocation: Between Departments	17,733.38	20,789.18	(3,055.80)	(14.70%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(967,566.32)</b>	<b>(1,008,019.18)</b>	<b>40,452.86</b>	<b>(4.01%)</b>
Transfer to/ (from) Reserves	(92,600.00)	(74,600.00)	(18,000.00)	24.13%
Transfer Between Funds	(202,415.72)	(228,733.93)	26,318.21	(11.51%)
<b>Total Transfers</b>	<b>(295,015.72)</b>	<b>(303,333.93)</b>	<b>8,318.21</b>	<b>(2.74%)</b>
<b>Surplus / (Deficit)</b>	<b>(672,550.60)</b>	<b>(704,685.25)</b>	<b>32,134.65</b>	<b>(4.56%)</b>

## City of Port Colborne

### Human Resources

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	340,686.24	346,700.00	(6,013.76)	(1.73%)
Salaries and Wages - Part Time	24,044.59		24,044.59	0.00%
Salaries and Wages - Students	8,803.20	12,600.00	(3,796.80)	(30.13%)
Overtime Pay	3,810.83		3,810.83	0.00%
Employee Benefits	106,270.50	112,600.00	(6,329.50)	(5.62%)
Association/Membership Fees	3,520.98	4,800.00	(1,279.02)	(26.65%)
Staff Training & Development	15,308.02	9,000.00	6,308.02	70.09%
SME - Consultants	3,180.00		3,180.00	0.00%
Subscriptions and Publications	1,585.25	1,500.00	85.25	5.68%
Telephone/Internet	1,187.03	1,600.00	(412.97)	(25.81%)
Travel	4,270.99	1,800.00	2,470.99	137.28%
<b>Total Expense</b>	<b>512,667.63</b>	<b>490,600.00</b>	<b>22,067.63</b>	<b>4.50%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(512,667.63)</b>	<b>(490,600.00)</b>	<b>(22,067.63)</b>	<b>4.50%</b>
Allocations: Within Departments	28,041.36	29,800.00	(1,758.64)	(5.90%)
Allocation:Between Departments	5,633.38	20,789.21	(15,155.83)	(72.90%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(546,342.37)</b>	<b>(541,189.21)</b>	<b>(5,153.16)</b>	<b>0.95%</b>
Transfer Between Funds	(100,378.44)	(113,429.69)	13,051.25	(11.51%)
<b>Total Transfers</b>	<b>(100,378.44)</b>	<b>(113,429.69)</b>	<b>13,051.25</b>	<b>(11.51%)</b>
<b>Surplus / (Deficit)</b>	<b>(445,963.93)</b>	<b>(427,759.52)</b>	<b>(18,204.41)</b>	<b>4.26%</b>



**City of Port Colborne**  
**Information Technology**  
**For the Twelve Months Ending December**

	YTD Dec <b>ACTUAL</b>	<b>2022 BUDGET</b>	<b>VARIANCE</b>	<b>VAR %</b>
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	290,282.46	248,200.00	42,082.46	16.96%
Salaries and Wages - Students	12,453.54	9,000.00	3,453.54	38.37%
Overtime Pay	5,063.33		5,063.33	0.00%
Employee Benefits	94,065.04	83,200.00	10,865.04	13.06%
Association/Membership Fees	633.97	2,400.00	(1,766.03)	(73.58%)
Staff Training & Development	1,805.19	6,400.00	(4,594.81)	(71.79%)
Subscriptions and Publications		500.00	(500.00)	(100.00%)
Telephone/Internet	2,190.81	1,900.00	290.81	15.31%
Travel	2,271.22	1,000.00	1,271.22	127.12%
<b>Total Expense</b>	<b>408,765.56</b>	<b>352,600.00</b>	<b>56,165.56</b>	<b>15.93%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(408,765.56)</b>	<b>(352,600.00)</b>	<b>(56,165.56)</b>	<b>15.93%</b>
Allocations: Within Departments	22,769.84	26,700.00	(3,930.16)	(14.72%)
Allocation:Between Departments	15,433.38	20,789.21	(5,355.83)	(25.76%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(446,968.78)</b>	<b>(400,089.21)</b>	<b>(46,879.57)</b>	<b>11.72%</b>
Transfer Between Funds	(94,734.67)	(107,052.13)	12,317.46	(11.51%)
<b>Total Transfers</b>	<b>(94,734.67)</b>	<b>(107,052.13)</b>	<b>12,317.46</b>	<b>(11.51%)</b>
<b>Surplus / (Deficit)</b>	<b>(352,234.11)</b>	<b>(293,037.08)</b>	<b>(59,197.03)</b>	<b>20.20%</b>

# City of Port Colborne

## Legislative Services

### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Licences and Permits	32,966.58	30,000.00	2,966.58	9.89%
Fees	222,050.91	190,950.00	31,100.91	16.29%
<b>Total Revenue</b>	<b>255,017.49</b>	<b>220,950.00</b>	<b>34,067.49</b>	<b>15.42%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	635,971.39	681,900.00	(45,928.61)	(6.74%)
Salaries and Wages - Part Time	77,999.42		77,999.42	0.00%
Salaries and Wages - Students	9,931.07	18,900.00	(8,968.93)	(47.45%)
Overtime Pay	11,560.65	7,000.00	4,560.65	65.15%
Honourariums	4,315.00		4,315.00	0.00%
Employee Benefits	221,117.01	255,100.00	(33,982.99)	(13.32%)
Association/Membership Fees	3,673.62	3,200.00	473.62	14.80%
Comm and Public Relations	2,195.47	3,000.00	(804.53)	(26.82%)
Contract Services	7,097.69	7,500.00	(402.31)	(5.36%)
Equipment - Purchase	137.37		137.37	0.00%
Hospitality Expense	932.32	1,400.00	(467.68)	(33.41%)
Office Supplies	5,036.09	4,000.00	1,036.09	25.90%
Postage & Courier	29.80	300.00	(270.20)	(90.07%)
Staff Training & Development	9,156.56	17,500.00	(8,343.44)	(47.68%)
SME - Consultants	78,465.63	30,000.00	48,465.63	161.55%
Subscriptions and Publications	695.00	800.00	(105.00)	(13.13%)
Telephone/Internet	2,723.59	2,900.00	(176.41)	(6.08%)
Travel	1,439.08	3,400.00	(1,960.92)	(57.67%)
<b>Total Expense</b>	<b>1,072,476.76</b>	<b>1,036,900.00</b>	<b>35,576.76</b>	<b>3.43%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(817,459.27)</b>	<b>(815,950.00)</b>	<b>(1,509.27)</b>	<b>0.18%</b>
Allocation:Between Departments	29,566.76	41,578.42	(12,011.66)	(28.89%)
Allocation:SSE	(30,057.82)	(60,600.00)	30,542.18	(50.40%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(816,968.21)</b>	<b>(796,928.42)</b>	<b>(20,039.79)</b>	<b>2.51%</b>
<b>Surplus / (Deficit)</b>	<b>(816,968.21)</b>	<b>(796,928.42)</b>	<b>(20,039.79)</b>	<b>2.51%</b>

## City of Port Colborne

### Clerks

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Licences and Permits	32,966.58	30,000.00	2,966.58	9.89%
Fees	2,730.64	550.00	2,180.64	396.48%
<b>Total Revenue</b>	<b>35,697.22</b>	<b>30,550.00</b>	<b>5,147.22</b>	<b>16.85%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	263,130.28	242,700.00	20,430.28	8.42%
Salaries and Wages - Part Time	72,743.94		72,743.94	0.00%
Overtime Pay	4,837.08		4,837.08	0.00%
Employee Benefits	111,119.02	91,100.00	20,019.02	21.97%
Association/Membership Fees	630.91	1,200.00	(569.09)	(47.42%)
Postage & Courier	13.74	100.00	(86.26)	(86.26%)
Staff Training & Development	1,940.41	6,100.00	(4,159.59)	(68.19%)
Subscriptions and Publications	695.00	500.00	195.00	39.00%
Telephone/Internet	1,645.50	1,200.00	445.50	37.13%
Travel	176.15	1,200.00	(1,023.85)	(85.32%)
<b>Total Expense</b>	<b>456,932.03</b>	<b>344,100.00</b>	<b>112,832.03</b>	<b>32.79%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(421,234.81)</b>	<b>(313,550.00)</b>	<b>(107,684.81)</b>	<b>34.34%</b>
Allocations: Within Departments	26,759.62	61,800.00	(35,040.38)	(56.70%)
Allocation: Between Departments	13,033.38	20,789.21	(7,755.83)	(37.31%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(461,027.81)</b>	<b>(396,139.21)</b>	<b>(64,888.60)</b>	<b>16.38%</b>
<b>Surplus / (Deficit)</b>	<b>(461,027.81)</b>	<b>(396,139.21)</b>	<b>(64,888.60)</b>	<b>16.38%</b>

## City of Port Colborne

### Planning Global

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Fees		7,500.00	(7,500.00)	(100.00%)
<b>Total Revenue</b>		<b>7,500.00</b>	<b>(7,500.00)</b>	<b>(100.00%)</b>
<b>Expense</b>				
Salaries and Wages - Full Time	59,028.04	129,600.00	(70,571.96)	(54.45%)
Employee Benefits	17,434.83	36,400.00	(18,965.17)	(52.10%)
Association/Membership Fees	457.92	1,200.00	(742.08)	(61.84%)
Comm and Public Relations		1,000.00	(1,000.00)	(100.00%)
Contract Services		7,500.00	(7,500.00)	(100.00%)
Hospitality Expense	821.20	1,400.00	(578.80)	(41.34%)
Office Supplies	4,549.69	4,000.00	549.69	13.74%
Postage & Courier		100.00	(100.00)	(100.00%)
Staff Training & Development		3,200.00	(3,200.00)	(100.00%)
SME - Consultants	5,231.89	30,000.00	(24,768.11)	(82.56%)
Telephone/Internet	204.75	600.00	(395.25)	(65.88%)
Travel		600.00	(600.00)	(100.00%)
<b>Total Expense</b>	<b>87,728.32</b>	<b>215,600.00</b>	<b>(127,871.68)</b>	<b>(59.31%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(87,728.32)</b>	<b>(208,100.00)</b>	<b>120,371.68</b>	<b>(57.84%)</b>
Allocations: Within Departments	(57,670.50)	(147,500.00)	89,829.50	(60.90%)
Allocation:SSE	(30,057.82)	(60,600.00)	30,542.18	(50.40%)
<b>Surplus/(Deficit) After Allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**City of Port Colborne**  
**Planning and Development**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Fees	219,320.27	182,900.00	36,420.27	19.91%
<b>Total Revenue</b>	<b>219,320.27</b>	<b>182,900.00</b>	<b>36,420.27</b>	<b>19.91%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	313,813.07	309,600.00	4,213.07	1.36%
Salaries and Wages - Part Time	5,255.48		5,255.48	0.00%
Salaries and Wages - Students	9,931.07	18,900.00	(8,968.93)	(47.45%)
Overtime Pay	6,723.57	7,000.00	(276.43)	(3.95%)
Honourariums	4,315.00		4,315.00	0.00%
Employee Benefits	92,563.16	127,600.00	(35,036.84)	(27.46%)
Association/Membership Fees	2,584.79	800.00	1,784.79	223.10%
Comm and Public Relations	2,195.47	2,000.00	195.47	9.77%
Contract Services	7,097.69		7,097.69	0.00%
Equipment - Purchase	137.37		137.37	0.00%
Hospitality Expense	111.12		111.12	0.00%
Office Supplies	486.40		486.40	0.00%
Postage & Courier	16.06	100.00	(83.94)	(83.94%)
Staff Training & Development	7,216.15	8,200.00	(983.85)	(12.00%)
SME - Consultants	73,233.74		73,233.74	0.00%
Subscriptions and Publications		300.00	(300.00)	(100.00%)
Telephone/Internet	873.34	1,100.00	(226.66)	(20.61%)
Travel	1,262.93	1,600.00	(337.07)	(21.07%)
<b>Total Expense</b>	<b>527,816.41</b>	<b>477,200.00</b>	<b>50,616.41</b>	<b>10.61%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(308,496.14)</b>	<b>(294,300.00)</b>	<b>(14,196.14)</b>	<b>4.82%</b>
Allocations: Within Departments	30,910.88	85,700.00	(54,789.12)	(63.93%)
Allocation: Between Departments	16,533.38	20,789.21	(4,255.83)	(20.47%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(355,940.40)</b>	<b>(400,789.21)</b>	<b>44,848.81</b>	<b>(11.19%)</b>
<b>Surplus / (Deficit)</b>	<b>(355,940.40)</b>	<b>(400,789.21)</b>	<b>44,848.81</b>	<b>(11.19%)</b>

# City of Port Colborne

## Community Safety

### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Donations	2,695.00	600.00	2,095.00	349.17%
Fines	13,886.00	45,000.00	(31,114.00)	(69.14%)
Licences and Permits	15,507.37	1,500.00	14,007.37	933.82%
Other Revenue	74.00		74.00	0.00%
Fees	146,580.42	20,600.00	125,980.42	611.56%
Sales	4,274.15		4,274.15	0.00%
<b>Total Revenue</b>	<b>183,016.94</b>	<b>67,700.00</b>	<b>115,316.94</b>	<b>170.34%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	2,128,540.94	2,010,200.00	118,340.94	5.89%
Salaries and Wages - Part Time	57,523.70	14,189.00	43,334.70	305.41%
Salaries and Wages - Students		36,300.00	(36,300.00)	(100.00%)
Overtime Pay	27,500.91	68,800.00	(41,299.09)	(60.03%)
Honourariums	344,506.78	430,011.00	(85,504.22)	(19.88%)
Employee Benefits	1,120,780.90	1,109,000.00	11,780.90	1.06%
Association/Membership Fees	1,764.26	3,200.00	(1,435.74)	(44.87%)
Cleaning Supplies	2,432.95	3,000.00	(567.05)	(18.90%)
Comm and Public Relations	7,134.68	16,300.00	(9,165.32)	(56.23%)
Contract Services	160,405.55	107,000.00	53,405.55	49.91%
Equipment - Purchase	42,076.69	26,200.00	15,876.69	60.60%
Hospitality Expense	5,691.25	6,000.00	(308.75)	(5.15%)
Office Supplies	8,112.91	8,400.00	(287.09)	(3.42%)
Postage & Courier	6,313.21	2,600.00	3,713.21	142.82%
Program Supplies	37,004.16	40,000.00	(2,995.84)	(7.49%)
Protective & Uniform Clothing	42,212.07	40,500.00	1,712.07	4.23%
R&M - Consumables and Parts	156.35		156.35	0.00%
Staff Training & Development	45,296.00	63,900.00	(18,604.00)	(29.11%)
Subscriptions and Publications	817.09	1,500.00	(682.91)	(45.53%)
Telephone/Internet	10,450.07	13,000.00	(2,549.93)	(19.61%)
Travel	1,975.12	12,700.00	(10,724.88)	(84.45%)
<b>Total Expense</b>	<b>4,050,695.59</b>	<b>4,012,800.00</b>	<b>37,895.59</b>	<b>0.94%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(3,867,678.65)</b>	<b>(3,945,100.00)</b>	<b>77,421.35</b>	<b>(1.96%)</b>
Allocation:Between Departments	253,874.56	284,795.47	(30,920.91)	(10.86%)
Allocation:SSE	(30,542.18)		(30,542.18)	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(4,091,011.03)</b>	<b>(4,229,895.47)</b>	<b>138,884.44</b>	<b>(3.28%)</b>
<b>Surplus / (Deficit)</b>	<b>(4,091,011.03)</b>	<b>(4,229,895.47)</b>	<b>138,884.44</b>	<b>(3.28%)</b>

# City of Port Colborne

## Bylaws

### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Fines	13,886.00	45,000.00	(31,114.00)	(69.14%)
Licences and Permits	15,507.37	1,500.00	14,007.37	933.82%
Other Revenue	74.00		74.00	0.00%
Fees	82,862.97		82,862.97	0.00%
<b>Total Revenue</b>	<b>112,330.34</b>	<b>46,500.00</b>	<b>65,830.34</b>	<b>141.57%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	253,694.70	262,700.00	(9,005.30)	(3.43%)
Salaries and Wages - Part Time	48,132.17		48,132.17	0.00%
Salaries and Wages - Students		27,200.00	(27,200.00)	(100.00%)
Overtime Pay	11,494.78		11,494.78	0.00%
Employee Benefits	94,063.74	96,100.00	(2,036.26)	(2.12%)
Association/Membership Fees	473.00	1,200.00	(727.00)	(60.58%)
Comm and Public Relations	1,748.19	500.00	1,248.19	249.64%
Contract Services	76,128.55	15,500.00	60,628.55	391.15%
Hospitality Expense	428.32		428.32	0.00%
Office Supplies	1,125.48	2,000.00	(874.52)	(43.73%)
Postage & Courier	4,510.52	2,000.00	2,510.52	125.53%
Protective & Uniform Clothing	5,766.36	8,500.00	(2,733.64)	(32.16%)
R&M - Consumables and Parts	156.35		156.35	0.00%
Staff Training & Development	5,302.15	7,200.00	(1,897.85)	(26.36%)
Telephone/Internet	6,345.25	7,500.00	(1,154.75)	(15.40%)
Travel	1,558.38	1,400.00	158.38	11.31%
<b>Total Expense</b>	<b>510,927.94</b>	<b>431,800.00</b>	<b>79,127.94</b>	<b>18.33%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(398,597.60)</b>	<b>(385,300.00)</b>	<b>(13,297.60)</b>	<b>3.45%</b>
Allocations: Within Departments	103,200.00	103,200.00		0.00%
Allocation:Between Departments	2,372.18	5,039.02	(2,666.84)	(52.92%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(504,169.78)</b>	<b>(493,539.02)</b>	<b>(10,630.76)</b>	<b>2.15%</b>
<b>Surplus / (Deficit)</b>	<b>(504,169.78)</b>	<b>(493,539.02)</b>	<b>(10,630.76)</b>	<b>2.15%</b>

## City of Port Colborne

### Fire

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Donations	2,695.00	600.00	2,095.00	349.17%
Fees	63,717.45	20,600.00	43,117.45	209.31%
Sales	4,274.15		4,274.15	0.00%
<b>Total Revenue</b>	<b>70,686.60</b>	<b>21,200.00</b>	<b>49,486.60</b>	<b>233.43%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	1,874,846.24	1,747,500.00	127,346.24	7.29%
Salaries and Wages - Part Time	9,391.53	14,189.00	(4,797.47)	(33.81%)
Salaries and Wages - Students		9,100.00	(9,100.00)	(100.00%)
Overtime Pay	16,006.13	68,800.00	(52,793.87)	(76.74%)
Honourariums	344,506.78	430,011.00	(85,504.22)	(19.88%)
Employee Benefits	1,026,717.16	1,012,900.00	13,817.16	1.36%
Association/Membership Fees	1,291.26	2,000.00	(708.74)	(35.44%)
Cleaning Supplies	2,432.95	3,000.00	(567.05)	(18.90%)
Comm and Public Relations	5,386.49	15,800.00	(10,413.51)	(65.91%)
Contract Services	84,277.00	91,500.00	(7,223.00)	(7.89%)
Equipment - Purchase	42,076.69	26,200.00	15,876.69	60.60%
Hospitality Expense	5,262.93	6,000.00	(737.07)	(12.28%)
Office Supplies	6,987.43	6,400.00	587.43	9.18%
Postage & Courier	1,802.69	600.00	1,202.69	200.45%
Program Supplies	37,004.16	40,000.00	(2,995.84)	(7.49%)
Protective & Uniform Clothing	36,445.71	32,000.00	4,445.71	13.89%
Staff Training & Development	39,993.85	56,700.00	(16,706.15)	(29.46%)
Subscriptions and Publications	817.09	1,500.00	(682.91)	(45.53%)
Telephone/Internet	4,104.82	5,500.00	(1,395.18)	(25.37%)
Travel	416.74	11,300.00	(10,883.26)	(96.31%)
<b>Total Expense</b>	<b>3,539,767.65</b>	<b>3,581,000.00</b>	<b>(41,232.35)</b>	<b>(1.15%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(3,469,081.05)</b>	<b>(3,559,800.00)</b>	<b>90,718.95</b>	<b>(2.55%)</b>
Allocations: Within Departments	(103,200.00)	(103,200.00)		0.00%
Allocation:Between Departments	251,502.38	279,756.45	(28,254.07)	(10.10%)
Allocation:SSE	(30,542.18)		(30,542.18)	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(3,586,841.25)</b>	<b>(3,736,356.45)</b>	<b>149,515.20</b>	<b>(4.00%)</b>
<b>Surplus / (Deficit)</b>	<b>(3,586,841.25)</b>	<b>(3,736,356.45)</b>	<b>149,515.20</b>	<b>(4.00%)</b>



## City of Port Colborne

### Public Works

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship	1,450.00		1,450.00	0.00%
Donations	(1,147.14)		(1,147.14)	0.00%
Other Revenue	210,283.88	122,800.00	87,483.88	71.24%
Fees	40,210.75	30,000.00	10,210.75	34.04%
Grants - Other	2,100.00		2,100.00	0.00%
Grant - Provincial	60,653.99	49,000.00	11,653.99	23.78%
<b>Total Revenue</b>	<b>313,551.48</b>	<b>201,800.00</b>	<b>111,751.48</b>	<b>55.38%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	3,082,012.99	3,349,234.00	(267,221.01)	(7.98%)
Salaries and Wages - Part Time	307,212.41	220,702.00	86,510.41	39.20%
Salaries and Wages - Students	142,434.77	145,545.00	(3,110.23)	(2.14%)
Overtime Pay	189,721.44	190,000.00	(278.56)	(0.15%)
Employee Benefits	1,100,302.78	1,226,945.00	(126,642.22)	(10.32%)
Association/Membership Fees	9,750.33	17,500.00	(7,749.67)	(44.28%)
Cleaning Supplies	5,650.64	7,000.00	(1,349.36)	(19.28%)
Comm and Public Relations	4,099.61	3,000.00	1,099.61	36.65%
Computer Software		1,000.00	(1,000.00)	(100.00%)
Contract Services	213,038.09	923,100.00	(710,061.91)	(76.92%)
Equipment - Purchase	105,130.75	101,300.00	3,830.75	3.78%
Equipment - Rental	31,476.45	47,100.00	(15,623.55)	(33.17%)
Hospitality Expense	5,086.53	6,900.00	(1,813.47)	(26.28%)
Office Supplies	11,205.66	15,600.00	(4,394.34)	(28.17%)
Postage & Courier	362.40	800.00	(437.60)	(54.70%)
Program Supplies	17,335.38	25,700.00	(8,364.62)	(32.55%)
Protective & Uniform Clothing	25,698.85	19,300.00	6,398.85	33.15%
R&M - Grounds	133,830.02	114,000.00	19,830.02	17.39%
R&M - Trails	87,166.53	113,800.00	(26,633.47)	(23.40%)
R&M - Consumables and Parts	306,692.55	295,900.00	10,792.55	3.65%
R&M - External Contractor	761,963.40		761,963.40	0.00%
R&M - Playground	13,986.96	20,000.00	(6,013.04)	(30.07%)
R&M - Tree	16,627.53	21,200.00	(4,572.47)	(21.57%)
Staff Training & Development	51,423.22	93,000.00	(41,576.78)	(44.71%)
SME - Consultants	63,735.26	70,000.00	(6,264.74)	(8.95%)
Subscriptions and Publications	1,536.32	3,200.00	(1,663.68)	(51.99%)
Telephone/Internet	22,602.10	24,100.00	(1,497.90)	(6.22%)
Travel	440.34	15,100.00	(14,659.66)	(97.08%)
City Owned Property Drainage Charges	53,722.59		53,722.59	0.00%
<b>Total Expense</b>	<b>6,764,245.90</b>	<b>7,071,026.00</b>	<b>(306,780.10)</b>	<b>(4.34%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(6,450,694.42)</b>	<b>(6,869,226.00)</b>	<b>418,531.58</b>	<b>(6.09%)</b>
Allocation:Between Departments	765,526.19	689,434.36	76,091.83	11.04%
Allocation:SSE	(65,703.12)	(19,161.49)	(46,541.63)	242.89%
<b>Surplus/(Deficit) After Allocations</b>	<b>(7,150,517.49)</b>	<b>(7,539,498.87)</b>	<b>388,981.38</b>	<b>(5.16%)</b>
Transfer to/ (from) Reserves	31,277.41	85,000.00	(53,722.59)	(63.20%)
Transfer Between Funds	(363,664.85)	(325,977.11)	(37,687.74)	11.56%
<b>Total Transfers</b>	<b>(332,387.44)</b>	<b>(240,977.11)</b>	<b>(91,410.33)</b>	<b>37.93%</b>

Appedix C - 2022 Year End Levy Department and Division Summaries

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
Surplus / (Deficit)	(6,818,130.05)	(7,298,521.76)	480,391.71	(6.58%)

## City of Port Colborne

### Public Works - Global

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship	1,450.00		1,450.00	0.00%
Other Revenue	6,201.75		6,201.75	0.00%
<b>Total Revenue</b>	<b>7,651.75</b>		<b>7,651.75</b>	<b>0.00%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	233,371.90	217,000.00	16,371.90	7.54%
Overtime Pay	751.28	190,000.00	(189,248.72)	(99.60%)
Employee Benefits	67,345.37	65,300.00	2,045.37	3.13%
Association/Membership Fees	5,348.57	4,000.00	1,348.57	33.71%
Hospitality Expense	4,960.53	6,900.00	(1,939.47)	(28.11%)
Office Supplies	11,205.66	15,600.00	(4,394.34)	(28.17%)
Postage & Courier	23.63	300.00	(276.37)	(92.12%)
Program Supplies	7,297.20		7,297.20	0.00%
Protective & Uniform Clothing	13,597.01	11,900.00	1,697.01	14.26%
Staff Training & Development	7,169.38	5,400.00	1,769.38	32.77%
SME - Consultants	56,845.68	70,000.00	(13,154.32)	(18.79%)
Subscriptions and Publications		600.00	(600.00)	(100.00%)
Telephone/Internet	6,360.78	6,000.00	360.78	6.01%
Travel	82.44	1,100.00	(1,017.56)	(92.51%)
<b>Total Expense</b>	<b>414,359.43</b>	<b>594,100.00</b>	<b>(179,740.57)</b>	<b>(30.25%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(406,707.68)</b>	<b>(594,100.00)</b>	<b>187,392.32</b>	<b>(31.54%)</b>
Allocations: Within Departments	(319,692.43)	(594,100.00)	274,407.57	(46.19%)
Allocation: Between Departments	(700.00)		(700.00)	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(86,315.25)</b>		<b>(86,315.25)</b>	<b>0.00%</b>
Transfer Between Funds	(86,315.25)		(86,315.25)	0.00%
<b>Total Transfers</b>	<b>(86,315.25)</b>		<b>(86,315.25)</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Parks and Trails

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Donations	(1,147.14)		(1,147.14)	0.00%
Fees	25,035.09	5,000.00	20,035.09	400.70%
Grants - Other	2,100.00		2,100.00	0.00%
Grant - Provincial	10,242.32		10,242.32	0.00%
<b>Total Revenue</b>	<b>36,230.27</b>	<b>5,000.00</b>	<b>31,230.27</b>	<b>624.61%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	578,166.43	519,264.00	58,902.43	11.34%
Salaries and Wages - Part Time	147,092.42	220,702.00	(73,609.58)	(33.35%)
Salaries and Wages - Students	80,582.51	86,215.00	(5,632.49)	(6.53%)
Overtime Pay	56,681.51		56,681.51	0.00%
Employee Benefits	234,957.04	220,651.00	14,306.04	6.48%
Association/Membership Fees	725.97	3,500.00	(2,774.03)	(79.26%)
Cleaning Supplies	5,650.64	7,000.00	(1,349.36)	(19.28%)
Contract Services	301.21	47,500.00	(47,198.79)	(99.37%)
Equipment - Purchase	68,802.81	83,800.00	(14,997.19)	(17.90%)
Equipment - Rental	31,476.45	47,100.00	(15,623.55)	(33.17%)
Hospitality Expense	126.00		126.00	0.00%
Postage & Courier	205.64		205.64	0.00%
Program Supplies		700.00	(700.00)	(100.00%)
Protective & Uniform Clothing	11,737.99	5,600.00	6,137.99	109.61%
R&M - Grounds	133,830.02	114,000.00	19,830.02	17.39%
R&M - Trails	87,166.53	113,800.00	(26,633.47)	(23.40%)
R&M - External Contractor	88,901.23		88,901.23	0.00%
R&M - Playground	13,986.96	20,000.00	(6,013.04)	(30.07%)
R&M - Tree	9,824.47	15,600.00	(5,775.53)	(37.02%)
Staff Training & Development	2,603.11	20,700.00	(18,096.89)	(87.42%)
Telephone/Internet	3,843.46	4,200.00	(356.54)	(8.49%)
Travel	33.09	4,100.00	(4,066.91)	(99.19%)
<b>Total Expense</b>	<b>1,556,695.49</b>	<b>1,534,432.00</b>	<b>22,263.49</b>	<b>1.45%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(1,520,465.22)</b>	<b>(1,529,432.00)</b>	<b>8,966.78</b>	<b>(0.59%)</b>
Allocations: Within Departments	213,443.10	297,012.16	(83,569.06)	(28.14%)
Allocation:Between Departments	272,880.97	334,826.03	(61,945.06)	(18.50%)
Allocation:SSE	(17,874.43)		(17,874.43)	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(1,988,914.86)</b>	<b>(2,161,270.19)</b>	<b>172,355.33</b>	<b>(7.97%)</b>
<b>Surplus / (Deficit)</b>	<b>(1,988,914.86)</b>	<b>(2,161,270.19)</b>	<b>172,355.33</b>	<b>(7.97%)</b>

**City of Port Colborne**  
**Project Management**  
**For the Twelve Months Ending December**

	YTD Dec <b>ACTUAL</b>	2022 <b>BUDGET</b>	<b>VARIANCE</b>	<b>VAR %</b>
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	462,934.60	612,200.00	(149,265.40)	(24.38%)
Salaries and Wages - Part Time	63.53		63.53	0.00%
Salaries and Wages - Students	29,121.57	28,300.00	821.57	2.90%
Overtime Pay	14,278.57		14,278.57	0.00%
Employee Benefits	154,660.24	210,200.00	(55,539.76)	(26.42%)
Association/Membership Fees	1,613.44	3,400.00	(1,786.56)	(52.55%)
Comm and Public Relations		2,000.00	(2,000.00)	(100.00%)
R&M - Consumables and Parts	297.72		297.72	0.00%
Staff Training & Development	11,190.15	16,000.00	(4,809.85)	(30.06%)
SME - Consultants	6,889.58		6,889.58	0.00%
Subscriptions and Publications	648.72	900.00	(251.28)	(27.92%)
Telephone/Internet	3,706.96	3,300.00	406.96	12.33%
Travel	40.11	3,200.00	(3,159.89)	(98.75%)
<b>Total Expense</b>	<b>685,445.19</b>	<b>879,500.00</b>	<b>(194,054.81)</b>	<b>(22.06%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(685,445.19)</b>	<b>(879,500.00)</b>	<b>194,054.81</b>	<b>(22.06%)</b>
Allocations: Within Departments	49,546.98	99,911.01	(50,364.03)	(50.41%)
Allocation: Between Departments	89,630.09	105,576.35	(15,946.26)	(15.10%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(824,622.26)</b>	<b>(1,084,987.36)</b>	<b>260,365.10</b>	<b>(24.00%)</b>
Transfer Between Funds	(116,433.05)	(131,571.74)	15,138.69	(11.51%)
<b>Total Transfers</b>	<b>(116,433.05)</b>	<b>(131,571.74)</b>	<b>15,138.69</b>	<b>(11.51%)</b>
<b>Surplus / (Deficit)</b>	<b>(708,189.21)</b>	<b>(953,415.62)</b>	<b>245,226.41</b>	<b>(25.72%)</b>

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## City of Port Colborne

### Drainage

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue	204,082.13	120,300.00	83,782.13	69.64%
Grant - Provincial	50,411.67	49,000.00	1,411.67	2.88%
<b>Total Revenue</b>	<b>254,493.80</b>	<b>169,300.00</b>	<b>85,193.80</b>	<b>50.32%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	204,810.61	204,100.00	710.61	0.35%
Overtime Pay	2,385.77		2,385.77	0.00%
Employee Benefits	63,701.78	76,100.00	(12,398.22)	(16.29%)
Association/Membership Fees	370.00	500.00	(130.00)	(26.00%)
Equipment - Purchase	3,794.04	1,000.00	2,794.04	279.40%
Staff Training & Development	2,970.95	5,100.00	(2,129.05)	(41.75%)
Telephone/Internet	1,269.06	2,900.00	(1,630.94)	(56.24%)
Travel	21.60	1,000.00	(978.40)	(97.84%)
City Owned Property Drainage Charges	53,722.59		53,722.59	0.00%
<b>Total Expense</b>	<b>333,046.40</b>	<b>290,700.00</b>	<b>42,346.40</b>	<b>14.57%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(78,552.60)</b>	<b>(121,400.00)</b>	<b>42,847.40</b>	<b>(35.29%)</b>
Allocations: Within Departments	27,951.20	21,413.18	6,538.02	30.53%
Allocation: Between Departments	111,544.20	38,034.48	73,509.72	193.27%
<b>Surplus/(Deficit) After Allocations</b>	<b>(218,048.00)</b>	<b>(180,847.66)</b>	<b>(37,200.34)</b>	<b>20.57%</b>
Transfer to/ (from) Reserves	31,277.41	85,000.00	(53,722.59)	(63.20%)
Transfer Between Funds	11,579.70		11,579.70	0.00%
<b>Total Transfers</b>	<b>42,857.11</b>	<b>85,000.00</b>	<b>(42,142.89)</b>	<b>(49.58%)</b>
<b>Surplus / (Deficit)</b>	<b>(260,905.11)</b>	<b>(265,847.66)</b>	<b>4,942.55</b>	<b>(1.86%)</b>

## City of Port Colborne

### Enviromental

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	157,828.90	156,736.00	1,092.90	0.70%
Salaries and Wages - Students	9,802.52	9,430.00	372.52	3.95%
Overtime Pay	17.42		17.42	0.00%
Employee Benefits	50,230.78	52,247.00	(2,016.22)	(3.86%)
Association/Membership Fees	953.61	2,400.00	(1,446.39)	(60.27%)
Contract Services	7,882.76	12,500.00	(4,617.24)	(36.94%)
Staff Training & Development	3,511.25	4,200.00	(688.75)	(16.40%)
Telephone/Internet	718.44	600.00	118.44	19.74%
Travel	51.68	800.00	(748.32)	(93.54%)
<b>Total Expense</b>	<b>230,997.36</b>	<b>238,913.00</b>	<b>(7,915.64)</b>	<b>(3.31%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(230,997.36)</b>	<b>(238,913.00)</b>	<b>7,915.64</b>	<b>(3.31%)</b>
Allocations: Within Departments	11,630.87	22,619.00	(10,988.13)	(48.58%)
Allocation:Between Departments	1,576.53	1,512.74	63.79	4.22%
<b>Surplus/(Deficit) After Allocations</b>	<b>(244,204.76)</b>	<b>(263,044.74)</b>	<b>18,839.98</b>	<b>(7.16%)</b>
Transfer Between Funds	(80,763.85)	(91,264.85)	10,501.00	(11.51%)
<b>Total Transfers</b>	<b>(80,763.85)</b>	<b>(91,264.85)</b>	<b>10,501.00</b>	<b>(11.51%)</b>
<b>Surplus / (Deficit)</b>	<b>(163,440.91)</b>	<b>(171,779.89)</b>	<b>8,338.98</b>	<b>(4.85%)</b>

## City of Port Colborne

### Facilities

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	252,455.72	274,800.00	(22,344.28)	(8.13%)
Overtime Pay	29,414.74		29,414.74	0.00%
Employee Benefits	83,948.74	101,900.00	(17,951.26)	(17.62%)
Association/Membership Fees	362.23	300.00	62.23	20.74%
Equipment - Purchase	692.29	1,500.00	(807.71)	(53.85%)
Protective & Uniform Clothing	363.85	1,800.00	(1,436.15)	(79.79%)
Staff Training & Development	1,663.58	6,900.00	(5,236.42)	(75.89%)
Telephone/Internet	2,584.91	3,000.00	(415.09)	(13.84%)
Travel		1,400.00	(1,400.00)	(100.00%)
<b>Total Expense</b>	<b>371,486.06</b>	<b>391,600.00</b>	<b>(20,113.94)</b>	<b>(5.14%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(371,486.06)</b>	<b>(391,600.00)</b>	<b>20,113.94</b>	<b>(5.14%)</b>
Allocations: Within Departments	(43,099.13)	(29,383.07)	(13,716.06)	46.68%
Allocation:Between Departments	(280,163.64)	(311,914.37)	31,750.73	(10.18%)
Allocation:SSE	(20,093.87)	(19,161.49)	(932.38)	4.87%
<b>Surplus/(Deficit) After Allocations</b>	<b>(28,129.42)</b>	<b>(31,141.07)</b>	<b>3,011.65</b>	<b>(9.67%)</b>
Transfer Between Funds	(28,129.42)	(31,141.07)	3,011.65	(9.67%)
<b>Total Transfers</b>	<b>(28,129.42)</b>	<b>(31,141.07)</b>	<b>3,011.65</b>	<b>(9.67%)</b>



## City of Port Colborne

### Fleet

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	175,747.78	204,589.00	(28,841.22)	(14.10%)
Salaries and Wages - Part Time	24,475.52		24,475.52	0.00%
Overtime Pay	22,145.13		22,145.13	0.00%
Employee Benefits	63,318.49	76,940.00	(13,621.51)	(17.70%)
Equipment - Purchase	26,824.04	10,000.00	16,824.04	168.24%
Postage & Courier	133.13	500.00	(366.87)	(73.37%)
Program Supplies	10,038.18	25,000.00	(14,961.82)	(59.85%)
Staff Training & Development	2,117.32	5,100.00	(2,982.68)	(58.48%)
Subscriptions and Publications	887.60	800.00	87.60	10.95%
Telephone/Internet	1,130.19	800.00	330.19	41.27%
Travel	120.42	1,000.00	(879.58)	(87.96%)
<b>Total Expense</b>	<b>326,937.80</b>	<b>324,729.00</b>	<b>2,208.80</b>	<b>0.68%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(326,937.80)</b>	<b>(324,729.00)</b>	<b>(2,208.80)</b>	<b>0.68%</b>
Allocations: Within Departments	(239,133.39)	(261,901.22)	22,767.83	(8.69%)
Allocation:Between Departments	(11,898.62)	(8,266.81)	(3,631.81)	43.93%
Allocation:SSE	(27,734.82)		(27,734.82)	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(48,170.97)</b>	<b>(54,560.97)</b>	<b>6,390.00</b>	<b>(11.71%)</b>
Transfer Between Funds	(48,170.97)	(54,560.97)	6,390.00	(11.71%)
<b>Total Transfers</b>	<b>(48,170.97)</b>	<b>(54,560.97)</b>	<b>6,390.00</b>	<b>(11.71%)</b>

## City of Port Colborne

### Stores

#### For the Twelve Months Ending December

	YTD Dec	2022		
	ACTUAL	BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
<b>Expense</b>				
Salaries and Wages - Full Time	96,023.78	115,245.00	(19,221.22)	(16.68%)
Salaries and Wages - Part Time	12,223.16		12,223.16	0.00%
Overtime Pay	558.93		558.93	0.00%
Employee Benefits	35,397.13	43,207.00	(7,809.87)	(18.08%)
R&M - Consumables and Parts	14,197.36	3,000.00	11,197.36	373.25%
Staff Training & Development	696.39	2,900.00	(2,203.61)	(75.99%)
Travel		600.00	(600.00)	(100.00%)
<b>Total Expense</b>	<b>159,096.75</b>	<b>164,952.00</b>	<b>(5,855.25)</b>	<b>(3.55%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(159,096.75)</b>	<b>(164,952.00)</b>	<b>5,855.25</b>	<b>(3.55%)</b>
Allocations: Within Departments	8,010.63	15,617.01	(7,606.38)	(48.71%)
Allocation:Between Departments	(4,100.00)		(4,100.00)	0.00%
<b>Surplus/(Deficit) After Allocations</b>	<b>(163,007.38)</b>	<b>(180,569.01)</b>	<b>17,561.63</b>	<b>(9.73%)</b>
Transfer Between Funds	(15,432.01)	(17,438.48)	2,006.47	(11.51%)
<b>Total Transfers</b>	<b>(15,432.01)</b>	<b>(17,438.48)</b>	<b>2,006.47</b>	<b>(11.51%)</b>
<b>Surplus / (Deficit)</b>	<b>(147,575.37)</b>	<b>(163,130.53)</b>	<b>15,555.16</b>	<b>(9.54%)</b>

## City of Port Colborne

### Transportation

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Other Revenue		2,500.00	(2,500.00)	(100.00%)
Fees	15,175.66	25,000.00	(9,824.34)	(39.30%)
<b>Total Revenue</b>	<b>15,175.66</b>	<b>27,500.00</b>	<b>(12,324.34)</b>	<b>(44.82%)</b>
<b>Expense</b>				
Salaries and Wages - Full Time	920,673.27	1,045,300.00	(124,626.73)	(11.92%)
Salaries and Wages - Part Time	123,357.78		123,357.78	0.00%
Salaries and Wages - Students	22,928.17	21,600.00	1,328.17	6.15%
Overtime Pay	63,488.09		63,488.09	0.00%
Employee Benefits	346,743.21	380,400.00	(33,656.79)	(8.85%)
Association/Membership Fees	376.51	3,400.00	(3,023.49)	(88.93%)
Comm and Public Relations	4,099.61	1,000.00	3,099.61	309.96%
Computer Software		1,000.00	(1,000.00)	(100.00%)
Contract Services	204,854.12	863,100.00	(658,245.88)	(76.27%)
Equipment - Purchase	5,017.57	5,000.00	17.57	0.35%
R&M - Consumables and Parts	292,197.47	292,900.00	(702.53)	(0.24%)
R&M - External Contractor	673,062.17		673,062.17	0.00%
R&M - Tree	6,803.06	5,600.00	1,203.06	21.48%
Staff Training & Development	19,501.09	26,700.00	(7,198.91)	(26.96%)
Subscriptions and Publications		900.00	(900.00)	(100.00%)
Telephone/Internet	2,988.30	3,300.00	(311.70)	(9.45%)
Travel	91.00	1,900.00	(1,809.00)	(95.21%)
<b>Total Expense</b>	<b>2,686,181.42</b>	<b>2,652,100.00</b>	<b>34,081.42</b>	<b>1.29%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>(2,671,005.76)</b>	<b>(2,624,600.00)</b>	<b>(46,405.76)</b>	<b>1.77%</b>
Allocations: Within Departments	291,342.17	428,811.93	(137,469.76)	(32.06%)
Allocation: Between Departments	586,756.66	529,665.94	57,090.72	10.78%
<b>Surplus/(Deficit) After Allocations</b>	<b>(3,549,104.59)</b>	<b>(3,583,077.87)</b>	<b>33,973.28</b>	<b>(0.95%)</b>
<b>Surplus / (Deficit)</b>	<b>(3,549,104.59)</b>	<b>(3,583,077.87)</b>	<b>33,973.28</b>	<b>(0.95%)</b>

**City of Port Colborne**  
**Self Sustaining Entities**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship		500.00	(500.00)	(100.00%)
Investment Income	12,368.73	4,000.00	8,368.73	209.22%
Lease Income	57,585.02	29,500.00	28,085.02	95.20%
Licences and Permits	513,250.13	419,400.00	93,850.13	22.38%
Rentals	2,953.25	9,000.00	(6,046.75)	(67.19%)
Other Revenue	1,179.61	1,000.00	179.61	17.96%
Fees	368,673.27	411,000.00	(42,326.73)	(10.30%)
Sales	1,217,751.54	1,410,400.00	(192,648.46)	(13.66%)
<b>Total Revenue</b>	<b>2,173,761.55</b>	<b>2,284,800.00</b>	<b>(111,038.45)</b>	<b>(4.86%)</b>
<b>Expense</b>				
Salaries and Wages - Full Time	317,633.62	351,200.00	(33,566.38)	(9.56%)
Salaries and Wages - Part Time	58,950.79	39,500.00	19,450.79	49.24%
Salaries and Wages - Students	205,572.92	204,800.00	772.92	0.38%
Overtime Pay	10,402.84	8,000.00	2,402.84	30.04%
Employee Benefits	123,300.17	163,200.00	(39,899.83)	(24.45%)
Association/Membership Fees	1,124.27	6,200.00	(5,075.73)	(81.87%)
Cleaning Supplies	6,832.45	8,500.00	(1,667.55)	(19.62%)
Comm and Public Relations	7,206.44	10,500.00	(3,293.56)	(31.37%)
Computer Software	2,539.96	10,000.00	(7,460.04)	(74.60%)
Contract Services	280,434.32	203,100.00	77,334.32	38.08%
Cost of of Goods Sold	232,823.23	200,000.00	32,823.23	16.41%
Equipment - Purchase	2,584.35	3,100.00	(515.65)	(16.63%)
Equipment - Rental	6,668.00	6,900.00	(232.00)	(3.36%)
Financial Expenses	518.28		518.28	0.00%
Hospitality Expense	343.15		343.15	0.00%
Office Supplies	3,089.75	6,500.00	(3,410.25)	(52.47%)
Postage & Courier	11.01	200.00	(188.99)	(94.50%)
Program Supplies	2,298.17	2,700.00	(401.83)	(14.88%)
Protective & Uniform Clothing	7,517.17	7,800.00	(282.83)	(3.63%)
R&M - Grounds	35,486.11	29,400.00	6,086.11	20.70%
R&M - Consumables and Parts	43,199.42	71,500.00	(28,300.58)	(39.58%)
Staff Training & Development	6,974.76	13,200.00	(6,225.24)	(47.16%)
SME - Consultants	56,939.16		56,939.16	0.00%
Subscriptions and Publications		16,200.00	(16,200.00)	(100.00%)
Telephone/Internet	28,635.68	33,100.00	(4,464.32)	(13.49%)
Travel	1,665.49	2,200.00	(534.51)	(24.30%)
<b>Total Expense</b>	<b>1,442,751.51</b>	<b>1,397,800.00</b>	<b>44,951.51</b>	<b>3.22%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>731,010.04</b>	<b>887,000.00</b>	<b>(155,989.96)</b>	<b>(17.59%)</b>
Allocation:SSE	750,399.87	845,850.00	(95,450.13)	(11.28%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(19,389.83)</b>	<b>41,150.00</b>	<b>(60,539.83)</b>	<b>(147.12%)</b>
Transfer to/ (from) Reserves	(19,389.83)	41,150.00	(60,539.83)	(147.12%)
<b>Total Transfers</b>	<b>(19,389.83)</b>	<b>41,150.00</b>	<b>(60,539.83)</b>	<b>(147.12%)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**City of Port Colborne**  
**Building Inspection**  
**For the Twelve Months Ending December**

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Licences and Permits	513,250.13	419,400.00	93,850.13	22.38%
<b>Total Revenue</b>	<b>513,250.13</b>	<b>419,400.00</b>	<b>93,850.13</b>	<b>22.38%</b>
<b>Expense</b>				
Salaries and Wages - Full Time	226,930.51	230,800.00	(3,869.49)	(1.68%)
Overtime Pay	309.82	8,000.00	(7,690.18)	(96.13%)
Employee Benefits	65,340.59	80,200.00	(14,859.41)	(18.53%)
Association/Membership Fees	(296.83)	2,000.00	(2,296.83)	(114.84%)
Comm and Public Relations		1,000.00	(1,000.00)	(100.00%)
Contract Services	33,975.40	2,500.00	31,475.40	1259.02%
Equipment - Purchase	53.14		53.14	0.00%
Hospitality Expense	343.15		343.15	0.00%
Office Supplies	1,760.24		1,760.24	0.00%
Postage & Courier	11.01	100.00	(88.99)	(88.99%)
Protective & Uniform Clothing	3,698.45	4,000.00	(301.55)	(7.54%)
Staff Training & Development	4,335.47	6,000.00	(1,664.53)	(27.74%)
SME - Consultants	32,280.66		32,280.66	0.00%
Subscriptions and Publications		200.00	(200.00)	(100.00%)
Telephone/Internet	1,151.00	1,800.00	(649.00)	(36.06%)
Travel	805.95	1,200.00	(394.05)	(32.84%)
<b>Total Expense</b>	<b>370,698.56</b>	<b>337,800.00</b>	<b>32,898.56</b>	<b>9.74%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>142,551.57</b>	<b>81,600.00</b>	<b>60,951.57</b>	<b>74.70%</b>
Allocation:SSE	130,962.03	81,600.00	49,362.03	60.49%
<b>Surplus/(Deficit) After Allocations</b>	<b>11,589.54</b>		<b>11,589.54</b>	<b>0.00%</b>
Transfer to/ (from) Reserves	11,589.54		11,589.54	0.00%
<b>Total Transfers</b>	<b>11,589.54</b>		<b>11,589.54</b>	<b>0.00%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Sugarloaf Marina

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Advertising and Sponsorship		500.00	(500.00)	(100.00%)
Lease Income	51,504.43	25,000.00	26,504.43	106.02%
Rentals	2,953.25	9,000.00	(6,046.75)	(67.19%)
Other Revenue	1,179.61	1,000.00	179.61	17.96%
Fees	6,136.13	6,000.00	136.13	2.27%
Sales	1,175,627.89	1,367,500.00	(191,872.11)	(14.03%)
<b>Total Revenue</b>	<b>1,237,401.31</b>	<b>1,409,000.00</b>	<b>(171,598.69)</b>	<b>(12.18%)</b>
<b>Expense</b>				
Salaries and Wages - Full Time	90,703.11	120,400.00	(29,696.89)	(24.67%)
Salaries and Wages - Part Time	45,681.16	21,700.00	23,981.16	110.51%
Salaries and Wages - Students	112,365.78	97,000.00	15,365.78	15.84%
Overtime Pay	10,093.02		10,093.02	0.00%
Employee Benefits	46,832.06	57,900.00	(11,067.94)	(19.12%)
Association/Membership Fees	1,406.10	3,000.00	(1,593.90)	(53.13%)
Cleaning Supplies	5,989.93	5,000.00	989.93	19.80%
Comm and Public Relations	2,702.00	4,500.00	(1,798.00)	(39.96%)
Computer Software	2,539.96	10,000.00	(7,460.04)	(74.60%)
Contract Services	144,085.08	100,000.00	44,085.08	44.09%
Cost of of Goods Sold	232,823.23	200,000.00	32,823.23	16.41%
Equipment - Purchase	2,208.18	2,000.00	208.18	10.41%
Financial Expenses	518.28		518.28	0.00%
Office Supplies	1,329.51	5,000.00	(3,670.49)	(73.41%)
Postage & Courier		100.00	(100.00)	(100.00%)
Program Supplies	1,728.52	1,500.00	228.52	15.23%
Protective & Uniform Clothing	3,091.82	2,500.00	591.82	23.67%
R&M - Grounds	22,997.13	15,000.00	7,997.13	53.31%
R&M - Consumables and Parts	43,199.42	71,500.00	(28,300.58)	(39.58%)
Staff Training & Development	2,639.29	5,200.00	(2,560.71)	(49.24%)
Telephone/Internet	27,053.15	30,000.00	(2,946.85)	(9.82%)
Travel	859.54	1,000.00	(140.46)	(14.05%)
<b>Total Expense</b>	<b>800,846.27</b>	<b>753,300.00</b>	<b>47,546.27</b>	<b>6.31%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>436,555.04</b>	<b>655,700.00</b>	<b>(219,144.96)</b>	<b>(33.42%)</b>
Allocation:SSE	469,069.14	622,000.00	(152,930.86)	(24.59%)
<b>Surplus/(Deficit) After Allocations</b>	<b>(32,514.10)</b>	<b>33,700.00</b>	<b>(66,214.10)</b>	<b>(196.48%)</b>
Transfer to/ (from) Reserves	(32,514.10)	33,700.00	(66,214.10)	(196.48%)
<b>Total Transfers</b>	<b>(32,514.10)</b>	<b>33,700.00</b>	<b>(66,214.10)</b>	<b>(196.48%)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Nickel Beach

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Lease Income	6,080.59	4,500.00	1,580.59	35.12%
Fees	362,537.14	405,000.00	(42,462.86)	(10.48%)
<b>Total Revenue</b>	<b>368,617.73</b>	<b>409,500.00</b>	<b>(40,882.27)</b>	<b>(9.98%)</b>
<b>Expense</b>				
Salaries and Wages - Part Time	13,269.63	17,800.00	(4,530.37)	(25.45%)
Salaries and Wages - Students	93,207.14	107,800.00	(14,592.86)	(13.54%)
Employee Benefits	11,127.52	25,100.00	(13,972.48)	(55.67%)
Cleaning Supplies	842.52	3,500.00	(2,657.48)	(75.93%)
Comm and Public Relations	4,504.44	5,000.00	(495.56)	(9.91%)
Contract Services	94,036.95	98,500.00	(4,463.05)	(4.53%)
Office Supplies		1,500.00	(1,500.00)	(100.00%)
Program Supplies	569.65	1,200.00	(630.35)	(52.53%)
Protective & Uniform Clothing	726.90	1,300.00	(573.10)	(44.08%)
R&M - Grounds	3,971.12	5,500.00	(1,528.88)	(27.80%)
Staff Training & Development		2,000.00	(2,000.00)	(100.00%)
SME - Consultants	24,658.50		24,658.50	0.00%
Subscriptions and Publications		16,000.00	(16,000.00)	(100.00%)
Telephone/Internet	431.53	1,300.00	(868.47)	(66.81%)
<b>Total Expense</b>	<b>247,345.90</b>	<b>286,500.00</b>	<b>(39,154.10)</b>	<b>(13.67%)</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>121,271.83</b>	<b>123,000.00</b>	<b>(1,728.17)</b>	<b>(1.41%)</b>
Allocation:SSE	119,737.10	122,250.00	(2,512.90)	(2.06%)
<b>Surplus/(Deficit) After Allocations</b>	<b>1,534.73</b>	<b>750.00</b>	<b>784.73</b>	<b>104.63%</b>
Transfer to/ (from) Reserves	1,534.73	750.00	784.73	104.63%
<b>Total Transfers</b>	<b>1,534.73</b>	<b>750.00</b>	<b>784.73</b>	<b>104.63%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City of Port Colborne

### Cemetery

#### For the Twelve Months Ending December

	YTD Dec ACTUAL	2022 BUDGET	VARIANCE	VAR %
<b>Revenue</b>				
Investment Income	12,368.73	4,000.00	8,368.73	209.22%
Sales	42,123.65	42,900.00	(776.35)	(1.81%)
<b>Total Revenue</b>	<b>54,492.38</b>	<b>46,900.00</b>	<b>7,592.38</b>	<b>16.19%</b>
<b>Expense</b>				
Association/Membership Fees	15.00	1,200.00	(1,185.00)	(98.75%)
Contract Services	8,336.89	2,100.00	6,236.89	296.99%
Equipment - Purchase	323.03	1,100.00	(776.97)	(70.63%)
Equipment - Rental	6,668.00	6,900.00	(232.00)	(3.36%)
R&M - Grounds	8,517.86	8,900.00	(382.14)	(4.29%)
<b>Total Expense</b>	<b>23,860.78</b>	<b>20,200.00</b>	<b>3,660.78</b>	<b>18.12%</b>
<b>Surplus/(Deficit) Before Allocation</b>	<b>30,631.60</b>	<b>26,700.00</b>	<b>3,931.60</b>	<b>14.73%</b>
Allocation:SSE	30,631.60	20,000.00	10,631.60	53.16%
<b>Surplus/(Deficit) After Allocations</b>		<b>6,700.00</b>	<b>(6,700.00)</b>	<b>(100.00%)</b>
Transfer to/ (from) Reserves		6,700.00	(6,700.00)	(100.00%)
<b>Total Transfers</b>		<b>6,700.00</b>	<b>(6,700.00)</b>	<b>(100.00%)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>