Corporate Services

May 24, 2021



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Agenda

Slide 3 – Global Initiatives Across Corporate Services

Departments	People	Achievements	On-going / Upcoming	Metrics
Customer Service	Slide 4	Slide 5	Slide 5	Slide 6
Financial Services	Slide 11	Slide 12	Slide 12	Slide 13
Human Resources	Slide 14	Slide 15	Slide 15	Slide 16
Information Technology	Slide 17	Slide 18	Slide 18	Slide 19
Recreation	Slide 20	Slide 21	Slide 21	Slide 22

Acting Director of Planning and Development will report on the activities of the Clerk's division when presenting Planning and Development at a future meeting.



Global Initiatives across Corporate Services

Managing the Day-to-day

- Customer
- People
- Simplicity
- Value

Moving Forward

- Continuous Improvement
- Directional

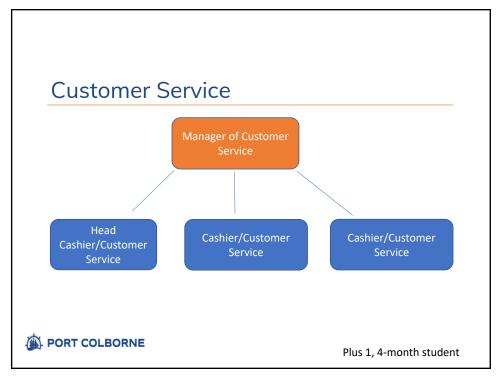
Administrative Initiatives

- Tactical Plan linked to the Strategic Plan
- Multi-year Departmental Financial and People Plans
- Metrics to KPI Development and then Targets

The **On-going/Upcoming** comments in this presentation generally represent a 1-year view of priorities. A multiyear model will be developed through the tactical planning process and will be in place by the end of the



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Customer Service

Achievements

- Internal Knowledgebase. Policy & Procedure Review.
- Citizen Feedback Form.
- Website Feedback Form.
- Improved Telephone System. Specialized phones installed for Customer
- New and Improved website.
- After hours phone menu.
 Appropriate phone queue messaging.
- Centralized certificate of insurance tracking.
- Hired 3rd Cashier/Customer Service Representative.
- Dedicated Customer Service email and inbox.
- Customer Service break schedule to have
- appropriate coverage for citizen inquiries.
 Customer Service shared calendar for City Hall citizen appointments.
- Reviewed all web pages and fixed all broken links from switch over.

On-going / Upcoming

- Virtual City Hall.
- Onetime online payments.
- Credit card payments.
 Online donations and donation receipts.
- City Wide Mobile Application.
- PORTicipate pass program. Email subscription marketing.
- Internal communications.
- Intranet for Corporate Services and all City staff.
- Website governance.
- AODA compliance.
- Convert all PDF forms online to be fillable PDF
- Quality model for Customer Service.
- Reviewing office functions to prevent unnecessary duplications in work/functions.



Customer Service

1,478 Citizen

Number of Calls Received by Customer Service
January - April 2021

5,423

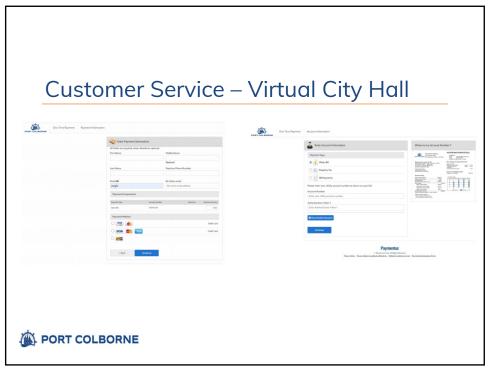
Average Conversation Time:

2 minutes

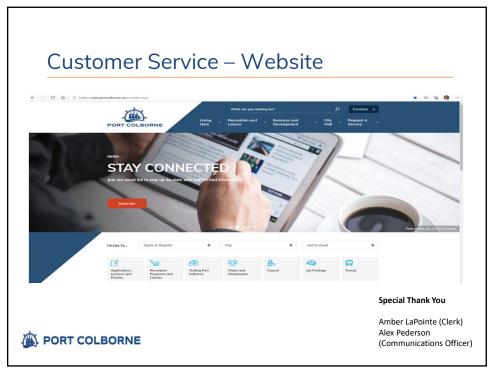
93.7% of all calls seconds

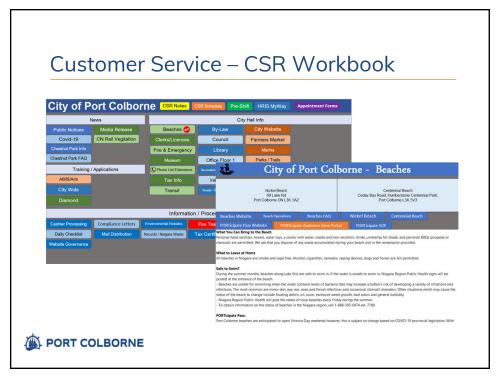


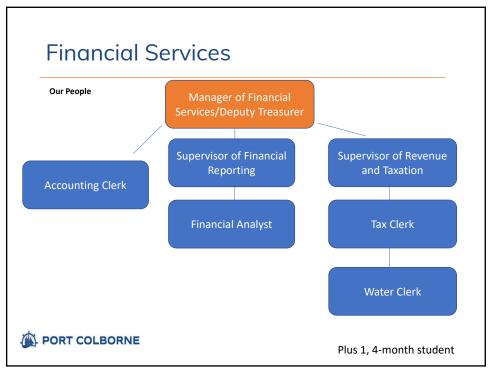
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Financial Services

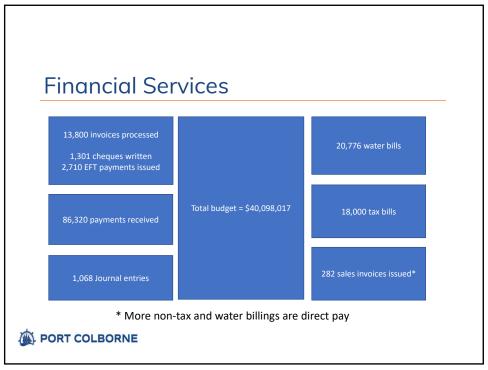
Achievements

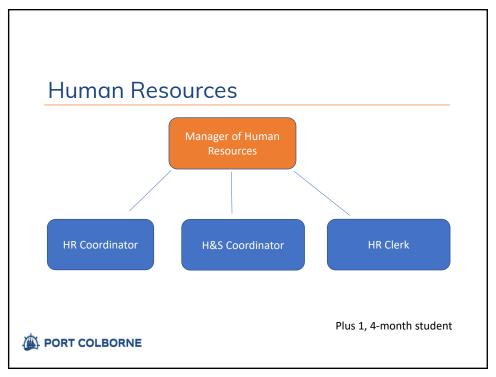
- Budget Development (Format & Timing).
- Policy Development (Borrowing, Investing, Reserve and Tangible Capital Assets).
- New Year End Surplus/(Deficit) Report.
- Audited Financial Statements (Format & Timing).
 - To be presented at June 14 meeting.
- Phase 1 New Account Structure.
- Project Costing Drains and Capital.

On-going/Upcoming

- Business Plan Document to support Budget Development.
- Multi-Year Budget Corporate Services.
- Storm Sewer Rate Allocation.
- Monthly water billing.
- Tri-Annual Financial Reporting.
- Phase 2 New Account Structure.
- New Internal Financial Reporting.
- Update User Fees.
- Updated Asset Management Plan.
- Financial Analysis
 Pull Water Co.
 - Bulk Water Operation.Overhead allocations.
- Procurement
 - Policy and templates/Purchasing Card/Contract Review/Process Review.
 - Online procurement.
- Property Tax Review.







Human Resources

Achievements

- 3rd Bi-annual workplace survey.
- Joined the Coalition of Inclusive Municipalities and have active involvement in several sub committees of the Local Area Municipalities Committee.
- Negotiated a 4-year extension to CUPE agreements.
- Established regular Union Management meetings.
- Rolled out City-wide workplace violence and harassment training on updated policy.
- Non-Union compensation review.
- LinkedIn learning rollout to help create a learning culture and provide ongoing learning opportunities.
- Comprehensive policy review of HR policies resulting in the updating of several polices to reflect the current realities of our workplace.

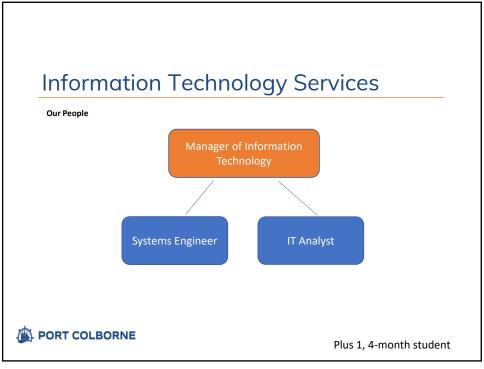


On-going/Upcoming

- Performance Development Program tied to competencies, education and training.
- New recognition program.
- · City-wide succession plan.
- Leadership Development Program.
- Establishment of a Diversity and Inclusion Committee.
- Health and Safety.
- · AODA Compliance.
- Creation and implementation of diversity and inclusion training.
- Enchantments to the onboarding program.
- Establishment of a Wellness Committee to focus on wellness initiatives in the workplace.
- Establishing and fostering a learning culture.
- Review of CUPE job descriptions and salary banding.
- Creation of a Corporate Negotiation strategy for future rounds of Collective Bargaining.

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Human Resources 9 workplace accidents 2 near misses 4 vehicle incidents 2 unfilled positions 33 filled positions 6 retirements Personnel Budget = \$16,253,600 40.5% of Combined Levy and Rate Budget 243 Headcount* * Plus Fire volunteers and Council members



Information Technology Services

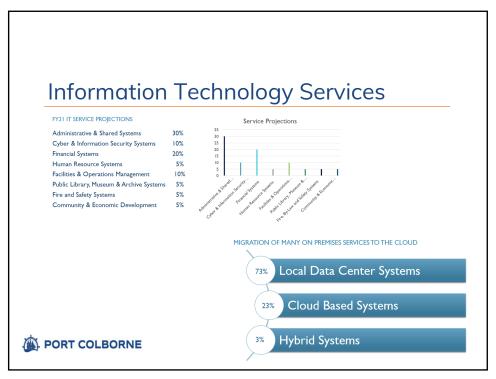
Achievements

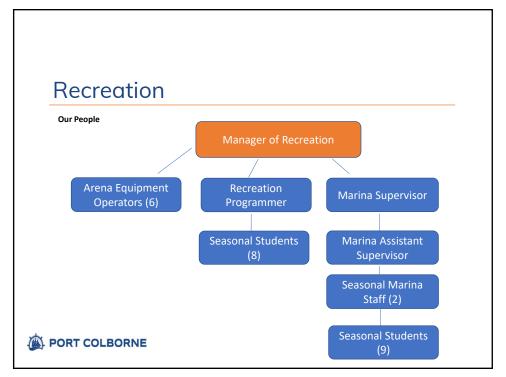
- Cyber Security Recently added cyber, email and on premises server third party security support.
- Upgraded City VPN.
- Replaced network switches as VHWC, Marina, Museum and the Library.
- Replaced the WiFi at City Hall.
- Migrated ARCGIS (used in mapping) and AIMS (used for parking tickets) to the cloud.
- Supported the addition of work order/workflow applications to CityWide.
- Implemented Office 365 in the cloud (included the migration to Outlook).
- Deployed Microsoft Teams, Remote Access (so IT can support users anywhere) and online digital COVID screening.
- Supported new website implementation.

On-going/Upcoming

- Continued Microsoft training leveraging LinkedIn program where appropriate.
- Centralized, Secure backup solution.
- Genetec Security System Upgrade and NRPS Federation.
- To be proposed network upgrades to FIBER at various city sites (VHWC, Library/Museum, Marina/HH Knoll).
- Develop and implement mobile device guidelines.
- Support the implementation of building permit application software that also accepts online navment
- Continue the move to the cloud with a <u>cloud</u> <u>first strategy</u>.







City Services Recreation Achievements On-going / Upcoming Memorandum of Understanding between the Operationalized the Vale Health & Wellness Centre, TA Lannan Sports Complex, City of Port Colborne and the YMCA of Niagara Sugarloaf Marina, and Nickel Beach through the (expanding connectivity). pandemic. All the City's major recreation Nickel Beach development - infrastructure facilities were able to operate under restrictions upgrades and enhancements to the property and offer safe programming opportunities to including entrance and beachfront. residents and visitors. Online ticketing/event solutions – support beach Expanded on half ice training model for small usage. child and youth groups - increasing overall Operationalizing Centennial - Cedar Bay Beach rentals. Model shared and duplicated by other Sugarloaf Marina strategic business plan. Niagara municipalities. Sugarloaf Marina maintenance work -Offered safe programming options for the concrete pad to raise fuel docks and senior demographic at the VHWC. continue with hydro pedestal replacement Staff training and accreditation through program. Ontario Recreation Facilities Association. "Connected City" - enhancing internet and WiFi at the VHWC, Sugarloaf Marina, beaches and major parks. Continue work with Active Transportation to enhance connectiveness of trails and cycling PORT COLBORNE routes. Review Parks Recreation Equipment.

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