

Appendix B - Capital and Related Projects Summary

Project Name	ID	Department	Year	2022 Year-End Balance /2023 Budget	Spending 2023 T1 (as of May 20, 2023)	Recommended Funding Change T1	T1 Balance	Completed (Yes/No) /Transferred	Project Progress Update Notes T1	Projected Completion (Year)	Projected Completion (Trimester)
Active Transportation Masterplan	200-PW-L51	Corporate Leadership Team	2020	100,000	-		100,000	No	In progress with subject matter expert	2024	T3
Elm St & Elgin St Intersection	20C-PW-L16	Public Works	2020	41,284	-		41,284	Yes	Proceeded with alternative plan, funded from operating, project close out		
Urban Forest Management Plan	200-PW-L45	Public Works	2020	59,484	-	60,000	119,484	No	In progress with subject matter expert. Request budget increase by 60,000, funded from Under/Over Reserve	2023	T3
PC Operations Centre Upgrades	20C-PW-L39	Public Works	2020	149,468	(5,321)		144,147	No	In design	2023	T3
IT - Server Room Relocation	20C-CS-L55	Corporate Services	2020	39,713	(2,595)		37,118	No	Infrastructure division is working with a contractor to complete the final construction components of this project	2023	T2
Infrastructure Needs Studies	21C-PW-B22	Public Works	2021	219,942	(65,637)		154,304	No	In progress with subject matter expert	2023	T3
Tennessee Gate Inspect & Design	21C-PW-B30	Public Works	2021	14,848	-		14,848	No	Design completed, waiting for invoices	2023	T2
Erie St Wtmain Design & Inspec	21C-PW-R45	Public Works	2021	-	-		-	Yes	Design completed, overbudget closed out to construction project 22C-PW-R48		
Erie St Wtmain Replacement Project	21C-PW-R48	Public Works	2021	793,491	(227,367)		566,124	No	Substantially completed, potential litigation	2023	T2
Project Management	21O-PW-R41	Public Works	2021	141,539	(12,913)		128,626	No	In progress with subject matter expert	2023	T3
VHWC Air Removal Unit	21C-PW-B14	Public Works	2021	18,000	-	22,000	40,000	No	Contractor retained, increase budget by 22,000, fund from Under/Over Reserve	2023	T3
Fire Station HVAC Upgrades	21C-PW-B16	Public Works	2021	12,200	-		12,200	Yes	Completed in 2022		
City Hall Elevator Repairs	21C-PW-R39	Public Works	2021	80,111	(83,367)		(3,256)	Yes	Completed		
Community Impro Plans Review	21C-ED-R47	Economic Develop	2021	63,725	(10,941)		52,784	No	Project almost complete, final report to council in September 2023	2023	T3
Site Remediation	21C-PW-B29	Economic Develop	2021	128,484	-		128,484	No	Under investigation, risk assessment need to be completed. Project on going	2023	T3
B.4 Records Management	22C-LS-B17	Legislative Services	2022	110,000	-		110,000	No	Expected to ramp up in Q3 2023	2024	T3
A.13 Waterfront Centre	22C-PW-B13	Corporate Leadership Team	2022	966,270	(75,758)		890,512	No	Working closely with project architect on concept plans and with environmental consultants to ascertain contamination/remediation plans. Stakeholder and community open house scheduled for June 14th. Filing financial reports with federal government to be reimbursed for eligible project expenses. Project is ongoing	2024	T3
E.8 Lockview Park Construction	22C-PW-B43	Corporate Leadership Team	2022	337,376	-		337,376	No	In design, project on going	2024	T3
E.1 Friendship Trail Crossing	22C-PW-B36	Public Works	2022	77,741	-		77,741	No	Project completed, except signage	2023	T3
E.2 Welland St to Beach Trail	22C-PW-B37	Public Works	2022	475,978	-		475,978	No	In design	2026	T3
E.6 Promenade Improvements	22C-PW-B41	Public Works	2022	250,000	(1,979)		248,021	No	In progress, concrete work completed, railing painting outstanding	2023	T3

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F.5 Firelane Survey	22C-PW-B48	Public Works	2022	30,000	(17,808)		12,192	No	Project completed, waiting for invoices	2023	T2
G.2 White Road Guiderail Rplc	22C-PW-B53	Public Works	2022	100,000	-		100,000	No	Permit received, awaiting CN inspection	2023	T3
G.3 Rail Crossing Safety	22C-PW-B54	Public Works	2022	104,047	-		104,047	No	project completed, except for stop sign recommendation, budget reduce to 30k	2023	T3
G.5 Hawthorne Heights Parking	22C-PW-B56	Public Works	2022	15,000	-		15,000	No	Contractor retained	2023	T3
G.8 OSIM Culvert and Structure	22C-PW-B59	Public Works	2022	155,500	-		155,500	No	In design	2024	T2
2022-73 Lion's Field Streetscape	22C-PW-R04	Public Works	2022	290,000	-		290,000	No	Going to tender	2023	T3
I.1 Neff St Outlet Retrofit	22C-SS-B64	Storm Sewer	2022	259,071	(4,508)	200,000	454,563	No	Project estimate requires adjustment, request budget increase 200,000, fund by Storm Sewer Reserve	2023	T3
F.1 Regulatory Sign Inventory	22C-PW-B44	Public Works	2022	30,000	-		30,000	No	In progress with subject matter expert	2023	T3
F.2 Engineering Design Std	22C-PW-B45	Public Works	2022	30,000	-		30,000	No	In progress with subject matter expert	2024	T1
G.1 Street Light Repairs	22C-PW-B52	Public Works	2022	96,887	-		96,887	No	On going, two out of five repairs are underway	2023	T3
B.10 Water Rescue Program	22C-FB-B23	Community Safety	2022	30,000	(29,185)		815	Yes	Completed		
B.5 CH 2nd Floor Furniture	22C-LS-B18	CAO's Office	2022	35,000	-		35,000	No	Under review, as a result of Org change	2023	T3
Library Entrance Improvement	22C-LB-R13	Library	2022	20,000	-		20,000	No	Ordered parts, waiting for delivery	2023	T3
Library Auditorium Door	22C-LB-R14	Library	2022	5,000	500		5,500	No	Ordered parts, waiting for delivery	2023	T3
Library Generator	22C-LB-R16	Library	2022	10,000	(12,822)		(2,822)	Yes	Completed		
O.2 New Washroom & First Aid B	22C-BE-B82	Beaches	2022	116,701	(48,300)		68,401	No	The final stairs installation is scheduled in June and July	2023	T2
Q.1 HVAC Roof Top Unit Replace	22C-MA-B86	Marina	2022	24,500	-		24,500	No	Parts ordered	2023	T3
Marina Building Improvements	22C-MA-R25	Marina	2022	94,236	-		94,236	No	Internal discussion on project scope and options	2023	T3
N.1 Delta Y System Conversion	22C-MU-B78	Museum	2022	65,000	-		65,000	No	Working with CNP - CNP timeline dependant	2023	T3
N.2 PA System Supplement	22C-MU-B79	Museum	2022	15,581	(1,423)		14,158	Yes	Completed	2023	T1
N.3 Theatre Entrance Roof	22C-MU-B80	Museum	2022	26,211	-		26,211	No	Replacement quote over 80k, alternative repair scheduled within budget (anticipate 10-15 yr useful life)	2023	T2
A.3 CH Fire Panel Replacement	22C-PW-B03	Public Works	2022	13,500	-		13,500	No	Parts ordered	2023	T3
A.7 VHWC Tile Replacement	22C-PW-B07	Public Works	2022	55,369	-		55,369	No	Reviewing the project scope to determine the need	2023	T3
A.8 VHWC Parking Lot LED Retro	22C-PW-B08	Public Works	2022	33,000	(21,760)		11,240	Yes	Completed		
A.12 CH AODA renovation	22C-PW-B12	Public Works	2022	231,000	(2,242)	(100,000)	128,758	No	Rescoped the project, decrease the budget to \$100,000. Transfer \$100,000 to Under/Over Reserve.	2023	T3
F.4 Phase 2 Building Condition	22C-PW-B47	Public Works	2022	93,496	(21,724)		71,772	No	In progress with subject matter expert	2023	T3
Remote monitoring systems - Multiple City Facilities	22C-PW-R01	Public Works	2022	15,000	-		15,000	No	Parts ordered	2023	T3
2022-73 VHWC Roof Repair	22C-PW-R03	Public Works	2022	-	-		-	Duplicate			
VHWC Cooling Tower Replacement	22C-PW-R22	Public Works	2022	-	-		-	Duplicate			
West St Streetscaping	22C-PW-R23	Public Works	2022	437,150	-		437,150	No	Planning with granting agency	2024	T3
I.2 Electrical Motor SoftStart	22C-SS-B65	Storm Sewer	2022	5,600	-		5,600	No	Contractor retained	2023	T2

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B.3 Asphalt Hot Box	22C-PW-B16	Public Works	2022	60,000	(57,168)		2,832	Yes	Completed		
B.6 Passenger Truck	22C-PW-B19	Public Works	2022	46,000	(51,181)		(5,181)	Yes	Completed		
B.7 2022 Fleet Replacement	22C-PW-B20	Public Works	2022	-	-		-	Duplicate			
B.11 Passenger Truck - Drains	22C-PW-B24	Public Works	2022	74,500	(73,869)		631	Yes	Completed		
I.3 Trailer Mount 6" Pump	22C-SS-B66	Storm Sewer	2022	53,304	(130,758)	46,304	(31,151)	Yes	Completed, funds transfer from Project 22C-WW-B66. Overbudget amount fund from Storm Sewer and Wastewater Reserve respectively		
B.13 Passenger Truck - WT/WW	22C-WW-B26	Water	2022	46,000	(54,510)		(8,510)	Yes	Completed, overbudget amount fund from water Res		
HR Management & ITS Review	22C-CS-R21	Corporate Services	2022	22,896	-		22,896	Yes	HR Management Review has been completed		
Fire Service Digitization	22C-FB-R19	Corporate Services	2022	35,827	(53,401)		(17,574)	Yes	Solution and equipment has been implemented.		
C.3 IT Evergreening	22C-CS-B30	Corporate Services	2022	34,395	(13,662)		20,733	No	Lifecycle replacements have been completed, except for the TVs at VHWC	2023	T2
C.4 Video Surveillance Program	22C-CS-B31	Corporate Services	2022	69,167	(377)	(68,791)	-	No	Ongoing search of vendor for suitable solution. Merge this project into 23C-IT-BC8	2024	T3
C.6 Lotus Migration & B Permit	22C-CS-B33	Corporate Services	2022	50,980	(6,739)		44,241	Yes	Lotus migration review has been completed.		
C.7 Boardroom Tech Upgrade	22C-CS-B34	Corporate Services	2022	60,000	(22,374)		37,626	No	Equipment on-order. Expected completion in 2023 T2.	2023	T2
Telecommunication System	22C-CS-R18	Corporate Services	2022	91,259	(8,218)		83,042	No	Solution selected, in progress with implementer.	2023	T3
PW Permit Digitization	22C-PW-R20	Corporate Services	2022	25,440	-		25,440	No	Internal Discussion	2023	T3
Library Fibre and Voice Svcs	22C-LB-R12	Library	2022	4,966	-		4,966	Yes	Completed		
C.2 Route Patrol Software	22C-PW-B29	Public Works	2022	15,265	-		15,265	No	In progress with subject matter expert	2023	T3
F.3 Marina & PC Grain Seawall	22C-PW-B46	Public Works	2022	60,000	-		60,000	No	In progress with subject matter expert	2024	T2
H.1 Service Club Sign	22C-PW-B62	Public Works	2022	15,000	-		15,000	No	Waiting for installation	2023	T3
H.2 PC Sign Renewal	22C-PW-B63	Public Works	2022	-	-		-	Duplicate			
Wayfindings	22C-PW-R24	Public Works	2022	130,000	-		130,000	No	Planning with granting agency	2024	T3
F.7 Development Charge Review	22C-LS-B50	Legislative Services	2022	50,000	-		50,000	No	Project to start this summer and anticipate it being completed by end of 2023/ beginning of 2024	2024	T1
P.1 Cemetery Land Acquisition	22C-CE-B85	Cemetery	2022	-	-		-	Duplicate			
D.1 Industrial Park Readiness	22C-ED-B35	Economic Develop	2022	85,495	(3,348)		82,147	No	Continuing to get City's Invertose industrial property ready for market in Q4/2023. Relocating a water line and minor asphalt work and tree clearing to complete.	2023	T3
#A Stormwater Mgmt Strategy	22C-WW-R06	Wastewater	2022	200,000	(10,691)		189,309	No	In progress. Associated Engineering Retained	2023	T3
#B Investigation & Remediation	22C-WW-R07	Wastewater	2022	178,679	(4,332)		174,347	No	Consultant retained (GMBP) In progress	2023	T3

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#C Public Education Campaign	22C-WW-R08	Wastewater	2022	30,000	-		30,000	No	To be completed internally	2023	T3
#D Pollution Prevention	22C-WW-R09	Wastewater	2022	250,000	(21,016)		228,984	No	In progress. GMBP retained	2024	T3
#E Mtnc Hole & Mainline Sewer	22C-WW-R10	Wastewater	2022	179,760	(41,213)		138,547	No	In Progress. Contractor Retained	2023	T3
I.4 + J.2 CLI-ECAs Studies	22C-SS-B67	Storm Sewer	2022	120,000	-		120,000	No	Reviewing the project	2024	T3
I.5 Pumping Station Upgrades	22C-SS-B68	Storm Sewer	2022	35,000	(18,767)		16,233	Yes	Completed		
I.6 Storm Pond Cleaning & Mtnc	22C-SS-B69	Storm Sewer	2022	75,000	-		75,000	No	Consultant/contractor to be retained	2024	T3
J.1 Trailer Mount 6" Pump	22C-WW-B66	Wastewater	2022	46,304	-	(46,304)	(0)	Yes	Project Complete. Funds transferred to 22C-SS-B66.		
J.5 Clarke Area inflow reduction	22C-WW-B72	Wastewater	2022	640,000	-		640,000	No	Kick-off meeting held. Possibly reconfigure project	2024	T3
K.2 Watermain Replacement	22C-WW-B73	Water	2022	-	-		-	Duplicate			
Q.5 Dredging Project Planning	22C-MA-B90	Marina	2022	82,680	-		82,680	No	Initial application submitted, awaits for Ministry's permit and recommendations	2024	T2
Marina Security Upgrade	22C-MA-R26	Marina	2022	50,000	-		50,000	No	Quotes received, currently being reviewed	2023	T3
E.5 Main Street Banners	22C-PW-B40	Public Works	2022	20,000	-		20,000	No	Internal Discussion on the best use of funds	2023	T3
E.7 Lock 8 Park Improvements	22C-PW-B42	Public Works	2022	250,000	-		250,000	No	Some repairs and landscaping work are scheduled in the summer. Pending main design work from Region	2024	T2
Nickel Beach Capital Upgrades	23C-BE-R01	Beaches	2023	1,300,000	(149,385)	(500,000)	650,615	No	Under construction, phase 1 completed. Reduce budget to 800,000, excess funds 500k go back to TCA Reserve	2023	T3
G.1 Culvert Design	23C-PW-BG1	Public Works	2023	50,000	-		50,000	No	In design	2023	T3
G.2 Firelane Design	23C-PW-BG2	Public Works	2023	20,000	-		20,000	No	In design	2023	T3
G.3 Road End Gate Access	23C-PW-BG3	Public Works	2023	30,000	-		30,000	No	In progress with subject matter expert	2023	T3
G.6 Snider Rd Culvert	23C-PW-BG6	Public Works	2023	40,000	-		40,000	No	Additional culverts are being installed	2023	T2
G.7 Catharine St Rail Rehab	23C-PW-BG7	Public Works	2023	45,000	-		45,000	No	Title change, suppose to be Elm St. Held up by the GIO rail and region negotiation	2024	T3
HH Knoll Pedestrian Bridge	23C-PW-R03	Public Works	2023	89,930	(15,193)		74,737	No	Project completed, waiting for invoices	2023	T2
G.4 Annual Sidewalk	23C-RD-BG4	Public Works	2023	300,000	(23,320)		276,680	No	Contracted 100k in replacement, remaining funds under review	2023	T3
Sugarloaf Archeological Resrch	23C-PW-R05	Public Works	2023	435,000	(6,831)		428,169	No	Held up by community groups	2023	T3
F.2 Infra Need Study- Non-Core	23C-PW-BF2	Public Works	2023	300,000	-		300,000	No	In progress with subject matter expert	2024	T2
F.3 Council Composition Review	23C-LS-BF3	CAO's Office	2023	50,000	-		50,000	No	Timing under review	2024	T3
K.1 Library Annual Allocation	No Project ID	Library	2023	-	-		-	Yes	Transfer to Library Reserve		
K.2 Library Elevator Moderniza	23C-LB-BK2	Library	2023	115,000	(1,119)	35,000	148,881	No	Recommendation report received, require more funding due to custom elevator design. Request budget increase to 150,000, funded by Library Capital Reserve	2024	T1

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K.3 Library Flat Roof Repairs	23C-LB-BK3	Library	2023	65,000	-		65,000	No	Obtaining quotes, anticipate under budget	2023	T2
K.4 Library Backflow Upgrades	23C-LB-BK4	Library	2023	19,500	-		19,500	No	Internal discussion, need further investigation	2023	T3
L.1 Carriage House Restoration	23C-MU-BL1	Museum	2023	5,000	-		5,000	No	Work has started, expected to be completed by August 30, 2023	2023	T2
L.2 Exhibit Cases	23C-MU-BL2	Museum	2023	15,000	(11,306)		3,694	No	Main exhibit cases purchased, planning to purchase a case for Christmas Exhibit with remaining funds	2023	T3
L.3 HRC Decking+Walkway	23C-MU-BL3	Museum	2023	31,000	-		31,000	No	Obtaining quotes	2023	T3
L.4 William's Home Repair	23C-MU-BL4	Museum	2023	18,000	-		18,000	No	Work is scheduled	2023	T2
L.5 Stair and Walkway Rplc	23C-MU-BL5	Museum	2023	17,000	-		17,000	No	Obtaining quotes	2023	T3
M.1 Roselawn Interior	23C-RL-BM1	Museum	2023	20,000	-		20,000	No	Renovation of Programming Space Completed (Volunteers), Moving on to next room (on going)	2023	T3
M.2 Roselawn Flooring	23C-RL-BM2	Museum	2023	21,000	-		21,000	No	Obtaining quotes	2023	T3
A.1 City Hall Roof Replacement	23C-FA-BA1	Public Works	2023	450,000	-		450,000	No	Work scheduled, expect completion by July	2023	T2
A.2 VHWC Thermal Window Film	23C-FA-BA2	Public Works	2023	22,000	-		22,000	No	Collaborating with YMCA to secure the contractor	2023	T3
A.3 Committee Rm 3 Refurbish	23C-FA-BA3	Public Works	2023	23,000	-		23,000	No	Project rescoped to painting and minor ceiling tile replacement, reduce budget to 10k, close out the excess funds to Under/Over Reserve	2023	T3
A.4 VHWC Compressor	22C-PW-R22	Public Works	2023	450,000	-		450,000	No	Completed, waiting for invoices	2023	T2
2023-06 VHWC Roof Repair	22C-PW-R03	Public Works	2023	2,052,047	-		2,052,047	No	Contractor retained	2023	T2
B.1 Fire Engine 2 Replacement	23C-FL-BB1	Community Safety	2023	910,000	-		910,000	No	Waiting for delivery	2023	T2
B.2 Harley Rake Attachment	23C-FL-BB2	Public Works	2023	21,000	-		21,000	No	On order	2023	T3
B.3 Water/Wastewater Backhoe	23C-FL-BB3	Public Works	2023	250,000	-		250,000	No	Just delivered	2023	T2
B.4 Pre-commitment for Fleet Rplc (2023)	22C-PW-B20	Public Works	2023	1,640,747	(189,897)		1,450,850	No	Ordered, waiting for delivery	2025	T3
C.1 IT Evergreening	23C-IT-BC1	Corporate Services	2023	127,500	(356)		127,144	No	In progress, equipment on order for lifecycle replacements.	2023	T3
C.2 Meeting Room Upgrades	23C-IT-BC2	Corporate Services	2023	100,000	-		100,000	No	In progress, equipment on order for meeting room solutions.	2023	T3
C.3 Facilities Security System	23C-IT-BC3	Corporate Services	2023	125,000	-	68,791	193,791	No	Reviewing options and alignment/timing with Video Surveillance program. Transferred funds from 22C-CS-B31.	2024	T1
C.4 Citywide - Planning Module	23C-IT-BC4	Corporate Services	2023	22,000	-		22,000	No	Not started.	2023	T3
C.5 By-Law System Replacement	23C-IT-BC5	Corporate Services	2023	50,000	-		50,000	No	Some equipment on order. Solution being reviewed to coincide with enterprise technology projects and strategy.	2024	T2

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C.6 WT/WW Digital System	23C-IT-BC6	Corporate Services	2023	50,000	-		50,000	No	Some equipment on order. Solution being reviewed to coincide with enterprise technology projects and strategy.	2024	T2
C.7 AMI Meter Reading	23C-IT-BC7	Corporate Services	2023	150,000	-		150,000	No	Expected to ramp up in Q3 2023.	2024	T3
C.8 Video Surveillance Program	23C-IT-BC8	Corporate Services	2023	75,000	-		75,000	No	Ongoing search of vendor for suitable solution.	2024	T3
E.2 PC Sign Renewal (2023)	22C-PW-B63	Public Works	2023	100,000	-		100,000	No	Going to tender	2023	T3
G.5 Annual Road (Base + Surf)	23C-RD-BG5	Public Works	2023	1,286,400	(212,944)		1,073,456	No	Working in progress	2023	T3
F.1 Official Plan + DC Study	23C-LS-BF1	Legislative Services	2023	250,000	-		250,000	No	Project commencing in the fall, anticipate it being completed by end of 2024	2024	T3
D.1 Cemetery Land Acquisition(2023)	22C-CE-B85	Cemetery	2023	300,330	-		300,330	No	Ongoing negotiation with property owners	2024	T3
H.1 Storm Outlet Backflow Ctr	23C-SS-BH1	Storm Sewer	2023	300,000	-		300,000	No	Consultant/contractor to be retained	2024	T3
H.2 Storm Inventory and Condit	23C-SS-BH2	Storm Sewer	2023	500,000	-		500,000	No	Work ongoing	2023	T3
H.3 Coastal Engineering Svcs	23C-SS-BH3	Storm Sewer	2023	50,000	-		50,000	No	Project not started	2023	T3
I.1 Sanitary Sewer Lining	23C-WW-BI1	Wastewater	2023	500,000	-		500,000	No	Under review with Consultant	2023	T3
I.2 Scholfield Pump Stn Upgrade	23C-WW-BI2	Wastewater	2023	40,000	-		40,000	Yes	Close project. Funds go back to wastewater Reserve		
I.3 Omer Sanitary Pipe Investi	23C-WW-BI3	Wastewater	2023	150,000	-		150,000	No	geo-tech started	2024	T3
J.1 Hydrant Painting	23C-WT-BJ1	Water	2023	55,000	-		55,000	No	Out for Tender	2023	T3
J.2 Watermain Rplc (2 of 5) 2003	22C-WW-B73	Water	2023	4,986,953	(20,777)		4,966,176	No	Currently at 60% design review for Davis street	2024	T3
Neff St Watermain Construction	23C-WW-R04	Water	2023	85,000	(18,033)		66,967	No	Will be completed in June	2023	T2
E.1 Playground Rplc - Victoria	23C-PA-BE1	Public Works	2023	252,000	-		252,000	No	Tender goes out in June	2023	T3
E.3 HH Knoll Event Lighting	23C-PA-BE3	Public Works	2023	140,000	(101,760)		38,240	No	Currently being installed	2023	T2
H.H. Knoll Park Trail	TBD	Public Works	2023	58,500			58,500	No	Approve by Report #2023-112		
H.H. Knoll Park Trail Expansion and Enhancement	TBD	Public Works	2023			85,000	85,000	No	New proposed capital project		
YMCA Pool Refurbishment	TBD	Public Works	2023			55,000	55,000	No	New proposed capital project		
Grand TOTAL				28,263,325	(1,967,691)	(143,000)	26,152,633				