

Appendix - A1 - Operating Summary

	2021					2021					Variance	
	Actual					Budget						
	Revenue	Personnel Expenses	Operating Expenses	Total Expenses	Net	Revenue	Personnel Expenses	Operating Expenses	Total Expenses	Net		
Levy												
Global	\$ 14,228,105	-\$ 6,653	\$ 1,804,901	\$ 1,798,248	\$ 12,429,856	\$ 27,203,515	\$ 35,638	\$ 7,195,991	\$ 7,231,629	\$ 19,971,886	-\$ 7,542,030	
PGA	\$ 332,154	\$ 76,356	\$ 199,643	\$ 275,998	\$ 56,156	\$ 434,800	\$ 519,800	\$ 1,517,300	\$ 2,037,100	-\$ 1,602,300	\$ 1,658,456	
BC	\$ 27,718	\$ 274,044	\$ 50,337	\$ 324,380	-\$ 296,663	\$ 130,100	\$ 891,000	\$ 223,200	\$ 1,114,200	-\$ 984,100	\$ 687,437	
Council	\$ -	\$ 78,489	\$ 14,109	\$ 92,598	-\$ 92,598	\$ -	\$ 235,100	\$ 80,400	\$ 315,500	-\$ 315,500	\$ 222,902	
CAO	\$ 5,000	\$ 297,323	\$ 36,089	\$ 333,412	-\$ 328,412	\$ 3,700	\$ 955,662	\$ 178,800	\$ 1,134,462	-\$ 1,130,762	\$ 802,350	
Corporate Services	\$ 61,961	\$ 857,764	\$ 152,320	\$ 1,010,084	-\$ 948,122	\$ 676,900	\$ 3,151,200	\$ 761,600	\$ 3,912,800	-\$ 3,235,900	\$ 2,287,778	
Planning	\$ 236,923	\$ 162,423	\$ 3,958	\$ 166,381	\$ 70,541	\$ 514,600	\$ 711,700	\$ 75,300	\$ 787,000	-\$ 272,400	\$ 342,941	
Fire	\$ 108,736	\$ 806,157	\$ 99,076	\$ 905,233	-\$ 796,497	\$ 52,100	\$ 3,267,200	\$ 322,800	\$ 3,590,000	-\$ 3,537,900	\$ 2,741,403	
Public Works	\$ 42,410	\$ 1,427,253	\$ 410,380	\$ 1,837,633	-\$ 1,795,223	\$ 230,500	\$ 4,907,700	\$ 1,876,900	\$ 6,784,600	-\$ 6,554,100	\$ 4,758,877	
	\$ 15,043,006	\$ 3,973,155	\$ 2,770,813	\$ 6,743,968	\$ 8,299,038	\$ 29,246,215	\$ 14,675,000	\$ 12,232,291	\$ 26,907,291	\$ 2,338,924	\$ 5,960,114	
Levy Budget: Self-Sustaining Entities												
Sugarloaf Marina	\$ 266,320	\$ 69,476	\$ 66,916	\$ 136,392	\$ 129,928	\$ 1,069,200	\$ 366,200	\$ 307,100	\$ 673,300	\$ 395,900	-\$ 265,972	
Nickel Beach	\$ -	\$ -	\$ 443	\$ 443	-\$ 443	\$ 196,200	\$ 89,700	\$ 51,700	\$ 141,400	\$ 54,800	-\$ 55,243	
Cemetary	\$ 10,423	\$ -	\$ 31,731	\$ 31,731	-\$ 21,308	\$ 46,900	\$ -	\$ 20,200	\$ 20,200	\$ 26,700	-\$ 48,008	
	\$ 276,743	\$ 69,476	\$ 99,090	\$ 168,566	\$ 108,177	\$ 1,312,300	\$ 455,900	\$ 379,000	\$ 834,900	\$ 477,400	-\$ 369,223	
Total Levy	\$ 15,319,749	\$ 4,042,631	\$ 2,869,902	\$ 6,912,534	\$ 8,407,216	\$ 30,558,515	\$ 15,130,900	\$ 12,611,291	\$ 27,742,191	\$ 2,816,324	\$ 5,590,892	
Rate												
Water	\$ 1,313,061	\$ 249,707	\$ 569,453	\$ 819,160	\$ 493,901	\$ 4,741,498	\$ 561,350	\$ 2,673,550	\$ 3,234,900	\$ 1,506,598	-\$ 1,012,697	
Wastewater	\$ 1,582,649	\$ 2,026	\$ 1,235,313	\$ 1,237,338	\$ 345,311	\$ 6,759,608	\$ 561,350	\$ 5,311,500	\$ 5,872,850	\$ 886,758	-\$ 541,447	
Storm Sewer	\$ 382,321	\$ -	\$ 3,805	\$ 3,805	\$ 378,516	\$ 854,720	\$ -	\$ 202,870	\$ 202,870	\$ 651,850	-\$ 273,334	
Total Rate	\$ 3,278,031	\$ 251,733	\$ 1,808,571	\$ 2,060,304	\$ 1,217,727	\$ 12,355,826	\$ 1,122,700	\$ 8,187,920	\$ 9,310,620	\$ 3,045,206	-\$ 1,827,479	
Total Levy & Rate	\$ 18,597,780	\$ 4,294,364	\$ 4,678,474	\$ 8,972,838	\$ 9,624,943	\$ 42,914,341	\$ 16,253,600	\$ 20,799,211	\$ 37,052,811	\$ 5,861,530	\$ 3,763,413	

Note: Total balances are before inter and intra departmental, capital and related project and reserves transfers. The account re-mapping project is expected to wrap up early July. These transactions will be included in the T2 reporting. For further clarity the City did not budget a surplus and the above actual figures only reflect payments to date on a cash basis. Accrual and/or commitment accounting has not been reflected above.

Appendix - A2 - Global

		90005		90010		90015		90020	
		Global Revenue		Capital - "Pay-as-you-go"		Capital - Borrowing Costs		Global Facilities	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Donations	-\$ 10.00	\$ -			-\$ 125,000	-\$ 125,000		
	Investment Income	-\$ 69,737.00	-\$ 105,000						
	Lease Income	-\$ 6,956	-\$ 40,200						
	Rentals	-\$ 14,239	-\$ 18,000						
	Other Revenue	-\$ 383,448	\$ -	-\$ 250	\$ -				
	Grant - Federal			-\$ 10,889	-\$ 555,355				
	Grant - Provincial	-\$ 1,866,736	-\$ 2,691,100						
	Grant - PY			-\$ 1,668,000	-\$ 1,668,000				
	Penalties and Interest	-\$ 254,421	-\$ 470,500						
	Property Taxes	-\$ 9,677,334	-\$ 20,577,600						
	Payment In lieu	-\$ 150,520	-\$ 384,000						
	Supplemental Tax	-\$ 566	-\$ 150,000						
	Revenue Total	-\$ 12,423,966	-\$ 24,436,400	-\$ 1,679,139	-\$ 2,642,115	-\$ 125,000	-\$ 125,000	\$ -	\$ -
Expense	Salaries and Wages - Full Time	-\$ 12,870	\$ 22,238						
	Employee Benefits	\$ 16,845	\$ 13,400						
	Association/Membership Fees								
	Auto - Fuel								
	Computer Software								
	Contract Services							\$ 120,487	\$ 457,600
	Cost of Borrowing Ext Interest					\$ 944,182			
	Cost of Borrowing Ext Principl					\$ 1,462,713			
	Credit Card Fees								
	Equipment - Rental							\$ 9,400	
	Financial Expenses								
	Land Leases							\$ 9,347	
	Insurance - Contract								
	Insurance Ded and Adm cost								
	Protective & Uniform Clothing								
	R&M Consumables and Parts							\$ 25,395	\$ 136,000
	Repairs and Maintenance - Auto								
	Staff Training & Development								
	SME - Consultants	\$ 4,615							
	Subject Matter Experts - Legal								

	Telephone/Internet	\$	6,506						
	Travel								
	Utilities - Gas						\$	52,950	\$ 170,400
	Utilities - Hydro						\$	103,143	\$ 1,053,800
	Utilities - Water						\$	30,813	\$ 194,400
	Tax Reassessment and Uncollect	\$	230,153	\$	323,996				
	Property Taxes - Rebates	\$	15,230	\$	37,000				
	Taxes Tax Incentive Grants			\$	34,000				
Expense Total		\$	302,282	\$	46,796	\$	-	\$	-
						\$	-	\$	2,406,895
							\$	342,136	\$ 2,021,600
Revenue Less Expenses		-\$	12,121,684	-\$	24,389,604	-\$	1,679,139	-\$	2,642,115
						-\$	125,000	\$	2,281,895
							\$	342,136	\$ 2,021,600

Appendix - A2 - Global

		90025		90030		Total Actual		Total Budget
		Global Fleet		Global Operations				
Account Type	Object name	Actual	Budget	Actual	Budget			
Revenue	Donations					-\$	125,010	-\$ 125,000
	Investment Income					-\$	69,737	-\$ 105,000
	Lease Income					-\$	6,956	-\$ 40,200
	Rentals					-\$	14,239	-\$ 18,000
	Other Revenue					-\$	383,698	\$ -
	Grant - Federal					-\$	10,889	-\$ 555,355
	Grant - Provincial					-\$	1,866,736	-\$ 3,109,860
	Grant - PY					-\$	1,668,000	-\$ 1,668,000
	Penalties and Interest					-\$	254,421	-\$ 470,500
	Property Taxes					-\$	9,677,334	-\$ 20,577,600
	Payment In lieu					-\$	150,520	-\$ 384,000
	Supplemental Tax					-\$	566	-\$ 150,000
Revenue Total		\$ -	\$ -	\$ -	\$ -	-\$	14,228,105	-\$ 27,203,515
Expense	Salaries and Wages - Full Time					-\$	12,870	\$ 22,238
	Employee Benefits					\$	6,217	\$ 13,400
	Association/Membership Fees			\$ 9,220	\$ 12,700	\$	8,428	\$ 12,700
	Auto - Fuel	\$ 57,030	\$ 208,500			\$	57,030	\$ 208,500
	Computer Software			\$ 117,253	\$ 274,000	\$	117,253	\$ 274,000
	Contract Services	\$ 19,216	\$ 106,000	\$ 14,107	\$ 77,500	\$	153,810	\$ 641,100
	Cost of Borrowing Ext Interest					\$	-	\$ 944,182
	Cost of Borrowing Ext Principl					\$	-	\$ 1,462,713
	Credit Card Fees			\$ 20,003	\$ 84,500	\$	20,003	\$ 84,500
	Equipment - Rental	\$ 153,136	\$ 418,200			\$	153,136	\$ 427,600
	Financial Expenses			\$ 1,439	\$ 7,000	\$	1,439	\$ 7,000
	Land Leases					\$	9,347	\$ -
	Insurance - Contract			\$ 611,515	\$ 517,500	\$	611,515	\$ 517,500
	Insurance Ded and Adm cost			\$ 25,118	\$ 150,000	\$	25,118	\$ 150,000
	Protective & Uniform Clothing			-\$ 978	\$ 32,300	-\$	978	\$ 32,300
	R&M Consumables and Parts					\$	25,395	\$ 136,000
	Repairs and Maintenance - Auto	\$ 68,298	\$ 151,800			\$	68,298	\$ 151,800
	Staff Training & Development			\$ 41,567	\$ 88,800	\$	41,567	\$ 88,800
	SME - Consultants					\$	4,615	\$ -
	Subject Matter Experts - Legal			\$ 54,719	\$ 120,000	\$	54,719	\$ 120,000

	Telephone/Internet	\$	8,418	\$	25,000	\$	6,992	\$	79,500	\$	21,916	\$	104,500
	Travel							\$	19,200	\$	-	\$	19,200
	Utilities - Gas									\$	52,950	\$	170,400
	Utilities - Hydro									\$	103,143	\$	1,053,800
	Utilities - Water									\$	30,813	\$	194,400
	Tax Reassessment and Uncollect									\$	230,153	\$	323,996
	Property Taxes - Rebates									\$	15,230	\$	37,000
	Taxes Tax Incentive Grants									\$	-	\$	34,000
Expense Total		\$	306,098	\$	909,500	\$	900,163	\$	1,455,900	\$	1,798,248	\$	7,231,629
Revenue Less Expenses		\$	306,098	\$	909,500	\$	900,163	\$	1,455,900	-\$	12,429,856	-\$	19,971,886

Appendix - A3 - Programs, Grants and Activities

		90100 Airport		90105 Animal Control		90110 Canal Days		90115 CIP Incentives	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Advertising and Sponsorship						-\$ 52,500		
	Lease Income								
	Rentals						-\$ 45,000		
	Other Revenue	-\$ 4,804							
	Fees						-\$ 38,000		
	Grants - Other								
	Grant - Provincial								
	Sales						-\$ 25,000		
	Penalties and Interest								
Revenue Total		-\$ 4,804	\$ -	\$ -	\$ -	\$ -	-\$ 160,500	\$ -	\$ -
Expense	Salaries and Wages - Students								
	Salaries and Wages - Part Time								
	Salaries and Wages - Students								
	Overtime Pay								
	Employee Benefits								
	Association/Membership Fees								
	Cleaning Supplies								
	Comm and Public Relations						\$ 20,000		
	Contract Services	\$ 29,406	\$ 30,000	\$ 60,727	\$ 189,800		\$ 75,000		
	Cost of of Goods Sold						\$ 15,000		
	Equipment - Rental						\$ 115,000		
	Grants and Sponsorship Expense						\$ 4,500		\$ 68,000
	Office Supplies								
	Program Supplies						\$ 56,000		
	Protective & Uniform Clothing								
	R&M Grounds								
	Staff Training & Development								
	SME - Consultants								
	Telephone/Internet								
	Travel								
Expense Total		\$ 29,406	\$ 30,000	\$ 60,727	\$ 189,800	\$ -	\$ 285,500	\$ -	\$ 68,000
Revenue Less Expenses		\$ 24,602	\$ 30,000	\$ 60,727	\$ 189,800	\$ -	\$ 125,000	\$ -	\$ 68,000

Appendix - A3 - Programs, Grants and Activities

		90120		90125		90126		90130	
		Civic Celebrations		Community Grants		Residential Rebates		COVID-19	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Advertising and Sponsorship								
	Lease Income								
	Rentals							\$ -	\$ 58,900
	Other Revenue								
	Fees	\$ -	-\$ 2,400						
	Grants - Other	\$ -	-\$ 26,200						
	Grant - Provincial							-\$ 125,000	\$ -
	Sales								
	Penalties and Interest							\$ -	\$ 20,000
Revenue Total		\$ -	-\$ 28,600	\$ -	\$ -	\$ -	\$ -	-\$ 125,000	\$ 78,900
Expense	Salaries and Wages - Students							\$ -	\$ 40,000
	Salaries and Wages - Part Time								
	Salaries and Wages - Students								
	Overtime Pay								
	Employee Benefits								
	Association/Membership Fees								
	Cleaning Supplies							\$ 2,829	\$ 20,000
	Comm and Public Relations							\$ 352	\$ 20,000
	Contract Services							\$ 5,054	\$ 49,500
	Cost of of Goods Sold								
	Equipment - Rental								
	Grants and Sponsorship Expense			\$ 21,225	\$ 144,200	\$ 200			
	Office Supplies								
	Program Supplies	\$ 136	\$ 42,700						
	Protective & Uniform Clothing							\$ 4,830	\$ 45,000
	R&M Grounds	\$ -	\$ 2,500						
	Staff Training & Development								
	SME - Consultants								
	Telephone/Internet								
	Travel								
Expense Total		\$ 136	\$ 45,200	\$ 21,225	\$ 144,200	\$ 200	\$ -	\$ 13,065	\$ 174,500
Revenue Less Expenses		\$ 136	\$ 16,600	\$ 21,225	\$ 144,200	\$ 200	\$ -	-\$ 111,935	\$ 253,400

Appendix - A3 - Programs, Grants and Activities

		90135		90140		90145		90150	
		ED and Tourism Grants		Farmer's Market		Goderich Elevator		Municipal Election	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Advertising and Sponsorship								
	Lease Income					-\$ 50,000	-\$ 150,000		
	Rentals			-\$	11,600				
	Other Revenue								
	Fees								
	Grants - Other								
	Grant - Provincial								
	Sales								
	Penalties and Interest								
Revenue Total		\$ -	\$ -	\$ -	-\$ 11,600	-\$ 50,000	-\$ 150,000	\$ -	\$ -
Expense	Salaries and Wages - Students								
	Salaries and Wages - Part Time								
	Salaries and Wages - Students								
	Overtime Pay								
	Employee Benefits								
	Association/Membership Fees								
	Cleaning Supplies			\$	700				
	Comm and Public Relations								
	Contract Services			\$	300			\$	1,997
	Cost of of Goods Sold								
	Equipment - Rental								
	Grants and Sponsorship Expense		\$ 25,000						
	Office Supplies								
	Program Supplies			\$	5,000				
	Protective & Uniform Clothing								
	R&M Grounds					\$	28,880	\$	85,000
	Staff Training & Development								
	SME - Consultants								
	Telephone/Internet								
	Travel								
Expense Total		\$ -	\$ 25,000	\$ -	\$ 6,000	\$ 28,880	\$ 85,000	\$ 1,997	\$ -
Revenue Less Expenses		\$ -	\$ 25,000	\$ -	-\$ 5,600	-\$ 21,120	-\$ 65,000	\$ 1,997	\$ -

Appendix - A3 - Programs, Grants and Activities

		90155		90160		90165		90170	
		Physician Recruitment		Roselawn		Show Boat		SportsFest	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Advertising and Sponsorship							-\$	500
	Lease Income	-\$	1,000						
	Rentals								
	Other Revenue			-\$	1,468	\$	-		
	Fees							-\$	8,500
	Grants - Other			\$	-	-\$	15,000		
	Grant - Provincial								
	Sales								
	Penalties and Interest								
Revenue Total		\$ -	-\$ 1,000	-\$ 1,468	-\$ 15,000	\$ -	\$ -	\$ -	-\$ 9,000
Expense	Salaries and Wages - Students								
	Salaries and Wages - Part Time								
	Salaries and Wages - Students								
	Overtime Pay								
	Employee Benefits								
	Association/Membership Fees		\$ 200						
	Cleaning Supplies								
	Comm and Public Relations							\$	2,000
	Contract Services			\$ -	\$ 3,200				
	Cost of of Goods Sold								
	Equipment - Rental								
	Grants and Sponsorship Expense	\$ 3,000	\$ 106,800				\$ 25,000		
	Office Supplies								
	Program Supplies							\$	3,000
	Protective & Uniform Clothing								
	R&M Grounds								
	Staff Training & Development								
	SME - Consultants		\$ 40,000						
	Telephone/Internet		\$ 1,000	\$ 733	\$ 1,100				
	Travel								
Expense Total		\$ 3,000	\$ 148,000	\$ 733	\$ 4,300	\$ -	\$ 25,000	\$ -	\$ 5,000
Revenue Less Expenses		\$ 3,000	\$ 147,000	-\$ 735	-\$ 10,700	\$ -	\$ 25,000	\$ -	-\$ 4,000

Appendix - A3 - Programs, Grants and Activities

		90175 Transit		90805 Crossing Guards		90810 Events		Total Actual	Total Budget
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget		
Revenue	Advertising and Sponsorship							\$ -	-\$ 53,000
	Lease Income							-\$ 50,000	-\$ 151,000
	Rentals							\$ -	\$ 2,300
	Other Revenue							-\$ 6,272	\$ -
	Fees	-\$ 502						-\$ 502	-\$ 48,900
	Grants - Other							\$ -	-\$ 41,200
	Grant - Provincial	-\$ 150,380	-\$ 138,000					-\$ 275,380	-\$ 138,000
	Sales							\$ -	-\$ 25,000
	Penalties and Interest							\$ -	\$ 20,000
Revenue Total		-\$ 150,882	-\$ 138,000	\$ -	\$ -	\$ -	\$ -	-\$ 332,154	-\$ 434,800
Expense	Salaries and Wages - Students					\$ 19,120	\$ 64,200	\$ 19,120	\$ 104,200
	Salaries and Wages - Part Time			\$ 43,958	\$ 273,500			\$ 43,958	\$ 273,500
	Salaries and Wages - Students						\$ 44,900	\$ -	\$ 44,900
	Overtime Pay							\$ -	\$ -
	Employee Benefits			\$ 6,183	\$ 73,500	\$ 7,095	\$ 23,700	\$ 13,278	\$ 97,200
	Association/Membership Fees							\$ -	\$ 200
	Cleaning Supplies							\$ 2,829	\$ 20,700
	Comm and Public Relations							\$ 352	\$ 42,000
	Contract Services	\$ 69,152	\$ 303,700					\$ 136,930	\$ 651,500
	Cost of of Goods Sold							\$ -	\$ 15,000
	Equipment - Rental							\$ -	\$ 115,000
	Grants and Sponsorship Expense							\$ 24,425	\$ 373,500
	Office Supplies				\$ 500			\$ -	\$ 500
	Program Supplies			\$ 229	\$ 1,000			\$ 365	\$ 107,700
	Protective & Uniform Clothing			\$ 196	\$ 3,000			\$ 5,026	\$ 48,000
	R&M Grounds							\$ 28,880	\$ 87,500
	Staff Training & Development				\$ 6,800	\$ 102	\$ 3,200	\$ 102	\$ 10,000
	SME - Consultants							\$ -	\$ 40,000
	Telephone/Internet						\$ 1,600	\$ 733	\$ 3,700
	Travel				\$ 1,400		\$ 600	\$ -	\$ 2,000
Expense Total		\$ 69,152	\$ 303,700	\$ 50,566	\$ 359,700	\$ 26,317	\$ 138,200	\$ 275,998	\$ 2,037,100
Revenue Less Expenses		-\$ 81,730	\$ 165,700	\$ 50,566	\$ 359,700	\$ 26,317	\$ 138,200	-\$ 56,156	\$ 1,602,300

Appendix - A4 - Boards and Committees

		90205 Museum		90210 Heritage Archives		90215 NSCTA		90220 Committees	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Donations	-\$ 27,480	-\$ 12,000		-\$ 500				
	Fines								
	Rentals		-\$ 7,000		-\$ 4,000				
	Fees		-\$ 13,000	-\$ 20	-\$ 2,100				
	Grants - Other		-\$ 33,100		-\$ 5,000				
	Sales		-\$ 12,200		-\$ 300				
Revenue Total		-\$ 27,480	-\$ 77,300	-\$ 20	-\$ 11,900				
Expense	Salaries and Wages - Full Time	\$ 41,546	\$ 152,600	\$ 9,926	\$ -				
	Salaries and Wages - Part Time	\$ 5,867	\$ 21,800	\$ 9,173	\$ 54,700				
	Employee Benefits	\$ 20,224	\$ 53,100	\$ 6,208	\$ 9,700				
	Association/Membership Fees	\$ 35	\$ 800		\$ 200				
	Library Collection								
	Comm and Public Relations	\$ 1,516	\$ 5,500		\$ 100				
	Computer Software								
	Contract Services					\$ 30,000		\$ 5,804	\$ 14,600
	Cost of of Goods Sold		\$ 5,000						
	Equipment - Purchase	\$ 1,191	\$ 18,500		\$ 1,500				
	Hospitality Expense	\$ 90	\$ 500		\$ 300				
	Office Supplies	\$ 1,031	\$ 3,000						
	Postage & Courier	\$ 851	\$ 2,000						
	Program Supplies	\$ 111	\$ 14,500		\$ 800				
	Protective & Uniform Clothing	\$ 305	\$ 700						
	Staff Training & Development		\$ 4,100		\$ 300				
	SME - Audit and Actuary								
	Telephone/Internet	\$ 1,268	\$ 3,000						
	Travel		\$ 700		\$ 200				
Expense Total		\$ 74,035	\$ 285,800	\$ 25,308	\$ 67,800	\$ -	\$ 30,000	\$ 5,804	\$ 14,600
Revenue Less Expenses		\$ 46,555	\$ 208,500	\$ 25,288	\$ 55,900	\$ -	\$ 30,000	\$ 5,804	\$ 14,600

Appendix - A4 - Boards and Committees

		81410 Library Board		Total Actual		Total Budget
Account Type	Object name	Actual	Budget			
Revenue	Donations	-\$ 110	-\$ 400	-\$ 27,590	-\$ 12,900	
	Fines		-\$ 500	\$ -	-\$ 500	
	Rentals		-\$ 300	\$ -	-\$ 11,300	
	Fees	-\$ 108	-\$ 1,400	-\$ 128	-\$ 16,500	
	Grants - Other		-\$ 38,300	\$ -	-\$ 76,400	
	Sales			\$ -	-\$ 12,500	
Revenue Total		-\$ 218	-\$ 40,900	-\$ 27,718	-\$ 130,100	
Expense	Salaries and Wages - Full Time	\$ 119,514	\$ 407,000	\$ 170,986	\$ 559,600	
	Salaries and Wages - Part Time	\$ 12,664	\$ 42,000	\$ 27,704	\$ 118,500	
	Employee Benefits	\$ 48,922	\$ 150,100	\$ 75,354	\$ 212,900	
	Association/Membership Fees	\$ 100	\$ 800	\$ 135	\$ 1,800	
	Library Collection	\$ 26,744	\$ 72,800	\$ 26,744	\$ 72,800	
	Comm and Public Relations		\$ 1,000	\$ 1,516	\$ 6,600	
	Computer Software		\$ 1,000	\$ -	\$ 1,000	
	Contract Services	\$ 724	\$ 3,200	\$ 6,528	\$ 47,800	
	Cost of of Goods Sold			\$ -	\$ 5,000	
	Equipment - Purchase		\$ 7,300	\$ 1,191	\$ 27,300	
	Hospitality Expense		\$ 1,100	\$ 90	\$ 1,900	
	Office Supplies	\$ 1,062	\$ 3,500	\$ 2,093	\$ 6,500	
	Postage & Courier		\$ 400	\$ 851	\$ 2,400	
	Program Supplies	\$ 1,427	\$ 3,000	\$ 1,539	\$ 18,300	
	Protective & Uniform Clothing		\$ 1,200	\$ 305	\$ 1,900	
	Staff Training & Development	\$ 641	\$ 7,100	\$ 641	\$ 11,500	
	SME - Audit and Actuary	\$ 4,579	\$ 6,500	\$ 4,579	\$ 6,500	
	Telephone/Internet	\$ 2,516	\$ 7,500	\$ 3,784	\$ 10,500	
	Travel	\$ 340	\$ 500	\$ 340	\$ 1,400	
Expense Total		\$ 219,234	\$ 716,000	\$ 324,380	\$ 1,114,200	
Revenue Less Expenses		\$ 219,016	\$ 675,100	\$ 296,663	\$ 984,100	

Appendix - A5 - Council

		90300 Council		Total Actual	Total Budget
Account Type	Object name	Actual	Budget		
Expense	Salaries and Wages - Part Time	42,467	141,400	42,467	141,400
	Employee Benefits	36,022	93,700	36,022	93,700
	Contract Services	9,845	24,100	9,845	24,100
	Hospitality Expense	335	7,300	335	7,300
	Office Supplies	461	3,600	461	3,600
	Postage & Courier	749	100	749	100
	Staff Training & Development	717	31,800	717	31,800
	Telephone/Internet	2,002	7,100	2,002	7,100
	Travel	0	6,400	0	6,400
Expense Total		92,598	315,500	92,598	315,500

Appendix - A6 - Chief Administrative Officer

		90305		90310		90315		Total Actual		Total Budget
		CAO		Marketing and Communication		Economic Development				
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget			
Revenue	Grants - Other					-\$ 5,000		-\$ 5,000		
	Grant - Provincial					-\$ 3,700		-\$ 3,700		
Revenue Total						-\$ 5,000		-\$ 3,700		
Expense	Salaries and Wages - Full Time	\$ 82,665	\$ 349,000	\$ 12,478	\$ 156,200	\$ 62,446	\$ 212,662	\$ 157,588	\$ 717,862	
	Salaries and Wages - Part Time	\$ 28,988		\$ 30,254				\$ 59,242	\$ -	
	Salaries and Wages - Students				\$ 18,000		\$ 9,000	\$ -	\$ 27,000	
	Overtime Pay			\$ 2,049				\$ 2,049	\$ -	
	Employee Benefits	\$ 40,810	\$ 94,300	\$ 14,746	\$ 44,500	\$ 22,887	\$ 72,000	\$ 78,443	\$ 210,800	
	Association/Membership Fees	\$ 1,654	\$ 2,900		\$ 1,400	\$ 4,527	\$ 19,500	\$ 6,181	\$ 23,800	
	Comm and Public Relations			\$ 6,803	\$ 51,400			\$ 6,803	\$ 51,400	
	Contract Services			\$ 1,847	\$ 10,000			\$ 1,847	\$ 10,000	
	Hospitality Expense	\$ 156	\$ 300		\$ 200		\$ 400	\$ 156	\$ 900	
	Office Supplies	\$ 1,323	\$ 1,200		\$ 800	\$ 553	\$ 800	\$ 1,877	\$ 2,800	
	Postage & Courier		\$ 100		\$ 100		\$ 100	\$ -	\$ 300	
	Staff Training & Development	\$ 562	\$ 8,700		\$ 3,900	\$ 1,074	\$ 5,700	\$ 1,635	\$ 18,300	
	SME - Consultants		\$ 30,000		\$ 10,000	\$ 13,330	\$ 20,000	\$ 13,330	\$ 60,000	
	Subscriptions and Publications			\$ 729	\$ 1,200			\$ 729	\$ 1,200	
	Telephone/Internet	\$ 265	\$ 2,400	\$ 692	\$ 1,600	\$ 2,573	\$ 2,500	\$ 3,530	\$ 6,500	
	Travel		\$ 1,700		\$ 800		\$ 1,100	\$ -	\$ 3,600	
Expense Total		\$ 156,422	\$ 490,600	\$ 69,355	\$ 287,600	\$ 80,033	\$ 251,200	\$ 333,412	\$ 1,134,462	
Revenue Less Expenses		\$ 156,422	\$ 490,600	\$ 69,355	\$ 287,600	\$ 75,033	\$ 247,500	\$ 328,412	\$ 1,130,762	

Appendix - A7 - Corporate Services & Recreation

		90400		90405		90410		90415	
		Corporate Services - Global		Clerks		Customer Service		Financial Services	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Advertising and Sponsorship								
	Lease Income								
	Licences and Permits			-\$ 7,397	-\$ 21,500			-\$ 160	-\$ 16,000
	Rentals								
	Fees			-\$ 252	-\$ 1,200			-\$ 6,573	-\$ 12,700
	Sales								
Revenue Total				-\$ 7,650	-\$ 22,700			-\$ 6,733	-\$ 28,700
Expense	Salaries and Wages - Full Time	\$ 37,622	\$ 147,900	\$ 82,862	\$ 288,200	\$ 39,830	\$ 123,100	\$ 111,575	\$ 540,300
	Salaries and Wages - Part Time					\$ 25,786	\$ 66,400	\$ 19,973	
	Salaries and Wages - Students				\$ 9,000		\$ 9,000		\$ 9,000
	Overtime Pay						\$ 4,000	\$ 352	\$ 4,000
	Employee Benefits	\$ 16,454	\$ 36,600	\$ 36,573	\$ 91,100	\$ 17,893	\$ 54,200	\$ 47,273	\$ 174,000
	Association/Membership Fees		\$ 2,400		\$ 2,400		\$ 1,200	\$ 1,775	\$ 4,800
	Cleaning Supplies								
	Contract Services		\$ 10,000						\$ 1,000
	Cost of of Goods Sold								
	Equipment - Purchase								
	Equipment - Rental								
	Hospitality Expense	\$ 524	\$ 3,500						
	Office Supplies	\$ 8,906	\$ 26,100						
	Postage & Courier	\$ 13	\$ 700	\$ 14	\$ 400			\$ 14,802	\$ 48,000
	Program Supplies								
	Protective & Uniform Clothing								
	R&M Grounds								
	Staff Training & Development	\$ 207	\$ 3,700	-\$ 163	\$ 7,200	\$ 541	\$ 4,800	\$ 1,526	\$ 13,600
	SME - Audit and Actuary							\$ 31,011	\$ 55,000
	SME - Consultants	\$ 6,518	\$ 40,000						
	Subscriptions and Publications				\$ 500		\$ 500		\$ 500
	Telephone/Internet	\$ 261	\$ 800	\$ 460	\$ 1,600	\$ 236	\$ 800	\$ 451	\$ 4,000
	Travel		\$ 700		\$ 1,400		\$ 1,000		\$ 2,700
	Project- Materials	\$ 25,444							
	Project - Equipment	\$ 4,502							
	Project - Subcontract	\$ 28,907							
Expense Total		\$ 128,988	\$ 261,200	\$ 119,747	\$ 401,800	\$ 84,286	\$ 265,000	\$ 228,739	\$ 856,900
Revenue Less Expenses		\$ 128,988	\$ 261,200	\$ 112,097	\$ 379,100	\$ 84,286	\$ 265,000	\$ 222,006	\$ 828,200

Appendix - A7 - Corporate Services & Recreation

		90420		90425		90815		Total Actual		Total Budget
		Human Resources		Information Technology		Comm Sports and Rec (VHWC)				
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget			
Revenue	Advertising and Sponsorship					\$ -	-\$ 35,000	\$ -	-\$	35,000
	Lease Income					\$ -	-\$ 18,700	\$ -	-\$	18,700
	Licences and Permits							-\$ 7,557	-\$	37,500
	Rentals					-\$ 47,579	-\$ 497,000	-\$ 47,579	-\$	497,000
	Fees						-\$ 70,000	-\$ 6,825	-\$	83,900
	Sales						-\$ 4,800	\$ -	-\$	4,800
Revenue Total						-\$ 47,579	-\$ 625,500	-\$ 61,961	-\$	676,900
Expense	Salaries and Wages - Full Time	\$ 90,442	\$ 330,600	\$ 55,702	\$ 258,300	\$ 148,009	\$ 478,600	\$ 566,041	\$	2,167,000
	Salaries and Wages - Part Time					\$ 163	\$ 120,600	\$ 45,923	\$	187,000
	Salaries and Wages - Students		\$ 9,000		\$ 9,000			\$ -	\$	45,000
	Overtime Pay				\$ 2,000	\$ 738	\$ 28,500	\$ 1,090	\$	38,500
	Employee Benefits	\$ 39,649	\$ 99,600	\$ 21,860	\$ 80,300	\$ 65,008	\$ 177,900	\$ 244,710	\$	713,700
	Association/Membership Fees	\$ 2,676	\$ 4,800		\$ 1,200			\$ 4,451	\$	16,800
	Cleaning Supplies					\$ 1,994	\$ 21,500	\$ 1,994	\$	21,500
	Contract Services					\$ 4,040	\$ 382,100	\$ 4,040	\$	393,100
	Cost of of Goods Sold						\$ 500	\$ -	\$	500
	Equipment - Purchase					\$ 165	\$ 8,500	\$ 165	\$	8,500
	Equipment - Rental						\$ 3,400	\$ -	\$	3,400
	Hospitality Expense							\$ 524	\$	3,500
	Office Supplies					\$ 31	\$ 3,100	\$ 8,937	\$	29,200
	Postage & Courier		\$ 400			\$ 7	\$ 100	\$ 14,835	\$	49,600
	Program Supplies					\$ 32	\$ 13,600	\$ 32	\$	13,600
	Protective & Uniform Clothing					\$ 333	\$ 1,000	\$ 333	\$	1,000
	R&M Grounds					\$ 4,977	\$ 27,800	\$ 4,977	\$	27,800
	Staff Training & Development	\$ 5,293	\$ 10,800		\$ 6,500		\$ 15,000	\$ 7,404	\$	61,600
	SME - Audit and Actuary							\$ 31,011	\$	55,000
	SME - Consultants							\$ 6,518	\$	40,000
	Subscriptions and Publications	\$ 828	\$ 1,500	\$ 374	\$ 500			\$ 1,203	\$	3,500
	Telephone/Internet	\$ 662	\$ 2,400	\$ 585	\$ 2,400	\$ 4,388	\$ 8,700	\$ 7,043	\$	20,700
	Travel		\$ 2,200		\$ 1,300		\$ 3,000	\$ -	\$	12,300
	Project- Materials							\$ 25,444	\$	-
	Project - Equipment							\$ 4,502	\$	-
	Project - Subcontract							\$ 28,907	\$	-
Expense Total		\$ 139,550	\$ 461,300	\$ 78,522	\$ 361,500	\$ 229,885	\$ 1,293,900	\$ 1,010,084	\$	3,912,800
Revenue Less Expenses		\$ 139,550	\$ 461,300	\$ 78,522	\$ 361,500	\$ 182,306	\$ 668,400	\$ 948,122	\$	3,235,900

Appendix - A8 - Planning and Development

		90500		90505		90510		Total Actual		Total Budget
		Planning Global		Planning and Development		Building Inspection				
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget			
Revenue	Fines							\$	-	\$ -
	Licences and Permits					-\$ 113,614	-\$ 331,700	-\$	113,614	-\$ 331,700
	Fees			-\$ 123,308	-\$ 182,900			-\$	123,308	-\$ 182,900
Revenue Total				-\$ 123,308	-\$ 182,900	-\$ 113,614	-\$ 331,700	-\$	236,923	-\$ 514,600
Expense	Salaries and Wages - Full Time	\$ 33,260	\$ 136,900	\$ 33,793	\$ 160,100	\$ 16,145	\$ 231,300	\$	83,198	\$ 528,300
	Salaries and Wages - Part Time					\$ 25,159	\$ -	\$	25,159	\$ -
	Salaries and Wages - Students				\$ 18,000			\$	-	\$ 18,000
	Overtime Pay			\$ 1,511	\$ -	\$ 5,745	\$ 2,000	\$	7,256	\$ 2,000
	Employee Benefits	\$ 14,233	\$ 34,600	\$ 10,813	\$ 59,000	\$ 21,764	\$ 69,800	\$	46,810	\$ 163,400
	Association/Membership Fees	\$ 985	\$ 1,200		\$ 300		\$ 2,000	\$	985	\$ 3,500
	Comm and Public Relations			\$ 504	\$ 5,000		\$ 1,000	\$	504	\$ 6,000
	Contract Services						\$ 2,500	\$	-	\$ 2,500
	Hospitality Expense	\$ 156	\$ 1,200					\$	156	\$ 1,200
	Office Supplies	\$ 801	\$ 400		\$ 1,600		\$ 1,200	\$	801	\$ 3,200
	Postage & Courier			\$ 4	\$ 100		\$ 400	\$	4	\$ 500
	Protective & Uniform Clothing					\$ 43	\$ 800	\$	43	\$ 800
	Staff Training & Development		\$ 3,400		\$ 4,000		\$ 11,700	\$	-	\$ 19,100
	SME - Consultants		\$ 30,000					\$	-	\$ 30,000
	Subscriptions and Publications				\$ 300		\$ 400	\$	-	\$ 700
	Telephone/Internet	\$ 281	\$ 800	\$ 516	\$ 800	\$ 670	\$ 2,400	\$	1,466	\$ 4,000
	Travel		\$ 700		\$ 800		\$ 2,300	\$	-	\$ 3,800
Expense Total		\$ 49,715	\$ 209,200	\$ 47,140	\$ 250,000	\$ 69,526	\$ 327,800	\$	166,381	\$ 787,000
Revenue Less Expenses		\$ 49,715	\$ 209,200	-\$ 76,168	\$ 67,100	-\$ 44,089	-\$ 3,900	-\$	70,541	\$ 272,400

Appendix - A9 - Fire and Bylaw

		90600 Fire		90515 Bylaws		Total Actual		Total Budget
Account Type	Object name	Actual	Budget	Actual	Budget			
Revenue	Donations	-\$ 500	\$ -			-\$ 500	\$ -	
	Fines			-\$ 24,772	-\$ 11,000	-\$ 24,772	-\$ 11,000	
	Licences and Permits			-\$ 751	-\$ 20,500	-\$ 751	-\$ 20,500	
	Fees	-\$ 72,999	-\$ 20,600			-\$ 72,999	-\$ 20,600	
	Grant - Provincial	-\$ 9,100				-\$ 9,100	\$ -	
	Sales	-\$ 615				-\$ 615	\$ -	
Revenue Total		-\$ 83,214	-\$ 20,600	-\$ 25,522	-\$ 31,500	-\$ 108,736	-\$ 52,100	
Expense	Salaries and Wages - Full Time	\$ 367,081	\$ 1,656,800	\$ 65,289	\$ 245,400	\$ 432,370	\$ 1,902,200	
	Salaries and Wages - Part Time	\$ 3,001	\$ 438,600	\$ 15,936		\$ 18,937	\$ 438,600	
	Salaries and Wages - Students		\$ 9,000		\$ 10,300	\$ -	\$ 19,300	
	Overtime Pay	\$ 4,628	\$ 58,800	\$ 2,291	\$ 14,000	\$ 6,919	\$ 72,800	
	Honourariums		\$ 25,000			\$ -	\$ 25,000	
	Employee Benefits	\$ 319,339	\$ 725,500	\$ 28,592	\$ 83,800	\$ 347,931	\$ 809,300	
	Association/Membership Fees	\$ 687	\$ 2,000	\$ 50	\$ 1,200	\$ 737	\$ 3,200	
	Cleaning Supplies	\$ 506	\$ 3,000			\$ 506	\$ 3,000	
	Comm and Public Relations	\$ 858	\$ 15,800		\$ 500	\$ 858	\$ 16,300	
	Contract Services	\$ 40,912	\$ 90,300	\$ 18,143	\$ 15,500	\$ 59,055	\$ 105,800	
	Equipment - Purchase	\$ 6,803	\$ 26,200			\$ 6,803	\$ 26,200	
	Hospitality Expense	\$ 512	\$ 6,000			\$ 512	\$ 6,000	
	Office Supplies	\$ 2,433	\$ 6,400		\$ 1,600	\$ 2,433	\$ 8,000	
	Postage & Courier	\$ 327	\$ 600		\$ 2,000	\$ 327	\$ 2,600	
	Program Supplies	\$ 2,684	\$ 44,000			\$ 2,684	\$ 44,000	
	Protective & Uniform Clothing	\$ 4,107	\$ 24,000	\$ 6,440	\$ 1,000	\$ 10,547	\$ 25,000	
	Staff Training & Development	\$ 10,622	\$ 53,900		\$ 6,500	\$ 10,622	\$ 60,400	
	Subscriptions and Publications	\$ 51	\$ 1,500			\$ 51	\$ 1,500	
	Telephone/Internet	\$ 1,708	\$ 5,500	\$ 2,233	\$ 3,200	\$ 3,941	\$ 8,700	
	Travel		\$ 10,800		\$ 1,300	\$ -	\$ 12,100	
Expense Total		\$ 766,260	\$ 3,203,700	\$ 138,974	\$ 386,300	\$ 905,233	\$ 3,590,000	
Revenue Less Expenses		\$ 683,045	\$ 3,183,100	\$ 113,452	\$ 354,800	\$ 796,497	\$ 3,537,900	

Appendix - A10 - Public Works

		90700		90705		90710		90715	
		Public Works - Global		Project Management		Drainage		Enviromental	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Rentals								
	Other Revenue					-\$ 140,000			
	Chargebacks					-\$ 6,671			
	Fees								
	Grants - Other								
	Grant - Provincial					-\$ 49,000			
Revenue Total				\$ -	\$ -	-\$ 6,671	-\$ 189,000	\$ -	\$ -
Expense	Salaries and Wages - Full Time	\$ 45,890	\$ 212,800	\$ 183,155	\$ 592,500	\$ 39,860	\$ 145,500	\$ 32,047	\$ 154,300
	Salaries and Wages - Part Time							\$ 687	
	Salaries and Wages - Students			\$ -	\$ 26,900				
	Overtime Pay	\$ 603	\$ 184,200	\$ 16,699	\$ -	\$ 509	\$ 5,000		
	Employee Benefits	\$ 29,658	\$ 57,700	\$ 73,048	\$ 190,700	\$ 14,672	\$ 47,900	\$ 13,219	\$ 45,200
	Association/Membership Fees	\$ 1,979	\$ 3,000	\$ 1,298	\$ 3,400	\$ 210	\$ 500	\$ 1,209	\$ 2,400
	Cleaning Supplies								
	Comm and Public Relations			\$ 509	\$ 2,000				
	Contract Services							\$ 6,025	\$ 12,500
	Equipment - Purchase					\$ 229			
	Equipment - Rental								
	Hospitality Expense	\$ 99	\$ 6,000						
	Office Supplies	\$ 4,533	\$ 18,100						
	Postage & Courier		\$ 500						
	Program Supplies								
	Protective & Uniform Clothing	\$ 2,089	\$ 11,900						
	R&M Grounds								
	R&M Trails								
	R&M Consumables and Parts								
	R&M Playground								
	Repairs and Maintenance - Tree								
	Staff Training & Development		\$ 8,700	\$ 1,145	\$ 14,800		\$ 3,800	\$ 111	\$ 3,900

	SME - Consultants		\$	70,000																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						</
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Appendix - A10 - Public Works

		90720 Facilities		90725 Fleet		90730 Stores		90735 Transportation	
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue	Rentals								
	Other Revenue							-\$ 150	-\$ 2,500
	Chargebacks							-\$ 493	
	Fees							-\$ 31,054	-\$ 25,000
	Grants - Other								
	Grant - Provincial								
Revenue Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 31,696	-\$ 27,500
Expense	Salaries and Wages - Full Time	\$ 75,126	\$ 277,500	\$ 43,069	\$ 237,000	\$ 34,231	\$ 113,000	\$ 280,544	\$ 1,004,800
	Salaries and Wages - Part Time	\$ 10,558						\$ 68,322	\$ 111,800
	Salaries and Wages - Students								\$ 20,500
	Overtime Pay	\$ 12,595		\$ 53		\$ 90		\$ 5,298	
	Employee Benefits	\$ 32,993	\$ 93,500	\$ 25,513	\$ 75,700	\$ 14,022	\$ 35,900	\$ 138,151	\$ 349,600
	Association/Membership Fees		\$ 300						\$ 3,400
	Cleaning Supplies								
	Comm and Public Relations								\$ 1,000
	Contract Services							\$ 79,544	\$ 817,400
	Equipment - Purchase		\$ 1,500	\$ 457	\$ 5,000				
	Equipment - Rental								
	Hospitality Expense								
	Office Supplies								
	Postage & Courier			\$ 34	\$ 100				
	Program Supplies				\$ 25,000				
	Protective & Uniform Clothing	\$ 466	\$ 1,800						
	R&M Grounds								
	R&M Trails								
	R&M Consumables and Parts					\$ 2,627		\$ 67,814	\$ 292,900
	R&M Playground								
	Repairs and Maintenance - Tree								\$ 5,600
	Staff Training & Development	\$ 3,059	\$ 6,900		\$ 5,900		\$ 2,800		\$ 27,900

	SME - Consultants								
	Subscriptions and Publications		\$ 300		\$ 800			\$ 900	
	Telephone/Internet	\$ 1,255	\$ 3,200	\$ 224	\$ 800		\$ 1,003	\$ 13,500	
	Travel		\$ 1,400		\$ 1,200	\$ 600		\$ 5,600	
	Project- Materials								
	Project - Equipment								
	Project - Subcontract								
	Project - Miscellaneous								
Expense Total		\$ 136,052	\$ 386,400	\$ 69,350	\$ 351,500	\$ 50,970	\$ 152,300	\$ 640,677	\$ 2,654,900
Revenue Less Expenses		\$ 136,052	\$ 386,400	\$ 69,350	\$ 351,500	\$ 50,970	\$ 152,300	\$ 608,980	\$ 2,627,400

Appendix - A10 - Public Works

		90820		Total Actual	Total Budget
		Parks and Trails			
Account Type	Object name	Actual	Budget		
Revenue	Rentals	-\$	6,000	\$ -	-\$ 6,000
	Other Revenue			-\$ 150	-\$ 142,500
	Chargebacks	-\$ 4,004	\$ -	-\$ 11,168	\$ -
	Fees	-\$ 38	-\$ 3,000	-\$ 31,093	-\$ 28,000
	Grants - Other		-\$ 5,000	\$ -	-\$ 5,000
	Grant - Provincial			\$ -	-\$ 49,000
Revenue Total		-\$ 4,042	-\$ 14,000	-\$ 42,410	-\$ 230,500
Expense	Salaries and Wages - Full Time	\$ 157,316	\$ 501,800	\$ 891,236	\$ 3,239,200
	Salaries and Wages - Part Time	\$ 116	\$ 108,500	\$ 79,683	\$ 220,300
	Salaries and Wages - Students		\$ 123,100	\$ -	\$ 170,500
	Overtime Pay	\$ 9,742	\$ -	\$ 45,590	\$ 189,200
	Employee Benefits	\$ 69,466	\$ 192,300	\$ 410,743	\$ 1,088,500
	Association/Membership Fees	\$ 188	\$ 7,100	\$ 4,885	\$ 20,100
	Cleaning Supplies	\$ 434	\$ 7,000	\$ 434	\$ 7,000
	Comm and Public Relations			\$ 509	\$ 3,000
	Contract Services	\$ 3,388	\$ 44,500	\$ 88,956	\$ 874,400
	Equipment - Purchase	\$ 3,387	\$ 83,800	\$ 4,073	\$ 90,300
	Equipment - Rental	\$ 6,963	\$ 47,100	\$ 6,963	\$ 47,100
	Hospitality Expense			\$ 99	\$ 6,000
	Office Supplies			\$ 4,533	\$ 18,100
	Postage & Courier			\$ 34	\$ 600
	Program Supplies		\$ 700	\$ -	\$ 25,700
	Protective & Uniform Clothing	\$ 1,575	\$ 2,000	\$ 4,130	\$ 15,700
	R&M Grounds	\$ 4,687	\$ 116,600	\$ 4,687	\$ 116,600
	R&M Trails	\$ 167	\$ 113,800	\$ 167	\$ 113,800
	R&M Consumables and Parts			\$ 70,441	\$ 292,900
	R&M Playground	\$ 337	\$ 3,000	\$ 337	\$ 3,000
	Repairs and Maintenance - Tree	\$ 463	\$ 15,600	\$ 463	\$ 21,200
	Staff Training & Development	\$ 102	\$ 15,900	\$ 4,417	\$ 90,600

	SME - Consultants			\$ -	\$ 70,000
	Subscriptions and Publications			\$ 909	\$ 3,500
	Telephone/Internet	\$ 2,234	\$ 11,200	\$ 9,776	\$ 39,000
	Travel	\$ 197	\$ 3,200	\$ 198	\$ 18,300
	Project- Materials			\$ 35,292	\$ -
	Project - Equipment			\$ 34,692	\$ -
	Project - Subcontract			\$ 123,498	\$ -
	Project - Miscellaneous			\$ 10,888	\$ -
Expense Total		\$ 260,761	\$ 1,397,200	\$ 1,837,633	\$ 6,784,600

Revenue Less Expenses	\$ 256,718	\$ 1,383,200	\$ 1,795,223	\$ 6,554,100
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Appendix - A11 - Self Sustained Entities

		90825		90830		90835		Total Actual		Total Budget
		Sugarloaf Marina		Nickel Beach		Cemetery				
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget			
Revenue	Advertising and Sponsorship	-\$ 500						\$ -	-\$	500
	Investment Income					-\$ 4,000		\$ -	-\$	4,000
	Lease Income	-\$ 12,729	-\$ 127,700					-\$ 12,729	-\$	127,700
	Rentals	-\$ 176	-\$ 500					-\$ 176	-\$	500
	Fees	-\$ 2,509	-\$ 5,600	-\$ 196,200				-\$ 2,509	-\$	201,800
	Sales	-\$ 250,906	-\$ 934,900			-\$ 10,423	-\$ 42,900	-\$ 261,329	-\$	977,800
Revenue Total		-\$ 266,320	-\$ 1,069,200	\$ -	-\$ 196,200	-\$ 10,423	-\$ 46,900	-\$ 276,743	-\$	1,312,300
Expense	Salaries and Wages - Full Time	\$ 23,206	\$ 149,000					\$ 23,206	\$	149,000
	Salaries and Wages - Part Time	\$ 29,366	\$ 58,800					\$ 29,366	\$	58,800
	Salaries and Wages - Students		\$ 92,300			\$ 80,900		\$ -	\$	173,200
	Employee Benefits	\$ 16,903	\$ 66,100			\$ 8,800		\$ 16,903	\$	74,900
	Association/Membership Fees		\$ 3,000					\$ 15	\$	4,200
	Cleaning Supplies	\$ 249	\$ 5,000			\$ 2,500		\$ 249	\$	7,500
	Comm and Public Relations		\$ 4,500	\$ 203	\$ 4,000			\$ 203	\$	8,500
	Contract Services	\$ 47,542	\$ 59,000			\$ 36,700		\$ 47,542	\$	97,800
	Cost of of Goods Sold		\$ 140,000					\$ -	\$	140,000
	Equipment - Purchase		\$ 5,000					\$ -	\$	6,100
	Equipment - Rental							\$ -	\$	6,900
	Office Supplies	\$ 591	\$ 4,400					\$ 591	\$	4,400
	Program Supplies		\$ 1,500			\$ 100		\$ -	\$	1,600
	Protective & Uniform Clothing	\$ 300	\$ 2,500			\$ 500		\$ 300	\$	3,000
	R&M Grounds	\$ 120	\$ 15,000	\$ 20	\$ 5,100			\$ 1,893	\$	29,000
	R&M Consumables and Parts	\$ 5,293	\$ 45,000					\$ 5,293	\$	45,000
	Staff Training & Development	\$ 436	\$ 5,200			\$ 2,000		\$ 436	\$	7,200
	Telephone/Internet	\$ 5,785	\$ 16,000	\$ 220	\$ 800			\$ 6,005	\$	16,800
	Travel		\$ 1,000					\$ -	\$	1,000
	Project - Equipment						\$ 903	\$ 903	\$	-
	Project - Subcontract						\$ 29,060	\$ 29,060	\$	-
	Project - Miscellaneous	\$ 6,600						\$ 6,600	\$	-
Expense Total		\$ 136,392	\$ 673,300	\$ 443	\$ 141,400	\$ 31,731	\$ 20,200	\$ 168,566	\$	834,900
Revenue Less Expenses		-\$ 129,928	-\$ 395,900	\$ 443	-\$ 54,800	\$ 21,308	-\$ 26,700	-\$ 108,177	-\$	477,400

Appendix - A12 - Rates

		91000 Storm Sewer		92000 WasteWater		93000 Water		Total Actual	Total Budget
Account Type	Object name	Actual	Budget	Actual	Budget	Actual	Budget		
Revenue	Fees							\$ -	\$ -
	Sales					-\$ 2,410		-\$ 2,410	\$ -
	Penalties and Interest			-\$ 6,320	-\$ 33,000	-\$ 18,634	-\$ 39,998	-\$ 24,954	-\$ 72,998
	Rate Revenue - Variable			-\$ 540,380	-\$ 2,207,282	-\$ 595,294	-\$ 2,128,931	-\$ 1,135,674	-\$ 4,336,213
	Rate Revenue - Fixed	-\$ 382,321	-\$ 854,720	-\$ 1,035,949	-\$ 4,519,326	-\$ 696,723	-\$ 2,572,569	-\$ 2,114,993	-\$ 7,946,615
Revenue Total		-\$ 382,321	-\$ 854,720	-\$ 1,582,649	-\$ 6,759,608	-\$ 1,313,061	-\$ 4,741,498	-\$ 3,278,031	-\$ 12,355,826
Expense	Salaries and Wages - Full Time			\$ 1,629	\$ 417,300	\$ 174,803	\$ 417,300	\$ 176,432	\$ 834,600
	Salaries and Wages - Part Time					\$ 1,418		\$ 1,418	\$ -
	Overtime Pay			\$ 12	\$ 20,650	\$ 328	\$ 20,650	\$ 340	\$ 41,300
	Employee Benefits			\$ 385	\$ 123,400	\$ 73,157	\$ 123,400	\$ 73,542	\$ 246,800
	Association/Membership Fees			\$ 1,463	\$ 2,000	\$ 2,550	\$ 2,000	\$ 4,013	\$ 4,000
	Comm and Public Relations				\$ 10,000		\$ 10,000	\$ -	\$ 20,000
	Computer Software			\$ 1,323	\$ 5,000	\$ 5,238	\$ 7,900	\$ 6,561	\$ 12,900
	Contract Services	\$ 1,030	\$ 137,700	\$ 12,481	\$ 187,550	\$ 15,010	\$ 170,760	\$ 28,521	\$ 496,010
	Cost of of Goods Sold					\$ 4,007		\$ 4,007	\$ -
	PAP / Online Incentives				\$ 20,000		\$ 20,000	\$ -	\$ 40,000
	Seniors Discount				\$ 100,000			\$ -	\$ 100,000
	Equipment - Purchase			\$ 694	\$ 13,500	\$ 834	\$ 17,300	\$ 1,528	\$ 30,800
	Equipment - Rental		\$ 12,000				\$ 2,900	\$ -	\$ 14,900
	Office Supplies			\$ 1,472	\$ 13,750	\$ 1,762	\$ 13,750	\$ 3,234	\$ 27,500
	Postage & Courier			\$ 4,354	\$ 40,000	\$ 4,371	\$ 40,000	\$ 8,725	\$ 80,000
	Protective & Uniform Clothing			\$ 507	\$ 4,000	\$ 933	\$ 6,000	\$ 1,440	\$ 10,000
	R&M Consumables and Parts	\$ 1,435	\$ 8,500	-\$ 250	\$ 45,100	\$ 20,664	\$ 104,500	\$ 21,849	\$ 158,100
	Staff Training & Development				\$ 18,400	\$ 3,140	\$ 18,400	\$ 3,140	\$ 36,800
	SME - Consultants			\$ 9,989	\$ 25,000		\$ 34,000	\$ 9,989	\$ 59,000
	Telephone/Internet					\$ 2,994	\$ 8,800	\$ 2,994	\$ 8,800
	Travel				\$ 1,800	\$ 86	\$ 1,800	\$ 86	\$ 3,600
	Utilities - Hydro	\$ 635	\$ 5,000	\$ 1,962	\$ 20,400	\$ 308	\$ 2,600	\$ 2,905	\$ 28,000
	Utilities - Water	\$ 233	\$ 900					\$ 233	\$ 900

	Property Tax Charges		\$	10,440					\$	-	\$	10,440													
	City Owned Property SS Charges	\$	473	\$	28,330				\$	473	\$	28,330													
	Tax Reassessment and Uncollect							\$	2,140	\$	2,140	\$	-												
	Region Rate - Fixed				\$	1,201,317	\$	4,805,000	\$	147,354	\$	590,000	\$	1,348,671	\$	5,395,000									
	Region Rate - Variable								\$	356,995	\$	1,622,840	\$	356,995	\$	1,622,840									
	Project- Materials								\$	1,068	\$	1,068	\$	-											
Expense Total		\$	3,805	\$	202,870	\$	1,237,338	\$	5,872,850	\$	819,160	\$	3,234,900	\$	2,060,304	\$	9,310,620								
Revenue Less Expenses		-	\$	378,516	-	\$	651,850	-	\$	345,311	-	\$	886,758	-	\$	493,901	-	\$	1,506,598	-	\$	1,217,727	-	\$	3,045,206